



新加坡佛教施診所

Singapore Buddhist Free Clinic

Annual General Meeting

Annual Report

【常年会员大会年度报告】



2025



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感恩众缘和合成就一切

广声法师

华严经云：“于诸病苦，为作良医；于贫穷者，令得伏藏”，佛教施诊所即以此作为使命，集合许多善心人士的力量，竭尽所能帮助有需要的群众，脱离病苦，重拾健康。

盘点过去一年，本席首先要向全体会员报告的是：施诊所在董医职同仁合作无间下，经过多年的努力不懈，积极提升治理水平，终于获得慈善理事会的认可，授予“2024年度慈善机构透明度奉献奖”。这是我国政府为慈善事业订立高规格问责制而设的奖项，目的是引导慈善机构的领导层开诚布公，接受社会的监督，继而取得公信力，让福国利民的慈善事业朝着健康的正向发展，缔造法治严明，光明磊落，却处处温情的社会。

2024也是忙碌的一年，在这一年里我们为庆祝55周年纪念，举办了多项活动，除了常年活动如售旗筹款、康乐行义走外，也主办了大型保健讲座、配合年庆举行的书画义展、压轴节目《玄奘西行》民族器乐剧，更在今年3月一连三晚，在滨海艺术中心剧院成功演出，博得观众的一致赞赏。所谓“因缘和合”，在四众同仁鼎力支持下，各项活动都取得了预期的亮丽成果，本所同仁感恩无尽！

展望未来，我们还有很多可以发展的项目，比如正在计划中的在西北地区设立新分所、为乐龄人士推出社区义诊服务——目前已有4个地点提供服务、以及翻新各个陈旧的分所。这些都需要大家的积极支持，但我深信，只要本着慈悲喜舍的理念，纯真正直的动机，无私奉献的精神，一切都可以成就。



Gratitude for the Harmonious Convergence of Causes and Conditions

Venerable Sik Kwang Sheng

The *Avatamsaka Sūtra* teaches:

**“To all who suffer from illness, one becomes a skilful physician;
To those in poverty, one enables the discovery of hidden treasures.”**

Inspired by this profound wisdom, Singapore Buddhist Free Clinic (SBFC) remains steadfast in its mission to harness the compassion and generosity of kind-hearted individuals to relieve suffering and restore health for those in need.

As we reflect on the past year, I am pleased to share a piece of good news with all our members. After many years of dedicated effort to strengthen governance and enhance internal practices, SBFC has been recognised by the Charities Council with the **2024 Charity Transparency Dedication Award**. This honour, part of a national initiative to uphold high standards of accountability in the charitable sector, encourages charity leaders to practise transparency, embrace public scrutiny, and earn the trust of society. It ensures that charitable work continues to flourish, benefiting both the nation and its people, while fostering a just and compassionate society.

The year 2024 was both eventful and meaningful, as SBFC celebrated its 55th anniversary. To commemorate this milestone, we organised a series of events in addition to our core initiatives, such as the E-Flag Day Fundraising and Healthy Walk. These included a large-scale public health talk, a charity art exhibition and *Xuanzang’s Journey to the West* — the world’s first large-scale ethnic instrumental performance, staged over three consecutive nights at the Esplanade Theatre in March, which was met with widespread acclaim. As the saying goes, “When causes and conditions align, all things are possible.” The resounding success of these events was only made possible through the unwavering support of our community. To every supporter, volunteer and friend who contributed, we extend our deepest and most heartfelt gratitude.

Looking ahead, we see many opportunities for growth and development. Plans are underway to establish a new branch in Northwest Singapore, to expand our free community TCM services for seniors (currently offered at four locations) and to refurbish our older clinics to better serve the public. These initiatives will require the active support of all. Yet I firmly believe that as long as we embody the spirit of compassion, joy and selfless giving, act with sincerity and integrity, and remain committed to our cause, all things are possible.



关于我们

新加坡佛教施诊所，是我国佛教人士创办的慈善机构，为实践佛陀慈悲宗旨，为大众祛病保健、拔苦与乐。于1967年由常凯长老发起，宏船长老慨将1966年光明山普觉禅寺举行水陆道场律仪学会所存余款7万6000余元，作为开办基金，获得佛教四众同仁热烈响应，起草章程，定名为“新加坡佛教施诊所”。

- 1969年11月1日在寅杰路7号普陀寺开始了历史性的中医义诊服务，11月22日敦请社会事务部政务次长陈志成先生揭幕。
- 1972年租赁印度士路77座店屋设立第一分所，12月17日仍请社会事务部政务次长陈志成先生揭幕。
- 1975年购置芽笼23巷48号兴建新加坡佛教施诊所大厦，设立总办事处及第二分所。
- 1979年12月1日第二分所启用，12月9日举行大厦落成开幕典礼，敦请金融界闻人洪恭兰BBM(L)先生主持揭幕。
- 1991年9月8日修改章程，位于大厦内的第二分所改称总所，位于普陀寺的总所改称丹戎巴葛分所，位于印度士路的第一分所改称立达分所。
- 1992年于宏茂桥3道348座组屋底层设立宏茂桥分所，9月1日启用，11月22日敦请黄金辉总统夫人主持揭幕。
- 1994年立达分所迁至中峇鲁路139座更名红山分所，1月3日启用，11月6日敦请新闻及艺术部长兼卫生部长杨荣文准将主持揭幕。
- 1994年7月18日立达分所原址改为康复中心。
- 1994年喜迎25周年银禧纪念，主办一系列庆祝活动，包括：捐血、义走、保健讲座、慈善晚宴、出版纪念特刊等。
- 1995年在裕廊东31街320座底层设立裕廊分所，4月17日启用，11月26日敦请环境发展部代部长兼国防部高级政务部长张志贤准将主持揭幕。
- 1996年购买克力路44号两层半受保留店屋。
- 1997年4月21日丹戎巴葛分所从普陀寺迁至克力路44号，11月23日敦请外交部政务部长兼丹戎巴葛社区发展理事会市长欧进福博士主持揭幕。
- 1998年11月22日，欧进福博士为本所官网www.sbfc.org.sg主持启用仪式。
- 1999年3月20日首次举行全国售旗日，之后成为本所常年筹款活动之一。
- 1999年11月21日庆祝30周年纪念，发行通联车资卡《飞天系列》，敦请吴作栋总理夫人为大会贵宾及名誉赞助人。

OVERVIEW OF CHARITY

- 2001年10月8日红山分所受组屋重建影响迁至克连士巷131座，11月25日敦请外交部政务部长欧进福博士主持揭幕。
- 2005年总所大厦拆卸重建，11月13日敦请社会发展青年及体育部长符喜泉女士主持动土仪式。总办事处及总所暂迁芽笼25巷14号租赁店屋继续营运。
- 2007年8月6日重建工程完竣，总办事处及总所迁回新厦。
- 2008年11月9日庆祝大厦重建落成，敦请社会发展青年及体育部长维文医生主持开幕典礼。
- 2012年10月22日在总所三楼增设肿瘤治疗服务。
- 2013年发展诊病联网系统：集登记、诊症、处方、针灸、配药等所有资料皆储存于总部中央电脑伺服器。
- 2014年6月2日开始于总所提供辅导服务。
- 2014年在坎贝拉连路503A座底层的设立三巴旺分所，9月29日启用，11月2日敦请国家发展部长许文远先生主持揭幕。
- 2016年3月19日康复中心停办。
- 2016年在杜弗湾23座底层设立杜弗分所，4月1日启用，12月18日敦请贸易及工业部长林勋强先生主持揭幕。
- 2019年为成立50周年金禧纪念举行一系列庆祝活动，包括：医药论坛、越剧《观世音》演出。
- 2019年于淡滨尼12街156座底层设立淡滨尼分所，10月1日启用，11月24日敦请环境及水源部长马善高先生主持揭幕。
- 2022年扩建大厦八楼天台为辅导中心，3月11日洒净动工，10月完成，投入服务。
- 2023年3月5日辅导中心开幕，光明山普觉禅寺方丈暨本所主席广声法师主持揭幕。
- 2023年因求诊人数下降，丹戎巴葛分所自4月1日起停办以整合资源。
- 2023年6月开始推出与社区合作为乐龄长者提供义诊服务，参与义诊服务的有勿洛北凤山民众俱乐部、巴西立东民众俱乐部、油池林邦景居民委员会以及西海岸活跃乐龄中心。

新加坡佛教施诊所全体同仁感激社会大众的鼎力支持，将精益求精，为广大民众提供更完善、更先进的义诊服务。

About SBFC

Singapore Buddhist Free Clinic is a charitable organisation set up by local Buddhists. Its objective is to put into practice Buddhism teachings of loving kindness and compassion, relieve the public from suffering on illness and help them lead a healthier and happier life. The idea was mooted by Elder Siong Khye in 1967, Elder Hong Choon generously donated the entire income of more than \$76,000 of a religious event held in 1966 at Kong Meng San Phor Kark See Monastery as the start-up fund. The response of fellow Buddhists to the idea was overwhelming, the constitutions drafted, and the name “Singapore Buddhist Free Clinic” set.

- It was a historic moment for the Clinic on the 1 November 1969, to kick start free medical services to the public at Poh Toh Temple at 7 Yan Kit Road. Mr. Chan Chee Seng, the then Parliamentary Secretary of the Ministry of Social Affairs, officiated the opening of the Clinic on 22 November.
- The First Branch was set up at Blk 77 Indus Road in 1972 and officially opened on 17 December by Mr. Chan Chee Seng, who was then Senior Parliamentary Secretary for Social Affairs.
- In 1975, the land at No. 48 Geylang Lorong 23 was bought to build the “Singapore Buddhist Free Clinic Building”, established head office and Second Branch.
- Second Branch commenced operation on 1 December 1979, Mr. Ang Keong Lan BBM (L), a renowned banker, officiated the opening ceremony of the Building on 9 December.
- The Constitution was revised in 8 September 1991, Second Clinic at SBFC Building was renamed as Main Branch, the main clinic at Poh Toh Temple became Tanjong Pagar Branch and the First Branch renamed as Delta Branch.
- Ang Mo Kio Branch was set up in 1992 at the void deck of Blk 348 Ang Mo Kio Ave 3, commenced operation on 1 September, and was officially opened by Mrs. Wee Kim Wee, the then First Lady, on 22 November.
- Relocation of Delta Branch to Blk 139 Tiong Bahru Road and renamed as Redhill Branch, commenced operation on 3 January 1994, BGR George Yeo, then Minister for Information and the Arts and Minister for Health, officiated its opening on the 6 November.
- 18 July 1994, Delta Branch was converted into a Rehabilitation Centre.
- Celebrated SBFC 25th Anniversary in 1994, put up a series of activities such as Blood Donation, Walkathon, Health Talk, Charity Dinner and publication of the “Silver Jubilee Special Issue” etc.
- Jurong Branch was set up in 1995 at the void deck of Blk 320 Jurong East Street 31, commenced operation on 17 April. It was officially opened on the 26 November by Rear Admiral Teo Chee Hean, then acting Minister of the Environment and the Minister of State of Defence.
- Bought a 2.5 storey Conservation Shophouse at No. 44 Craig Road in 1996.
- Tanjong Pagar Branch moved out of Poh Toh Temple to continue its service at No. 44 Craig Road on 21 April 1997. Dr. Ow Chin Hock, then Minister of State for Foreign Affairs and Mayor of the Tanjong Pagar CDC, officially opened Tanjong Pagar Branch Clinic on the 23rd of November.
- Dr. Ow Chin Hock host the launch of SBFC website: www.sbfc.org.sg on 22 November 1998.
- SBFC first Flag Day was on 20 March 1999, which then became one of the annual fundraising events.

OVERVIEW OF CHARITY

- Celebrated 30th Anniversary in 21 November 1999, “Fei Tian” Series Transit Link Farecard was issued. Invited Mrs Goh Chok Tong as the Guest of Honor as well as Honorary Sponsor.
- Affected by HDB re-development project, Redhill Branch was relocated to Blk 131 Clarence Lane on 8 October 2001. Dr. Ow Chin Hock, then Minister of State for Foreign Affairs officiated its opening on 25 November.
- Reconstruction of SBFC Building took place 2005 and the admin office and Main Clinic were temporarily relocated to a rented shop house at No. 14 Lorong 25 Geylang to continue service.
- 2007, SBFC Building erection completed, the Admin Office and Main Clinic were moved back to the Building on 6 August.
- Celebrated the completion of the new SBFC Building, invited Dr Vivian Balakrishnan, then Minister for Community Development, Youth and Sports, to officiate the opening ceremony.
- SBFC started Cancer Treatment Centre at level 3 of the Main Clinic on the 22 October 2012,
- The Clinic medical network system was developed in 2013 to centralize all data pertaining to registration, consultation, prescription, acupuncture and medicine dispensing to a centralized server at the headquarters.
- Counselling Service was rolled out at HQ on 2 June 2014.
- Sembawang Branch was set up in 2014 at the void deck of Blk 503A Canberra Link. Mr Khaw Boon Wan, then Minister of National Development, was invited to officiate the opening ceremony of Sembawang Branch 2 November.
- The Rehabilitation Centre ceased operation on 19 March 2016.
- Dover Branch was set up in 2016 at the void deck of Blk 23 Dover Crescent. Mr Lim Hng Kiang, then Minister for Trade and Industry was invited to officiate the opening ceremony of Dover Branch on 18 December.
- 2019, 50th Anniversary of establishment, lined up a series of activities for Golden Jubilee Celebration, including the TCM Medical Forum, Yue Opera performance “Avalokitesvara Bodhisattva (观世音)”.
- Tampines Branch was set up in 2019 at Blk 156 Tampines Street 12, commenced operation on 1 October and officially opened by Mr Masagos Zulkifli, Minister of Environment and Water Resources on 24 November.
- The roof of the eighth floor of the building expanded into a Counselling Centre in 2022. Construction began on 11 March, completed in October and put into service.
- Opening of Counselling Centre on 5 March 2023, presided over by Ven. Kwang Sheng, Abbot of Kong Meng San Phor Kark See Monastery cum President of SBFC.
- Due to the decline in the number of medical consultations, Tanjong Pagar Branch ceased operation from 1 April 2023 to consolidate resources.
- Collaborate with community to roll out free medical services for the elderly from June 2023. Free TCM consultation services are available at Bedok North Feng Shan Community Club, Pasir Ris East Community Club, Yew Tee Limbang View Residents’ Committee and SASCO@West Coast AAC.

Thanks to the support of the general public, all at Singapore Buddhist Free Clinic will strive for excellence and provide better and more sophisticated free medical services to the public at large.

法定披露

作为我国注册的公益慈善团体，本所谨此根据【慈善（账目与常年报告）2011条例】，向本所会员及公众人士披露以下详情：

- | | |
|------|---|
| (1) | 管理文据
本所现行管理文据是经卫生部和社团注册官于2023年11月9日批准的《新加坡佛教施诊所章程》。 |
| (2) | 社团注册号码
1969年5月12日根据“社团注册法令”注册为社团，编号UEN S69SS0009J。 |
| (3) | 慈善团体注册号码
1984年10月24日根据“慈善法令”注册为慈善团体，编号0100。 |
| (4) | 公益机构号码
HEF: 0038/G隶属卫生部 |
| (5) | 注册地址
新加坡芽笼23巷48号，邮区388376 |
| (6) | 网址： www.sbfc.org.sg |
| (7) | 联络： 电话：67487292 传真：67487239 电邮：admin@sbfc.org.sg |
| (8) | 会员人数
截至2025年3月31日，会员共计120位，其中非个人会员（寺庙或团体）26；个人会员：94 |
| (9) | 不动产及信托人
不动产1： 48 Lorong 23 Geylang Singapore 388376
不动产2： 44 Craig Road Singapore 089682
不动产3： Blk 77 Indus Road #01-519 Singapore 160077
信托人： 释达仁 释广声 释法辉 释净聪 |
| (10) | 专业咨询
法律顾问：朱时生律师JP PBM BBM
内部审计公司：Shared Services for Charities
外部审计公司：周怀礼特许会计师馆 |
| (11) | 金融服务
• 来往银行：华侨银行 大华银行 星展银行
• 定期存款户口：华侨银行 大华银行 中国银行 兴业银行
星金融 丰隆金融
• 中央存管户口：华侨银行 |

OVERVIEW OF CHARITY

<p>(12)</p>	<p>执行长 现任执行长释贤通于2012年8月就任。她之前于： 1975年至1979年任观音救苦会执行秘书 1979年12月至2011年3月任本所总所执行秘书 2011年4月至2012年7月任本所总执行秘书</p>
<p>(13)</p>	<p>利益冲突政策 本所要求所有董事须遵照利益冲突政策，申明与本所有商业交易往来或涉及合约的关系；或与本所有来往的其他机构或组织有利益关系，或即将与这些机构组织建立合资关系。 相关董事不应就相关事项投票表决，作决定或参与讨论该事项。包括以下各项：</p> <ul style="list-style-type: none">• 申明跟即将受聘于诊所的亲友关系，在招聘过程避免作有影响的决定。• 义务为公众服务以维持公众的信任而不是为了个人利益。• 执行职务时不得接受来自（或提供予）任何有利益关系的组织或选区或诊所职员的个人优惠或礼物。• 在执行董事会成员公职时避免与第三方分享任何优待或秘密资料。
<p>(14)</p>	<p>吹哨政策 为加强新加坡佛教施诊所的监管治理，杜绝任何如：欺诈、舞弊、吸毒等违法罪行，本所已设立吹哨政策，若发现任何员工、供应商或其他相关人士涉及不法事件，请立即举报。</p> <p>吹哨者应使用真实姓名（或至少有电邮地址）以便进一步联系取得相关资料查明真相。在可行或法律允许的情况下，本所将不会公开吹哨者身份。</p> <p>如何告发和告发什么？ 吹哨者应据实提供所知信息以示真诚，例如：</p> <ul style="list-style-type: none">• 相关人士姓名或公司名称• 事件发生的时间和地点• 事件发生的频率• 所涉及的金钱或资产数额• 实物证据（如有）• 其他可关注的信息 <p>告发频道 电邮: whistleblowing@sbfc.org.sg 邮寄: Whistle blowing Investigation Officer Singapore Buddhist Free Clinic Level 4, 48 Lorong 23 Geylang Singapore 388376</p>
<p>(15)</p>	<p>个人资料保护查询 https://www.sbfc.org.sg/protection-notice</p>

Statutory Disclosure

As a registered charitable organisation in Singapore, Singapore Buddhist Free Clinic (SBFC) make disclosure in accordance to Charities (Accounts and Annual Report) Regulations 2011] to our members and general public.

(1)	<p>Constitution The current governance document of SBFC was approved by the Ministry of Health and the Registrar of Societies on 9 November 2023, as published by the relevant authorities as “Singapore Buddhist Free Clinic Constitution”.</p>
(2)	<p>Unique Entity Number SBFC was registered on 12 May 1969 with the Registrar of Societies and the UEN assigned is S69SS0009J.</p>
(3)	<p>Charity Registration Number SBFC was registered as a Charity on 24 October 1984 in accordance to the Charity Act. Charity Registration Number: 0100.</p>
(4)	<p>Institute of Public Character SBFC is an approved IPC regulated by Ministry of Health. IPC Status No: HEF 0038/G.</p>
(5)	<p>Registered Address 48, Lorong 23 Geylang, Singapore 388376.</p>
(6)	<p>Website: www.sbfc.org.sg</p>
(7)	<p>Contact Tel: 67487292 Fax: 67487239 Email: admin@sbfc.org.sg</p>
(8)	<p>Number of Members As at 31 March 2025, SBFC had 120 members consist of 26 non-individuals (Temples or Organisations) and 94 individuals.</p>
(9)	<p>Immovable Properties and Trustees Property 1: 48 Lorong 23 Geylang Singapore 388376 Property 2: 44 Craig Road Singapore 089682 Property 3: Blk 77 Indus Road #01-519 Singapore 160077 Trustees : Sek Tat Jin, Sik Kwang Sheng, Shi Fa Hui, Sik Ching Chung</p>
(10)	<p>Professional Consultation Legal Advisor: Mr Choo Si Sen, JP PBM BBM Internal Auditors: Shared Services for Charities External Auditors: Chew Whye Lee PAC</p>
(11)	<p>Finance Service Current Account: OCBC UOB DBS Fixed Deposit Account: OCBC UOB BOC RHB SIF HLF Central Depository Account: OCBC</p>

OVERVIEW OF CHARITY

(12)	<p>Chief Executive Officer Seck Sian Tiong assumed duties on August 2012. Prior to this appointment she was : Admin Secretary of Kwan-In Welfare Society from 1975 to 1979 Admin Secretary of SBFC Main Clinic from Dec 1979 to March 2011 Chief Admin Secretary of SBFC from April 2011 to July 2012.</p>
(13)	<p>Conflict of Interest Policy The Clinic’s policy on conflict of interest is that Board of Directors are required to declare any personal or vested interest in business transactions, contracts and/or joint ventures that the Clinic may enter into, as soon as such conflict or the possibility of such conflict arises, and abstain from discussion, decision-making and/or voting on the transaction or contract.</p> <ul style="list-style-type: none"> • Declare any close relationships (i.e. more than acquaintances) with potential staff recruits, and refrain from influencing decisions on the recruitment process. • Serve without remuneration so as to maintain the integrity of serving for public trust and community good instead of personal gain. • In performing Board member duties, not to accept (or offer) personal favors or gifts from (or to) any interest group or constituency, or staff of the Clinic. • Refrain from sharing with third parties any privileged/confidential information obtained in the course of their work as the Clinic Board members.
(14)	<p>Whistleblowing Policy Statement In an effort which may be to strengthen corporate governance practices, SBFC has adopted a Whistle-Blowing Policy to provide the staff a platform to raise any concerns related to fraud, corruption, misconduct, and drug abuse, criminal acts that involve SBFC staff, vendors or any other related parties.</p> <p>We encourage whistle-blowers to put their names (or at least an email address) to the allegations in case further information or clarification is required. To the extent feasible and permissible, SBFC will not reveal the identity of the whistle-blower.</p> <p>How and what to report? Whistle-blowers may report in good faith their concerns by providing the following information: Name(s) of person(s)/Company(ies) involved Date, time and location of incident Frequency of occurrence Value of any money or assets involved Physical evidence (if any) Any other information that may substantiates their concern</p> <p>Reporting Channels Email: whistleblowing@sbfc.org.sg Mail: Whistle blowing Investigation Officer Singapore Buddhist Free Clinic Level 4, 48 Lorong 23 Geylang Singapore 388376</p>
(15)	<p>Personal Data Protection enquiry https://www.sbfc.org.sg/protection-notice</p>

会员名表 Member List (31.03.2025)

团体会员 Organisation Members

ML001	光明山普觉禅寺 Kong Meng San Phor Kark See Monastery	MA018	净名佛教中心 Vimalakirti Buddhist Centre
ML002	同善堂 Tong Sian Tng Temple	MA019	善缘堂 Siang Yen Tong Temple
ML003	妙音觉苑 Meow Im Kok Yuen Temple	MA022	菩提佛院 Pu Ti Buddhist Temple
ML009	大悲院 Tai Pei Yuen Temple	MA023	观音寺 Kwan Im See
MA001	新加坡佛教总会 Singapore Buddhist Federation	MA025	福寿堂 Fook Soo Tong
MA004	毗卢寺 Beeh Low See Temple	MA026	佛缘林 The Buddhist Fo Yuan Lin Monastery
MA005	灵峰般若讲堂 Leng Foong Prajna Temple	MA027	南海飞来 Nan Hai Fei Lai
MA006	福海禅寺 Foo Hai Ch'an Monastery	MA028	如切观音堂 Kuan Im Tng Temple (Joo Chiat)
MA007	圆明寺 Yuan Meng Shih Temple	MA029	飞霞精舍 Feeha Cheng Seah Temple & Old Folks Home
MA008	菩提兰若 Phoe Thay Larn Yair	MA031	普济寺佛学研究会 Pu Ji Si Buddhist Research Centre
MA009	自度庵 Tse Tho Aum Temple	MA041	佛教会 The Buddhist Union
MA014	万佛林 Man Fatt Lam Buddhist Temple	MA047	药师行愿会 Buddha of Medicine Welfare Society
MA016	新加坡佛教青年弘法团 Singapore Buddhist Youth Mission	MA048	善福堂 Shan Fook Tong Temple

僧伽会员 Sangha Members

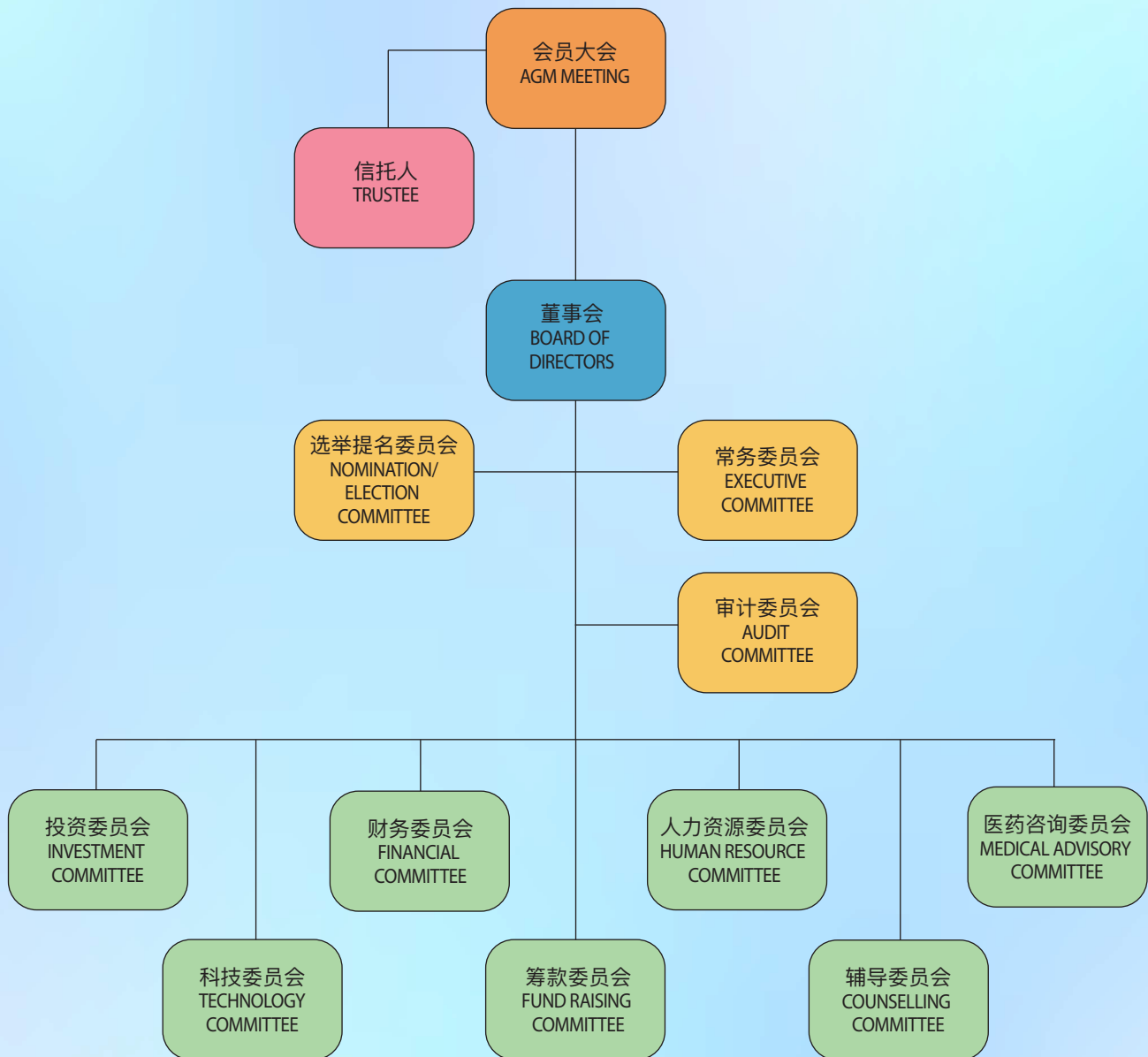
MB004	释能度 Sik Nung Toh	MB029	释自振 Shi Zi Zhen
MB005	释净聪 Sik Ching Chung	MB035	释法吉 Tay Yat Boon
MB007	释法辉 Shi Fa Hui	MB037	释慧光 Sik Wai Kong
MB008	释法达 Seek Huat Tat	MB038	释达仁 Sek Tat Jin
MB010	释贤祥 Seck Sian Siang	MB039	释贤参 Liang Yin Chum
MB016	释慧雄 Seck Hui Siong	MB041	释定融 Shi Ding Rong
MB022	释贤通 Seck Sian Tiong	MB042	释严欤 Sek Yan Qin
MB023	释传根 Sek Tuan Kern	MB043	释传航 Shi Chuan Hang
MB027	释严觉 Sek Yan Jue	MB044	释传嘉 Shi Chuan Jia
MB028	释少华 Shi Shao Hua	MB045	释广声 Sik Kwang Sheng

个人会员 Personal Members

MC082	白丽英 Pek Lay Eng	MC219	梁森芳 Leong Meoh Fong	ML007	孙广益 Soon Kong Aik
MC001	陈芝兰 Tan Choo Lan	MC226	梁雅沛 Liang Ah Pui	MC101	孙广安 Soon Kong Ann
MC021	陈照秋 Tan Zhao Chew	MC005	林淑好 Lim Seok Ho	MC106	孙慧贞 Soon Hwee Cheng
MC047	陈界诚 Tan Kiat Seng	MC013	林植宗 Lim Sek Chong	MC231	谭文俊 Tham Mun Chun
MC063	陈宝穗 Chan Poh Swai	MC014	林洪源 Lim Ang Guan	MC190	汪家裕 Ang Kah Joo
MC076	陈嘉祺 Tan Kah Kie	MC015	林洪智 Lim Ang Tee	MC066	王荣耀 Wong Weng Yew
MC134	陈荣奎 Chan Yong Luan	MC053	林金枝 Lim Kim Kee	MC062	王秀莲 Ong Siew Lean
MC156	陈玩卿 Tan Nguang Khing	MC057	林镇南 Lim Chang Nam	MC069	王玉兰 Ong Quee Lan
MC128	陈维源 Tan Jwee Nguan	MC074	林晋材 Lim Chin Chye	MC230	王元侯 Heng Guan Hou
MC139	陈木福 Tan Bock Hock	MC094	林细娜 Lim Soi Noh	MC239	王淑慧 Ong Siok Hwee
MC227	陈燕娜 Chan Yann Nuo	MC112	林秀凤 Lim Sew Hong	MC234	吴沛声 Goh Swee Sheng Jackson
MC232	陈旷今 Chan Man Tan	MC126	林乌吉 Lim Oh Kick	MC214	谢智友 Chia Ti Yu
MC228	傅栋晟 Poh Tang Seng	MC149	林宝淳 Seck Poh Soon	MC233	谢乘龄 Chia Seng Leng
MC217	郭添锦 Quek Thiam Kim	MC229	林德欢 Lim Teck Foon	MC241	谢嘉豪 Seah Kah Howe
MC095	韩燕书 Han Ing Choo	MC237	林秀鸿 Lim Siew Hong	MC018	严忠胜 Yim Chong Seng
MC011	洪孟珠 Ang Beng Choo	MC238	林秀桦 Lim Siew Hwa	MC196	叶静慧 Yap Ching Wi
MC236	洪国成 Ang Kok Seng	MC235	廖顺建 Liow Soon Kian	MC144	曾金婵 Chan Kim Sian
MC162	洪金山 Ang Kim San	MC216	潘锦华 Phan Wee Choo	MC100	张子明 Teo Choo Beng
MC007	黄德泰 Ng Ah Thye	MC218	邱亚兰 Khoo Ah Lang	MC103	张子英 Teo Choo Eng
MC140	黄金珠 Ng Kim Choo	MC151	阮桂萍 Ying Kwai Pheng	MC167	张雪莲 Teo Suat Lian
MC201	赖小华 Lua Siaw Hua	MC032	余晶晶 Seah Jing Jing	MC102	钟瑜卿 Cheong Loo Kheng
MC049	李丁才 Lee Teng Chye	MC038	沈学斌 Sim Hock Pin	MC138	朱云萍 Choo Hong Eng
MC240	罗庭宗 Loh Ting Chong	MC041	沈清秀 Sim Cheng Siew	MC223	朱仲涵 Choo Tiong Hum
MC044	梁南仲 Leong Lam Cheong	MC055	沈坤丰 Sim Koon Hong	MC202	左莺莺 Cho Ying Ying
MC213	梁康添 Leong Kong Tiam	MC242	沈美德 Sim Bee Teck		

新加坡佛教施诊所组织图表

SINGAPORE BUDDHIST FREE CLINIC ORGANISATION CHART



第32届董事




Term 32nd Board of Directors (2024 - 2026)

委任日期 Date of Appointment: 14.09.2024

职位 Designation	姓名 Name	职业 Occupation	曾任 Past Appointments	总计年数 Years total	连任董事10年以上理由 Reasons for Director re-election more than 10 yrs
主席 President	 释广声法师 普觉禅寺代表 Ven Sik Kwang Sheng KMSPKS Representative	光明山普觉禅寺住持 Abbot of KMSPKS Temple	第24-31届 (2008-2024) 主席 President	17	广声法师是我国佛教领袖，能号召广大的信众支持本所慈善义举，贡献良多，因此得到会员大会一致推崇，连选连任。 Ven Sik Kwang Sheng is the leader of Buddhist in Singapore, he is able to call for followers to support the charity work of SBFC and has contributed tremendously. He is well respected by the General Meeting thus was re-elected.
副主席 Vice President	 释传根法师 菩提佛院代表 Ven Sek Tuan Kern Pu Ti Buddhist Temple Representative	菩提佛院住持 Abbess of Pu Ti Buddhist Temple	第31届 (2022-2024) 董事 Director	3	

职位 Designation	姓名 Name	职业 Occupation	曾任 Past Appointments	总计年数 Years total	连任董事10年以上理由 Reasons for Director re-election more than 10 yrs
秘书 Secretary	 陈荣銓居士 Mr Chan Yong Luan	董事 Director of YL Chan Associates Pte Ltd	第21-25届 (2002-2012) 董事 Director 第26-31届 (2012-2024) 秘书 Secretary	23	陈荣銓居士热心慈善服务，熟悉本所运作，对本所的营运发展作出贡献，故得会员大会一致通过连选连任。 Mr Chan Yong Luan is enthusiastic about charitable services, he is familiar with the operation and has contributed a great deal to the development of SBFC, so he was re-elected unanimously at the General Meeting.
副秘书长 Vice Secretary	 释传嘉法师 Ven Shi Chuan Jia	佛学顾问 Dharma Advisor		1	
财政 Treasurer	 林秀桦居士 Ms Lim Siew Hwa	退休人士 Retiree		1	

OVERVIEW OF CHARITY

职位 Designation	姓名 Name	职业 Occupation	曾任 Past Appointments	总计年数 Years total	连任董事10年以上理由 Reasons for Director re-election more than 10 yrs
副财政 Vice Treasurer	 陈宝穗居士 Ms Chan Poh Swai	退休人士 Retiree	第27届 (2014-2016) 董事 Director 第28-29届 (2016-2020) 财政 Treasurer 第30-31届 (2020-2024) 副秘书长 Vice Secretary	11	陈宝穗居士是资深会计师，有助于本所在财务方面的有效监管。 Mdm. Chan Poh Swai is a senior accountant, she provides valuable support in the effective financial supervision of SBFC.
董事 Director	 释宝宁法师 妙音觉苑代表 Ven Sek Bao Ning Meow Im Kok Yuen Representative	妙音觉苑监院 Abbess of Meow Im Kok Yuen Temple	第16-29届 (1992-2020) 董事 Director 第30-31届 (2020-2024) 副主席 Vice President	33	宝宁法师热心慈善活动，有很广的人脉，有助于推动本所发展，因此会员大会一致通过连选连任。 Ven Sek Bao Ning is enthusiastic about charitable work and has a wide network of contacts, this helps in the development of SBFC. Therefore, the General Meeting unanimously passed re-election.
董事 Director	 释宝通法师 佛教会代表 Ven Sek Bao Tong The Buddhist Union Representative	佛教会主席 President of The Buddhist Union		1	

职位 Designation	姓名 Name	职业 Occupation	曾任 Past Appointments	总计年数 Years total	连任董事10年以上理由 Reasons for Director re-election more than 10 yrs
董事 Director	 谢智友居士 Mr Chia Ti Yu	SMRT集团首席 风险官 Group Chief Risk Officer of SMRT Corporation Ltd	第28-31届 (2016-2024) 董事 Director	9	
董事 Director	 谭文俊居士 Mr Tham Mun Chun	董事经理 Managing Director of Accenture Pte Ltd	第28-31届 (2016-2024) 董事 Director	9	
董事 Director	 林德欢居士 Mr Lim Teck Foon	退休人士 Retiree	第30-31届 (2020-2024) 财政 Treasurer	5	
董事 Director	 吴纳声居士 Mr Goh Swee Sheng	董事经理 Managing Director of Keppel Infrastructure Holdings Pte Ltd	第30-31届 (2020-2024) 副财政 Vice Treasurer	5	
董事 Director	 朱仲涵居士 Mr Choo Tiong Hum	董事 Director of Hup Seng (S) Pte Ltd	第31届 (2022-2024)	3	

第32届委员会 Term 32nd Committee Members (Oct 2024--March 2025)

常务委员会 Executive Committee

主任委员：释广声 Chairman: Sik Kwang Sheng
委员：释传根 释传嘉 释宝宁 陈荣銓 林秀桦 陈宝穗
Members: Sek Tuan Kern Shi Chuan Jia Sek Bao Ning
Chan Yong Luan Lim Siew Hwa Chan Poh Swai

财务委员会 Finance Committee

主任委员：林秀桦 Chairman: Lim Siew Hwa
委员：陈宝穗 吴炳声 谢智友 释严觉
Members: Chan Poh Swai Goh Swee Sheng
Chia Ti Yu Sek Yan Jue

人力资源委员会 HR Committee

主任委员：吴炳声 Chairman: Goh Swee Sheng
委员：林秀桦 陈宝穗 朱仲涵 谭文俊
Members: Lim Siew Hwa Chan Poh Swai
Choo Tiong Hum Tham Mun Chun

医药咨询委员会 Medical Advisory Committee

主任委员：释宝宁 Chairman: Sek Bao Ning
委员：释传根 严忠胜 洪国成 王玉兰
Members: Sek Tuan Kern Yim Chong Seng
Ang Kok Seng Ong Quee Lan

辅导委员会 Counselling Committee

主任委员：陈荣銓 Chairman: Chan Yong Luan
委员：释传航 谢乘龄 陈宝穗
Members: Shi Chuan Hang Chia Seng Leng Chan Poh Swai

筹款委员会 Fund Raising Committee

主任委员：吴炳声 Chairman: Goh Swee Sheng
委员：朱仲涵 罗庭宗 谢嘉豪 林秀桦
Members: Choo Tiong Hum Loh Ting Chong
Seah Kah Howe Lim Siew Hwa

投资委员会 Investment Committee

主任委员：谢乘龄 Chairman: Chia Seng Leng
委员：谢智友 朱仲涵 吴炳声 林秀桦
Members: Chia Ti Yu Choo Tiong Hum
Goh Swee Sheng Lim Siew Hwa

科技委员会 Technology Committee

主任委员：谭文俊 Chairman: Tham Mun Chun
委员：释传嘉 谢嘉豪 林秀桦 吴炳声
Members: Shi Chuan Jia Seah Kah Howe
Lim Siew Hwa Goh Swee Sheng

审计委员会 Audit Committee

主任委员：林德欢 Chairman: Lim Teck Foon
委员：谢智友 谭文俊 陈若莹
Members: Chia Ti Yu Tham Mun Chun Chan Ruo Ying

荣获慈善团体 透明度奉献奖



新加坡佛教施诊所成立55年来，一直以无私奉献的精神提供服务，并致力于完善监管机制，确保工作团队认真尽责地执行任务，并持续这种态度，不松懈、不马虎，取得社会的信任。

新加坡慈善理事会主导的【慈善团体透明度奖】，彰显了政府对慈善团体问责制的重视。慈善团体受惠于大众的慷慨捐助，应向社会公开披露其治理方针，管理程序，接受大众的监督。

佛教施诊所配合时代的变化逐渐转型，在各个层面不断改进营运框架，已趋向企业管理模式。2024年11月14日获颁 慈善团体透明度奉献奖。官方的肯定，是一剂强心针，我们将再接再厉继续执行良好的监管措施，争取更高荣誉，不负社会大众的期望与支持！

Charity Transparency Dedication Award

Over the past 55 years since its establishment, Singapore Buddhist Free Clinic (SBFC) has been steadfast in its mission of selfless service. SBFC has consistently enhanced its governance framework to ensure that its team performs its duties diligently and conscientiously. This non-slackened, meticulous attitude earned the trust and support of the community.

The Charity Transparency Awards, driven by the Singapore Charity Council, highlight the government's emphasis on accountability within the charitable sector. Charitable organisations, benefiting from the generosity of the public, have a duty to uphold transparency by disclosing their governance principles and management processes, and by remaining open to public scrutiny.

In response to evolving societal needs, SBFC has progressively transformed its operational model, adopting corporate management practices across all levels. On 14 November 2024, we received the Charity Transparency Dedication Award. This official recognition serves as a strong affirmation of our efforts and inspires us to continue implement good regulatory measures. We remain committed to maintaining this honour, living up to the trust and support of the public.



庆祝55周年纪念保健讲座

日期：21/07/2024及28/07/2024

地点：光明山普觉禅寺无相殿



21/07/2024	黄卫众医生主讲： 《若无闲事挂心头便是人间好时节》
	曹光裕博士主讲： 《如何预防颈椎病》
28/07/2024	何和松医师主讲： 《心悸与胸痛的中医防治和调理》
	林国光博士主讲： 《情志养生：心理技巧献给您身心安乐》

净色界 ③ 吴庆耀(心晖)书画义展

展出地点：本所大厦七楼礼堂
展出日期：23/11/2024—29/11/2024
展出时间：上午10时—下午6时

配合本所庆祝55周年纪念，画家吴心晖居士将其新旧书画作品捐赠本所举行义展，包括《卢舍那佛》、《天冠弥勒》《文殊》《普贤》等圣像，也有色彩斑斓的花卉，展出作品 共计62 件，参观者络绎不绝。



《玄奘西行》 民族器乐剧演出花絮

滨海艺术中心剧院
(06/03/25--08/03/25)





裕廊分所翻新完成 宽敞、明亮、舒适

1995年设立的裕廊分所于2024年12月中进行翻新，感恩社会大众的支持赞助，以及建筑师黄琳懿居士的义务策划与监督，全部工程已于2025年2月上旬竣工。

翻新后的裕廊分所，经过重新规划，共有3间针灸室，2间内科诊室；登记处、配药处与药库相连，易于沟通，方便操作，也节省了空间，让候诊大厅显得更加宽敞、明亮和舒适。



新加坡佛教施诊所 2025年度常年会员大会会务概况报告

(2024年4月至2025年3月)

秘书：陈荣銮居士

行政概况

(1) 2024年度常年会员大会及董事复选会议

1.1 常年会员大会

1.1.1 2024年度常年会员大会于9月14日（星期六）下午3时30分在本所大厦五楼会议厅举行，出席者29位：

非个人会员5位

光明山普觉禅寺（释广声） 妙音觉苑（释宝宁） 观音寺（苏小娟）

佛教会（释宝通） 药师行愿会（陈若莹）

个人会员24位

释贤通 释严觉 释达仁 释贤参 释严钦 释传航 释传嘉

梁南仲 陈宝穗 陈嘉祺 陈荣銮 陈玩卿 韩燕书 林德欢

罗庭宗 廖顺建 阮桂萍 吴纳声 王玉兰 谢智友 谢乘龄

谢嘉豪 严忠胜 朱仲涵

会议由广声法师主持会议。

1.1.2 会议议程：

下午3时30分出席者29人，已达到法定人数，主席广声法师宣布大会开始。

- 主席致词：过去一年，本所将服务伸展至社区，在民众俱乐部、居民委员会及乐龄活动中心设立医疗站，方便年长者在住家附近就可以得到医药照顾，免除出行的不便。随着我国人口老化的问题日益严重，会有更多老人需要医疗服务是可以预期的。无相布施是最上乘的功德，五十多年来，会员们秉持为善最乐的精神，坚持拥护本所慈善义诊的事业，令人敬佩！另一方面，医护人员紧守岗位，日复一日，年复一年，做着相同的工作，抱著奉献精神，克尽所能为病黎服务，也是很重要的一环。希望在龙天护法的庇荫下，大家在为善最乐的道路，同愿同行，勇往直前，再攀高峰！（详见2024常年大会报告书）
- 执行长贤通法师宣读前期会议记录，众认无讹通过。
- 秘书陈荣銮居士书面报告2023年4月至2024年3月会务概况。
- 财政林德欢居士根据周怀礼特许会计师馆的审计报告作全年收支账目汇报。

- 讨论事项：
 - 通过接受董事会建议，委任周怀礼特许会计师馆为2024-2025年度外部审计师。
 - 任职超过十年的董事继续参与第32届董事选举。

姓名	邀请继续参选理由
释广声	广声法师是我国佛教领袖，能号召广大的信众支持本所慈善义举，贡献良多。
释宝宁	宝宁法师具有热心慈善活动，有很广的人脉，有助于推动本所发展。
陈荣銮	陈荣銮居士热心慈善服务，熟悉本所运作，对本所的营运发展作出贡献。
陈宝穗	陈宝穗居士是资深会计师，有助于本所在财务方面的有效监管。

- 选举
 - 推选监选人 监票人 唱票人 记票人。结果如下：
 监选人——释广声 监票人——释传嘉
 唱票人——严忠胜 记票人——梁南仲
 - 选举第32届董事，当选董事为：
 光明山普觉禅寺释广声、妙音觉苑释宝宁、佛教会释宝通、释传根、释传嘉、林德欢、谭文俊、陈荣銮、吴纳声、陈宝穗、谢智友、朱仲涵、林秀桦
 - 候补董事2位：药师行愿会陈若莹、释达仁。

1.2 董事复选会议

- 1.2.1 同日下午4时15分举行董事复选会议，公推广声法师主持会议。董事职位以举手方式选出，结果如下：
 主席——光明山普觉禅寺释广声 副主席——释传根
 秘书——陈荣銮 副秘书长——释传嘉
 财政——林秀桦 副财政——陈宝穗
 董事——释宝宁 释宝通 谢智友 谭文俊 林德欢 吴纳声 朱仲涵

1.2.2 委任各小组委员（请参阅第18页各委员名表）

(2) 董事会

- 董事会两年一届，由11至13人组成。所有董事皆为义务性质，不享有董事酬劳。
- 董事选举程序为：
 - 成立提名选举委员会，拟定选举规则。
 - 所有会员皆有提名与被提名权利。
 - 提名选举委员会发函通知全体会员提名候选人，在提名截止日核查被提名者资格。
 - 被提名者如果同意参选，须提供个人简历，声明没有抵触社团及慈善法令，签署同意书，方被列入候选名单。
 - 提名选举委员会提呈候选名单给会员大会，由出席会员大会的会员从候选名单中选举新一届董事。

- 在每一届董事的第一次会议中，秘书须向新任董事讲解本所宗旨及概况以及讲解《董事会治理角色及责任》并分发书面说明。
- 当现届董事于任内辞职或其他原因不能继续担任董事时，应从得票最多的候补董事中顺序邀请递补空缺。
- 董事会成员就职时须签署《董事利益冲突披露声明》，不参与涉及与本身利益冲突的项目讨论及决策过程。
- 董事会每年至少召开3次会议，在不违反章程的原则下监管与修订营运规则。
- 董事会可以委任多个小组委员会负责指导各部门事务。
- 本所施政方针基本先由各委员会与执行长协商制定，提交董事会批准后由执行长与营运总监监督各所经理执行管理责任。
- 所有董事于任满前须提交对董事会的绩效评估。

2.1 董事会议日期

2024年4月至2025年3月共召开董事会议4次（不包括临时会议）

届次	日期	时间	地点	会议主持
第31届第7次	20/04/2024	下午1时30分	大厦5楼会议厅	释广声
第31届第8次	13/07/2024	下午1时30分	大厦5楼会议厅	释宝宁
第32届第1次	12/10/2024	下午2时	大厦5楼会议厅	释广声
第32届第2次	11/01/2025	下午1时30分	大厦5楼会议厅	释广声

2.2 现任董事出席会议次数统计

姓名	职衔	第31届 第7次	第31届 第8次	第32届 第1次	第32届 第2次	出席率
释广声	主席	✓		✓	✓	75%
释传根	副主席	✓	✓	✓	✓	100%
陈荣奎	秘书	✓	✓	✓	✓	100%
释传嘉	副秘书长	非董事		✓		50%
林秀桦	财政	非董事		✓	✓	100%
陈宝穗	副财政	✓	✓	✓	✓	100%
释宝宁	董事	✓	✓	✓	✓	100%
释宝通	董事	非董事			✓	50%
谭文俊	董事	✓	✓		✓	75%
谢智友	董事	✓	✓	✓	✓	100%
林德欢	董事	✓	✓		✓	75%
吴泐声	董事	✓	✓	✓	✓	100%
朱仲涵	董事	✓	✓		✓	75%

HIGHLIGHTS OF THE YEAR

2.3 主要议决案（根据通过日期顺序排列）

- 2.3.1 通过筹款委员会第31届第4次会议暨55周年纪念筹委会联席会议各项议决案。
- 2.3.2 通过人力资源委员会第31届第4次会议议决案。
- 2.3.3 通过财务委员会第31届第3次会议议决案。
- 2.3.4 通过订2024年9月14日召开常年会员大会。
- 2.3.5 通过释广声、释宝宁，陈荣銮、陈宝穗、林德欢、吴沛声与朱仲涵7人为第32届董事提名选举委员会委员。
- 2.3.6 通过订2024年11月24日于本所大厦举行庆祝55周年纪念大会，并接受吴心晖居士捐赠书画，举办“净色界③书画义展”，从11月23日至29日展出一周。
- 2.3.7 通过2024售旗筹款预算收入25万元，支出不超过5000元。
- 2.3.8 通过授权执行长向慈善署呈报2023-2024年的监管评估清单。
- 2.3.9 通过增设营运总监职位，擢升人力资源/行政/辅导中心经理邓淑芳出任。
- 2.3.10 通过关闭渣打银行来往户口。
- 2.3.11 通过筹款委员会第31届第5次会议议决案。
- 2.3.12 通过科技委员会第31届第2次会议议决案。
- 2.3.13 通过人力资源委员会第31届第5次会议议决案。
- 2.3.14 通过投资委员会第31届第5次会议议决案。
- 2.3.15 通过第32届董事提名选举委员会第1次会议议决案。
- 2.3.16 通过委任周怀礼特许会计师馆为2024/2025年度外部审计师。
- 2.3.17 通过康乐行2024义走预算收入\$300,000,支出\$30,000。
- 2.3.18 通过裕廊分所翻新计划，绘测师黄琳懿居士协助。
- 2.3.19 通过第32届董事提名选举委员会第2次会议议决案。
- 2.3.20 通过筹款委员会第31届第6次会议议决案。
- 2.3.21 通过人力资源委员会第31届第6次会议议决案。
- 2.3.22 通过辅导委员会第31届第2次会议议决案。
- 2.3.23 通过审计委员会第31届第3次会议议决案。
- 2.3.24 通过每月负责到各所开启慈善箱人选。
- 2.3.25 通过颁发本年度长期服务奖予36位医职员工。
- 2.3.26 通过2025年度行事历案。
- 2.3.27 通过筹款委员会第32届第1次会议议决案。
- 2.3.28 通过医药咨询委员会第32届第1次会议议决案。
- 2.3.29 通过投资委员会第32届第1次会议议决案。
- 2.3.30 通过财务委员会第32届第1次会议议决案。
- 2.3.31 通过2025年行事历修正案
- 2.3.32 通过乙巳年董事与职员春节联欢案。

(3) 各委员会

3.1 常务委员会

委员会的成立目的是协助董事会为紧急与重要事项在下一一次董事会会议前作决定。（2024-2025年度无会议）

3.2 审计委员会

委员会的职责是确保有效监控管理层的运作，有核查内部与外部审计报告的权限，以及进行风险管理评估或处理其他特设的调查工作等。

会议日期：

届次	日期	时间	地点	会议主持
第31届第3次	08/10/2024	下午6时	视频会议	谢智友

会议摘要：

- 接受2024年度内部审计报告的各项建议与管理层的回应。
- 建议继续委任Shared Services for Charities Ltd为内部审计公司。

3.3 财务委员会

委员会的职责是有效规划与监督财务收支，包括审阅年度预算、投资活动、每月到各所开启慈善箱，监督点算善款等，确保公众捐献的医药基金皆作为照顾病患的慈善用途。

会议日期：

届次	日期	时间	地点	会议主持
第32届第1次	23/12/2024	下午7时	大厦5楼会议厅	林秀桦

会议摘要：

- 讨论与建议2025/2026年度预算，提交董事会批准。
- 审查【财务委员会的职权范围】。
- 更新【财务政策及操作程序手册】版本14。

3.4 筹款委员会议

委员会为本所营运经费作策略性计划，统筹各项筹款活动，检讨筹款预算和实际成果等。

会议日期：

届次	日期	时间	地点	会议主持
第31届第4次	03/02/2024	下午2时	大厦5楼会议厅	吴纳声
第31届第5次	02/05/2024	下午7时	大厦5楼会议厅	吴纳声
第31届第6次	08/08/2024	下午7时30分	大厦5楼会议厅	吴纳声
第32届第1次	09/11/2024	上午10时	大厦5楼会议厅	吴纳声

会议摘要：

- 商讨2024年筹款活动。
- 讨论庆祝55周年纪念细节。
- 编写与出版介绍本所活动的宣传小册。
- 筹备策划【玄奘西行】的演出事宜。
- 讨论2025年的筹款活动与形式。

3.5 人力资源委员会

委员会协助本所在人力资源管理方面能够有效履行服务宗旨，开发和提出相关政策及建议，如修订职员手册、薪金制等。

会议日期：

届次	日期	时间	地点	会议主持
第31届第5次	22/06/2024	下午4时20分	大厦5楼会议厅	吴纳声
第31届第6次	01/10/2024	下午7时	大厦5楼会议厅	吴纳声

会议摘要如下：

- 修订管理层组织图表. 建立基本架构作为未来成长与扩展的基础。
- 参考NCSS的指导原则，配合本所的财政预算修订职员薪金制。
- 建议全职员工五天工作制的安排。
- 更新人力资源政策以配合劳资政公平雇佣守则(TAFEP)实施弹性工作安排政策。
- 建议2024年度可变动花红依据评估表现最高为1.5个月，最低为0.7个月。
- 建议2025年度常年加薪幅度介于2.5% 至4%，依2024年度评估表现为准。

3.6 医药咨询委员会

委员会协助推动与发展本所的医疗服务，包括对药物成效与医疗设备的安全使用，以及为面对疑难的医务问题寻求解决方案等。

会议日期：

届次	日期	时间	地点	会议主持
第32届第1次	18/12/2024	下午2时	大厦5楼会议厅	释宝宁

会议摘要：

- 报告与检讨社区合作之义诊服务。
- 与善达社区保健机构 (SATA)合作举办保健讲座。
- 举办2025年度大型保健讲座。
- 召开年度医师交流会议。

3.7 辅导委员会

委员会为本所辅导服务而设，负责向董事会提呈与辅导个案相关的建议，邀请具备辅导专业资格的会员出任辅导顾问。

会议日期：

届次	日期	时间	地点	会议主持
第31届第2次	01/10/2023	下午6时30分	大厦5楼会议厅	陈荣銮

会议摘要如下：

- 建议在庆祝55周年纪念的同时也庆祝辅导中心成立10周年纪念。
- 颁发感谢证书予服务十年的专业义工辅导员，以及两位长期志愿服务者。

3.8 投资委员会

委员会依据董事会批准的投资策略提出投资献议，投资的目标是产生高于储蓄利息的稳定收入，为本所的运营成本以及未来的活动项目提供资金。

会议日期：

届次	日期	时间	地点	会议主持
第31届第5次	24/06/2024	下午7时	大厦5楼会议室	谢乘龄
第32届第1次	20/12/2024	下午7时	大厦5楼会议厅	谢乘龄

会议摘要如下：

- 报告本所投资组合现况及2025年的利率展望。
- 检讨投资政策与职权范围。

3.9 科技委员会

成立科技委员会的目的是通过利用数据和科技简化内部流程，推动数码化转型，提供包括网络安全等所需的有效变革管理和能力开发。

会议日期：

届次	日期	时间	地点	会议主持
第31届第2次	14/06/2024	下午7时	视频会议	林秀桦

会议摘要：

- 建议委任Entrust Network为本所的科技管理服务供应商。

(4) 常年医药务报告

4.1 内科与针灸科义诊统计 (2024年4月--2025年3月)

4.1.1 义诊统计及发药量

所别	看诊人数	药量天数
总所	43,794	126,180
红山分所	35,428	125,360
宏茂桥分所	34,256	100,335
裕廊分所	26,987	102,572
三巴旺分所	26,458	75,862
杜弗分所	40,968	137,987
淡滨尼分所	39,501	115,941
社区服务	4,437	15,890
共计	251,829	800,127

4.1.2 性别统计

性别	看诊人数	药量天数
男	89,767	280,836
女	162,062	519,291
共计	251,829	800,127

4.1.3 内科与针灸

类别	内科	针灸
人数	130,664	121,165
百分比	51.89	48.11

4.1.4 收费与免费

类别	收费	免费
人数	76,385	175,444
百分比	30.33	69.67

HIGHLIGHTS OF THE YEAR

4.1.5 国籍分类

类别	看诊人数	百分比 %
新加坡公民	230,130	91.38
永久居民	10,773	4.28
持工作准证	5,168	2.05
持旅游证件	5,758	2.29
共计	251,829	100

4.1.6 性别与年龄

年龄	男	百分比 %	女	百分比 %
15岁以下	961	1.07	663	0.41
15-64岁	25,885	28.84	51,362	31.69
65岁以上	62,921	71.09	110,037	67.90
共计	89,767	100	162,062	100

4.1.7 内科药物采购总值

所别	购药与针具费用	百分比 %
总所	198,733元	16.43
红山分所	169,229元	13.99
宏茂桥分所	157,824元	13.05
裕廊分所	134,919元	11.15
三巴旺分所	107,698元	8.90
杜弗分所	214,801元	17.76
淡滨尼分所	196,418元	16.24
社区服务	30,070元	2.48
共计	1,209,692元	100

4.2 肿瘤治疗中心

4.2.1 义诊统计及发药量

性别	看诊人数	药量天数
男	2,156	25,683
女	4,450	49,052
共计	6,606	74,735

4.2.2 收费与免费

类别	收费	免费
人数	1,968	4,638
百分比	29.79	70.21

4.2.3 国籍分类

类别	看诊人数	百分比 %
新加坡公民	6,265	94.84
永久居民	221	3.35
工作准证	16	0.24
持旅游证件	104	1.57
共计	6,606	100

4.2.4 性别与年龄

年龄	男	百分比 %	女	百分比 %
15岁以下	9	0.42	0	0
15-64岁	463	21.47	1,904	42.79
65岁以上	1,684	78.11	2,546	57.21
共计	2,156	100	4,450	100

4.2.5 全年（2024年4月至2025年3月）药物采购总值188,848元

(5) 辅导服务

2024年4月至2025年3月，义务辅导员：29位，一共进行了1244次辅导。

合作单位有：

- 新加坡社科大学
- 澳洲莫纳什大学
- 澳洲弗林德斯大学
- 澳洲詹姆斯库克大学
- 台湾清华大学
- 台湾暨南大学

此外中心也开展以下项目：

- 提供华语辅导，安排合适的实习辅导员在中心实习。
- 与职总疗养院（淡滨尼）合作，推出“交友计划”，提供心理健康支持。

(6) 中医继续教育培训与公众保健讲座

6.1 中医继续教育课程

07/04/2024 陈家旭博士主讲《糖尿病的诊断与肾性假糖尿》。

6.2 公众保健讲座

日期	主讲者及讲题	地点
21/07/2024	黄卫众医生主讲： 《若无闲事挂心头便是人间好时节》	光明山普觉禅寺无相殿
21/07/2024	曹光裕博士主讲： 《如何预防颈椎病》	光明山普觉禅寺无相殿
28/07/2024	何和松医师主讲： 《心悸与胸痛的中医防治和调理》	光明山普觉禅寺无相殿
28/07/2024	林国光博士主讲： 《情志养生：心理技巧献给您身心安乐》	光明山普觉禅寺无相殿
06/12/2024	沈德炎医师主讲： 《中医于乐龄的保健之道》	巴西立6道活跃乐龄中心

HIGHLIGHTS OF THE YEAR

(7) 筹款活动

7.1 售旗日筹款自2024年6月1日至8月31日为期三个月，以虚拟形式进行，所有收入皆作为本所医药活动经费。

公众可通过众筹平台Giving Sg 以及 Give Asia表达爱心，也可以支票或现款捐助。

售旗日2024总共筹得354,597.86元。获Tote Board津贴250,000元。

7.2 康乐行筹款2024于10月1日至12月31日举行，目的是推广健康生活，并为需要中医中药照顾者提供协助，所得皆充作本所医药活动之用。

2024年康乐行义走于11月3日举行，义走路线：光明山——碧山公园——光明山，参加者约430余人。

- 阿逸拉惹民众俱乐部乐龄组示范气功八段锦。
- 王丽桦居士带领经穴拍打健身操作为热身运动。
- 董事副秘书长嘉法师致欢迎词并主持挥旗仪式。
- 善达社区保健机构呈献太极拳与太极剑表演。
- 杜素娟女士示范瑜伽——笑一笑，少一少。

活动于9时30分结束，参与者在禅寺内享用素食面汤，获赠纪念礼品：帽子、毛巾、年历、记事簿和肩袋等。

公众通过众筹平台Giving Sg 以及 Give Asia、支票、现款等捐助支持这项活动，总共筹得301,390.88元，另获Tote Board津贴100,000元。

7.3 庆祝55周年纪念暨净色界书画义展：于2014年11月24日在总部大厦举行，大会于上午11时开始，会员左莺莺担任司仪，出席嘉宾300余人。庆典节目为：

- 唱三宝歌
- 献花、诵经祝福
- 主席广声法师致词
- 颁发热心人士纪念奖及职员长期服务奖
- 切生日蛋糕
- 秘书致谢词
- 余兴节目（菩提佛院呈献舞蹈节目）
- 自助餐

餐后大众到七楼礼堂参观【净色界③心晖书画义展】，展出我国画家吴庆耀（心晖）居士的书画作品共62件。义展自11月23日至29日，为期一周，其中24件被认捐，筹得善款196,700元。连同贺仪周年纪念总收入为558,835元，支出52,369.75元。另获Tote Board津贴100,000元

7.4 【玄奘西行】世界首部大型民众器乐剧演出摘要报告：

- 演出日期：2025年3月6日至8日
- 演出地点：滨海艺术中心剧院
- 演出单位：中国甘肃省歌舞剧院
- 节目内容：以唐代高僧玄奘大师西行取经为主轴演绎西域沿线各民族的音乐。
- 出席观众：三晚共计4560人
- 售票单位：SISTIC中央售票处
- 筹款成绩：赞助金与门票收入共计2,339,645.33元
- 支出费用：751,280.44元
- 净收入：1,588,364.89元

7.5 全年筹款收入与开支比例，平均支出为收入之23.24%

项目	收入	支出	收支比例
售旗日	354,597.86元	2,743.06元	1:0.0077
康乐行	301,390.88元	19,941.48元	1:0.0661
周年纪念	558,835.00元	52,369.75元	1:0.0937
玄奘西行	2,339,645.33元	751,280.44元	1:0.3211
共计	3,554,469.07元	826,334.73元	1:0.2324

(8) 裕廊分所翻新

裕廊分所翻新项目包括重新规划诊室间隔、地砖、冷气、电线、柜台、家私及卫生设备，委托绘测师黄琳懿居士策划，主承包商是ABBA Office Solution，翻新费用合计250,145元。配合翻新工程，裕廊分所于12月16日起至2025年2月12日暂停服务。

(9) 获颁慈善团体透明度奉献奖

新加坡佛教施诊所成立55年来，一直以无私奉献的精神提供服务，致力于完善监管机制，配合时代的变化逐渐转型，在各个层面不断改进营运框架，确保工作团队认真尽责地执行任务，并向社会公开披露治理方针，管理程序，接受大众的监督。2024年11月14日获颁慈善团体透明度奉献奖，由主席广声法师出席领取。

财务简报 (2024年4月至2025年3月)

(1) 本所遵循严谨的财务政策，收入方面仰赖公众支持；支出方面有完善的内部管控，确保所有采购、付款流程皆依照财务政策操作手册处理，在电脑系统中妥善保存。凡10,000元或以上的单项开支须有至少三份报价，各级职员的单项采购权限如下：

- 各所经理可批准的采购不超过3,000元，其他开支不超过1,000元
- 财务经理可批准的开支不超过5,000元
- 执行长可批准的开支不超过50,000元
- 50,000元以上的开支须经董事会批准
- 所有不动产交易须得到会员大会批准

(2) 财政预算与实际收支比较

预算收入	7,797,091元	实际收入	10,383,720元	133.17%
预算支出	7,882,517元	实际支出	8,775,605元	111.33%
不敷	(85,426元)	盈余	1,608,115元	

HIGHLIGHTS OF THE YEAR

(3) 各项收支摘要

收入	金额	百分比
志愿捐献	4,944,866元	47.62
营运收入	688,451元	6.63
筹款收入	3,554,469元	34.23
投资收入	732,225元	7.05
其它收入	463,709元	4.47
共计	10,383,720元	100
支出	金额	百分比
营运开支	6,364,576元	72.53
行政开支	1,584,694元	18.06
筹款开支	826,335元	9.41
共计	8,775,605元	100
盈余	1,608,115元	

(4) 资产负债摘要

固定资产	15,545,938元	
流动资产	11,647,285元	
资产共计		27,193,223元
累积基金	25,358,751元	
保健捐赠基金	1,269,894元	
总基金		26,628,645元
应付费用	114,109元	
递延政府津贴	132,816元	
租金抵押	56,600元	
预计花红	261,053元	
总流动负债		564,578元
基金与负债共计		27,193,223元

(详见审计报告)

员工概况

- (1) 董事会于12月份发放常年工资补贴及依表现评估而定的奖励花红，2024年度接受表现评估之职员共127位：

评级	人数	常年工质补贴	奖励花红	总共
A+	7	1个月	1.5个月	2.5个月
A	42	1个月	1.3个月	2.3个月
B	68	1个月	1个月	2个月
C	10	1个月	0.7个月	1.7个月

- (2) 2024年度获颁职员长期服务奖者36人：

服务满5年者	梁清娥 杨清群 韩春兴 余思燕 施金弟 邬丽群 吴伟豪 陈金缘 刘纪慧 纪淑卿 黄美兰 林秀栩 林秀琴 郑雅珠 陈美玲 李秀卿 王淑芬 叶宝金
服务满10年者	李保娇 蔡建成 傅月锦 邱奕明 高素丽 吴秀月 谢叁哲 洪国成 赖美蓉 黄美华 卢家梅 袁云珍 陈玉宝 陈玉燕
服务满25年者	曾元阶
服务满35年者	韩燕书
服务满45年者	释贤通
服务满50年者	王玉兰

- (3) 为感谢全体工作同人的辛劳付出，董事会于2025年2月1日（正月初四）中午，举行乙巳年春茗聚会，宴请全体董事、委员及员工共聚联欢。董事谭文俊居士赞助宴席，席设光明山普觉禅寺五观堂，享用火锅薄饼，互祝新禧，出席者120人。

- (4) 员工人数

截至2025年3月31日，全所职员总计128人（不包括临时代班员工），计为：

总部	全职	兼职	各所	全职	兼职
执行长	1	无	经理	5	
营运总监	1		助理经理	9	
会计经理	1		资深医师	1	1
高级行政执行员	2		医师	14	20
高级财务执行员	1		高级助理员	3	
行政执行员	4		助理员	21	32
行政助理	1		清洁员	5	2
会计助理	1		杂务员	1	1
司机	1				

- (5) 管理层最高薪酬，请参阅审计报告。

没有任何员工与董事会或执行长家庭成员有亲属关系

~完~

Singapore Buddhist Free Clinic Annual General Meeting 2025 Annual Report

(April 2024 till March 2025)

Secretary: Mr Chan Yong Luan

Administrative Overview

1 Annual General Meeting 2024 and Board Positions Selection Meeting

1.1 Annual General Meeting

1.1.1 The Annual General Meeting was held on Saturday, 14 September 2024, 3.30pm on the 5th floor of SBFC Building. 29 Members attended:

5 non-individual members

Kong Meng San Phor Kark See Monastery, Sik Kwang Sheng

Meow Im Kok Yuen, Sek Bao Ning

Kwan Im See, Saw Seow Kian

The Buddhist Union, Sek Bao Tong

Buddha of Medicine Welfare Society, Chan Ruo Ying

24 individual members

Seck Sian Tiong Sek Yan Jue Sek Tat Jin Liang Yin Chum Sek Yan Qin

Shi Chuan Hang Shi Chuan Jia Leong Lam Cheong Chan Poh Swai

Tan Kah Kie Chan Yong Luan Tan Nguang Khing Han Ing Choo

Lim Teck Foon Loh Ting Chong Liow Soon Kian Ying Kwai Pheng

Goh Swee Sheng Ong Quee Lan Chia Ti Yu Chia Seng Leng

Seah Kah Howe Yim Chong Seng Choo Tiong Hum

The Meeting was chaired by Ven. Kwang Sheng.

1.1.2 Agenda:

- At 3.30pm, the quorum was met, the President, Ven. Kwang Sheng announced the start of the Meeting.

President's Speech:

Over the past year, our organisation has deepened its outreach by setting up stations at Community Clubs, Residents' Committees, and senior activity centres. These efforts have made it easier for the elderly to receive medical care close to home, saving them the inconvenience of travel. As Singapore faces the growing challenge of an aging population, it is foreseeable that more elderly will require medical services. Selfless giving is the highest form of merit, our members have, for over five decades, upheld the spirit of dedication, consistently supported our charitable cause. This is truly admirable! Our medical personnel remain steadfast to their posts, performing the same duties day after day, year after year, doing utmost to serve patients. Their contribution is equally vital to our work. May we all, under the protection of the Heavenly Dharma Guardians, continue on the path of joyful benevolence, united in aspiration and mutual support,

striving forward courageously and reaching even greater heights!
(Sight Annual General Meeting Report 2024 for details)

- Minutes of previous General Meeting was read by the Chief Executive Officer (CEO) , Ven. Sian Tiong and was accepted unanimously.
- Brief Operation Report from April 2023 to March 2024 by Secretary, Mr. Chan Yong Luan.
- Treasurer, Mr. Lim Teck Foon, reported the income and expenditure for the year based on the audited financial statements by Chew Whye Lee PAC.
- Items discussed:
 - Accepted recommendation by the Board of Directors to reappoint Chew Whye Lee PAC as external auditors for FY2024/25.
 - Approved to invite the following directors who have served more than 10 years to continue participate in the 32nd Board of Directors' Election.

Name	Reason for Invitation to Continue Candidacy
Ven. Kwang Sheng	Ven. Kwang Sheng is a Buddhist leader in our country. He is able to call on a large number of devotees to support our charitable activities and has made great contributions.
Ven. Bao Ning	Ven. Bao Ning is passionate about charitable work and has an extensive network, this helps to drive the development of SBFC.
Mr. Chan Yong Luan	Mr. Chan Yong Luan is dedicated to charitable services. He is familiar with the operation of SBFC, and has contributed to the growth SBFC.
Mdm. Chan Poh Swai	Mdm. Chan Poh Swai is a senior accountant, she provides valuable support in the effective financial supervision of our organisation.

- Voting:
 - Nominate Observer, Scrutiniser, Announcer and Recorder
Results as follows:
Observer----- Sik Kwang Sheng
Scrutiniser---- Shi Chuan Jia
Announcer---- Yim Chong Seng
Recorder----- Leong Lam Cheong
 - 32nd Term Board of Directors elected are:
Kong Meng San Phor Kark See Monastery, Sik Kwang Sheng,
Meow Im Kok Yuen, Sek Bao Ning
The Buddhist Union, Sek Bao Tong
Sek Tuan Kern Shi Chuan Jia Lim Teck Foon,
Tham Mun Chun Chan Yong Luan Goh Swee Sheng
Chan Poh Swai Chia Ti Yu Choo Tiong Hum
Lim Siew Hwa
 - Alternate Directors:
Buddha of Medicine Welfare Society, Chan Ruo Ying
Sek Tat Jin

1.2 Board Positions Selection Meeting

1.2.1 A meeting to select Directors' positions in the Board was convened at 4:15 p.m. on the same day, with Ven. Kwang Sheng presiding. It was conducted by a show of hands, and the results are as follows:

President---- Kong Meng San Phor Kark See Monastery, Sik Kwang Sheng,
Vice President---- Sek Tuan Kern
Secretary---- Chan Yong Luan
Vice Secretary---- Shi Chuan Jia
Treasurer---- Lim Siew Hwa
Vice Treasurer---- Chan Poh Swai
Directors---- Sek Bao Ning, Sek Bao Tong, Chia Ti Yu, Tham Mun Chun,
Lim Teck Foon, Goh Swee Sheng, Choo Tiong Hum

Appointment of members of each committee (please refer to page 18 for the list of members).

(2) Board of Directors

The Board of Directors consists of 11 to 13 members for a 2-year term. All Directors are not remunerated.

- Directors election process:
 - Set up Nomination & Election Committee to formulate regulations for the election.
 - All members have the right to nominate and be nominated.
 - The Nomination & Election Committee sends letter to notify all members to nominate candidates; verify nominees' eligibility on nomination closing date.
 - Nominated candidates who agree to take part in the election must provide a curriculum vitae, declare that they are not in violation of the Societies and Charities Acts, and sign the consent form before being included in the candidate listing.
 - The Nomination & Election Committee submits a list of candidates to the Annual General Meeting and new term of directors will be elected therefrom by members present at the meeting.
- At the first meeting of each new Board term, the Secretary brief newly elected Directors the objectives and overview of Singapore Buddhist Free Clinic (SBFC) as well the Board Governance Roles and Responsibilities and distribute written explanations.
- If a Director resigns or is otherwise unable to continue serving during his or her term, the vacancy will be filled by inviting Candidate Directors with the next highest number of votes, in order.
- Upon taking office, the Board of Directors must sign the Conflict of Interest-Director declaration form and refrain from discussion and decision-making process related to project that involves conflict of interest.
- The Board conducts at least 3 meetings a year. It supervises and revises operating guidelines under the principle of not violating the Constitution of SBFC.
- The Board can appoint multiple committees to guide the affairs of various departments.
- The organisation's policies are initially formulated through consultation between the various committees and the CEO, then submitted to the Board of Directors for approval. Once approved, the CEO and COO oversee the managers of each branch clinic in carrying out their management responsibilities.
- All directors must submit an evaluation of the Board's effectiveness before the end of their term.

2.1 Dates of various Board Meetings

4 Board Meetings were held from April 2024 to March 2025 (not including ad hoc meetings).

Term	Date	Time	Venue	Chairman
31 st Term 7 th meeting	20/04/2024	1.30pm	SBFC 5 th floor Conference Room	Sik Kwang Sheng
31 st Term 8 th meeting	13/07/2024	1.30pm	SBFC 5 th floor Conference Room	Sek Bao Ning
32 nd Term 1 st meeting	12/10/2024	2pm	SBFC 5 th floor Conference Room	Sik Kwang Sheng
32 nd Term 2 nd meeting	11/01/2025	1.30pm	SBFC 5 th floor Conference Room	Sik Kwang Sheng

2.2 Number of meetings attended by Board of Directors

Name	Position	31 st Term 7 th Meeting	31 st Term 8 th Meeting	32 nd Term 1 st Meeting	32 nd Term 2 nd Meeting	Attendance Rate
Sik Kwang Sheng	President	✓		✓	✓	75%
Sek Tuan Kern	Vice President	✓	✓	✓	✓	100%
Chan Yong Luan	Secretary	✓	✓	✓	✓	100%
Shi Chuan Jia	Vice Secretary	Non-Director		✓		50%
Lim Siew Hwa	Treasurer			✓	✓	100%
Chan Poh Swai	Vice Treasurer	✓	✓	✓	✓	100%
Sek Bao Ning	Director	✓	✓	✓	✓	100%
Sek Bao Tong	Director	Non-Director			✓	50%
Tham Mun Chun	Director	✓	✓		✓	75%
Chia Ti Yu	Director	✓	✓	✓	✓	100%
Lim Teck Foon	Director	✓	✓		✓	75%
Goh Swee Sheng	Director	✓	✓	✓	✓	100%
Choo Tiong Hum	Director	✓	✓		✓	75%

HIGHLIGHTS OF THE YEAR

2.3 Main Resolutions (Arranged in Order of Approval Date)

- 2.3.1 Adoption of all resolutions of the 31st Term Fundraising Committee's 4th meeting and joint meeting with the 55th Anniversary Organising Committee.
- 2.3.2 Adoption of the resolutions of the 31st HR Committee's 4th meeting.
- 2.3.3 Adoption of the resolutions of the 31st Finance Committee's 3rd meeting.
- 2.3.4 Approved to convene Annual General Meeting on 14 September 2024.
- 2.3.5 Approved Sik Kwang Sheng, Sek Bao Ning, Chan Yong Luan, Chan Poh Swai, Lim Teck Foon, Goh Swee Sheng and Choo Tiong Hum as members of the 32nd Nomination & Election Committee.
- 2.3.6 Approved to hold the 55th Anniversary Celebration on 24 November 2024, at the headquarters and accepted the donation of calligraphy and paintings from Mr. Goh Keng Yew (Xin Hui). A charity art exhibition, The Blissful Realm ③ to be held from 23 to 29 November 2024.
- 2.3.7 Approved the budget for 2024 E-Flag Day: income \$250,000, expenses not exceeding \$5,000.
- 2.3.8 Authorisation for the CEO to submit 2023/2024 Governance Evaluation Checklist through Charity Portal.
- 2.3.9 Approved to establish the position of Chief Operation Officer (COO) and promote Ms. Tang Sook Fong, manager for HR/Admin/Counselling Centre, to the post.
- 2.3.10 Approved to close the current accounts of Standard Chartered Bank.
- 2.3.11 Adoption of the resolutions of the 31st Fundraising Committee's 5th meeting.
- 2.3.12 Adoption of the resolutions of the 31st Technology Committee's 2nd meeting.
- 2.3.13 Adoption of the resolutions of the 31st HR Committee's 5th meeting.
- 2.3.14 Adoption of the resolutions of the 31st Investment Committee's 5th meeting.
- 2.3.15 Adoption of the resolutions of the 1st meeting of the 32nd Nomination & Election Committee.
- 2.3.16 Approved to appoint Chew Whye Lee PAC as external auditors for FY2024/25.
- 2.3.17 Approved the budget for 2024 Healthy Walk: income \$300,000 and expenses \$30,000.
- 2.3.18 Approved Jurong Branch renovation plan, architect Ms. Wong Lin Yi to assist.
- 2.3.19 Adoption of the resolutions of the 2nd meeting of the 32nd Nomination & Election Committee.
- 2.3.20 Adoption of the resolutions of the 31st Fundraising Committee's 6th meeting.
- 2.3.21 Adoption of the resolutions of the 31st HR Committee's 6th meeting.
- 2.3.22 Adoption of the resolutions of the 31st Counselling Committee's 2nd meeting.
- 2.3.23 Adoption of the resolutions of the 31st Audit Committee's 3rd meeting.
- 2.3.24 Approved the personnel responsible for monthly opening of Donation Boxes at each branch.
- 2.3.25 Approved Long Service Award of the year to 36 employees.
- 2.3.26 Approved 2025 Working Calendar.
- 2.3.27 Adoption of the resolutions of the 32nd Fundraising Committee's 1st meeting.
- 2.3.28 Adoption of the resolutions of the 32nd Medical Advisory Committee's 1st meeting.
- 2.3.29 Adoption of the resolutions of the 32nd Investment Committee's 1st meeting.
- 2.3.30 Adoption of the resolutions of the 32nd Finance Committee's 1st meeting.
- 2.3.31 Approved the revision to the 2025 Working Calendar.
- 2.3.32 Approved the Chinese New Year celebration for Board Members and Staff.

(3) Various Committee

3.1 Executive Committee

The Committee is set up to assist the Board in making decisions on urgent and important matters prior to the next Board meeting. (No meeting for FY2024/25)

3.2 Audit Committee

The committee is responsible for ensuring effective oversight of management operations. It has the authority to review internal and external audit reports, conduct

risk assessments, and carry out other special investigations as needed.

Date of meeting:

Term	Date	Time	Mode	Chairman
31 st Term 3 rd meeting	08/10/2024	6pm	Video Conferencing	Chia Ti Yu

Summary of meeting:

- The recommendations in the 2024 Internal Audit Report and management's responses were accepted.
- Recommended to continue appoint Shared Services for Charities Ltd as internal auditors.

3.3 Finance Committee

The committee is responsible for planning and overseeing finances, including reviewing the annual budget, investments, monthly opening Donation Boxes at each branch, and supervising the counting of donations. It ensures all public medical donations are used solely for patient care.

Date of meeting:

Term	Date	Time	Mode	Chairman
32 nd Term 1 st meeting	23/12/2024	7pm	SBFC 5 th floor Conference Room	Lim Siew Hwa

Summary of meeting:

- Discussed and recommended the FY2025/26 budget for submission to the Board for approval.
- Reviewed Committee's Terms of Reference.
- Updated the *Finance Policies & Operating Procedures Manual* version 14.

3.4 Fund Raising Committee

The committee strategically plans the organisation's operating budget, oversees all fundraising activities, and reviews both fundraising targets and actual results.

Dates of meetings:

Term	Date	Time	Mode	Chairman
31 st Term 4 th meeting	03/02/2024	2pm	SBFC 5 th floor Conference Room	Goh Swee Sheng
31 st Term 5 th meeting	02/05/2024	7pm	SBFC 5 th floor Conference Room	Goh Swee Sheng
31 st Term 6 th meeting	08/08/2024	7.30pm	SBFC 5 th floor Conference Room	Goh Swee Sheng
32 nd Term 1 st meeting	09/11/2024	10am	SBFC 5 th floor Conference Room	Goh Swee Sheng

Summary of meetings:

- Deliberated fundraising activities for 2024.
- Discussed details for the 55th Anniversary celebration.
- Planned the writing and publication of a promotional brochure introducing the SBFC's programmes.
- Planned and organised the performance of Xuanzang's Journey To The West.
- Discussed the fundraising activities and formats for 2025.

HIGHLIGHTS OF THE YEAR

3.5 Human Resource Committee

The committee supports the organisation to effectively fulfill its objective through human resource management by developing and putting forward relevant policies and suggestions, such as revision to the Employee Handbook and salary structure.

Dates of meetings:

Term	Date	Time	Mode	Chairman
31 st Term 5 th meeting	22/06/2024	4.20pm	SBFC 5 th floor Conference Room	Goh Swee Sheng
31 st Term 6 th meeting	01/10/2024	7pm	SBFC 5 th floor Conference Room	Goh Swee Sheng

Summary of meetings:

- Revised the organisational chart to establish a basic structure as a foundation for future growth and expansion.
- Revised staff salary structure in alignment with the budget, with reference to NCSS guidelines.
- Proposed a five-day workweek arrangement for full-time employees.
- Updated the Human Resource Policy to align with the Tripartite Guidelines on Fair Employment Practices (TAFEP), including the implementation of a flexible work arrangement policy.
- It is recommended that the 2024 variable bonus be based on performance evaluation, with a maximum of 1.5 months and a minimum of 0.7 months..
- Proposed 2025 annual salary increment of 2.5% to 4%, based on 2024 performance evaluations.

3.6 Medical Advisory Committee

The Committee supports the promotion and development of the organisation's medical services, including evaluating the effectiveness of medications, ensuring the safe use of medical equipment, and seeking solutions to complex medical issues.

Date of meeting:

Term	Date	Time	Mode	Chairman
32 nd Term 1 st meeting	18/12/2024	2pm	SBFC 5 th floor Conference Room	Sek Bao Ning

Summary of meeting:

- Reported and reviewed on free clinic services in collaboration with the community.
- To organise health talks in partnership with SATA CommHealth.
- To hold a large-scale Health Talk for 2025.
- To hold annual networking for physicians.

3.7 Counselling Committee

The committee is set up for SBFC Counselling Services, responsible for submitting suggestions relating to counselling cases to the Board of Directors, inviting persons with professional counselling qualifications to be counsellors.

Date of meeting:

Term	Date	Time	Mode	Chairman
31 st Term 2 nd meeting	01/10/2023	6.30pm	SBFC 5 th floor Conference Room	Chan Yong Luan

Summary of meeting:

- Suggested celebrating the 10th anniversary of the Counselling Centre in conjunction with the 55th Anniversary Celebration.
- Certificates of appreciation will be awarded to professional volunteer counsellors who have served for ten years, as well as to two long-term volunteers.

3.8 Investment Committee

The Committee makes investment proposals in accordance with the investment strategy approved by the Board of Directors. Objective of these investments is to generate stable income that exceeds savings interest rates to support the organisation's operating costs and future programmes.

Dates of meetings:

Term	Date	Time	Mode	Chairman
31 st Term 5 th meeting	24/06/2024	7pm	SBFC 5 th floor Conference Room	Chia Seng Leng
32 nd Term 1 st meeting	10/12/2024	7pm	SBFC 5 th floor Conference Room	Chia Seng Leng

Summary of meetings:

- Report on the current status of the organisation's investment portfolio and interest rate outlook for 2025.
- Review the Investment Policy and its Terms of Reference.

3.9 Technology Committee

The purpose of establishing the Technology Committee is to drive digital transformation by streamlining internal processes through the use of data and technology, and to provide effective change management and capacity building, including in areas such as cybersecurity.

Date of meeting:

Term	Date	Time	Mode	Chairman
31 st Term 2 nd meeting	14/06/2024	7pm	Video Conferencing	Lim Siew Hwa

Summary of meeting:

- Recommended to appoint Entrust Network as SBFC's IT management service provider.

HIGHLIGHTS OF THE YEAR

(4) Annual Medical Report

4.1 General and Acupuncture Consultation (April 2024 to March 2025)

4.1.1 Consultation and Medicine dispensed

Branch	No. of Patients	Days of Medicine dispensed
Main Clinic	43,794	126,180
Redhill	35,428	125,360
Ang Mo Kio	34,256	100,335
Jurong	26,987	102,572
Sembawang	26,458	75,862
Dover	40,968	137,987
Tampines	39,501	115,941
Community	4,437	15,890
Total	251,829	800,127

4.1.2 Gender Statistics

Gender	No. of Patients	Days of Medicine dispensed
Male	89,767	280,836
Female	162,062	519,291
Total	251,829	800,127

4.1.3 Medicine and Acupuncture

Types	Medicine	Acupuncture
No. of Patients	130,664	121,165
Percentage %	51.89	48.11

4.1.4 Paid Patients and Fee Waived Patients

Types	Paid Patients	Fees Waived Patients
No. of Patients	76,385	175,444
Percentage %	30.33	69.67

4.1.5 Patients by Nationalities

Types	No. of Patients	Percentage %
Singapore Citizen	230,130	91.38
Singapore PR	10,773	4.28
Work Permit Holder	5,168	2.05
Visit Pass Holder	5,758	2.29
Total	251,829	100

4.1.6 Patients by Gender and Age

Age	Male	Percentage %	Female	Percentage %
Below 15	961	1.07	663	0.41
15-64	25,885	28.84	51,362	31.69
65 and above	62,921	71.09	110,037	67.90
Total	89,767	100	162,062	100

4.1.7 Total Value of Medicine Procured

Branch	Medicine & Needle \$	Percentage %
Main Clinic	198,733	16.43
Redhill	169,229	13.99
Ang Mo Kio	157,824	13.05
Jurong	134,919	11.15
Sembawang	107,698	8.90
Dover	214,801	17.76
Tampines	196,418	16.24
Community	30,070	2.48
Total	1,209,692	100

4.2 Cancer Treatment Centre

4.2.1 Consultation and Medication dispensed

Gender	No. of Patients	Days of Medicine dispensed
Male	2,156	25,683
Female	4,450	49,052
Total	6,606	74,735

4.2.2 Paid patients and fee waived patients

Types	Paid Patients	Fees Waived Patients
No. of Patients	1,968	4,638
Percentage %	29.79	70.21

4.2.3 Patients by Nationalities

Types	No. of Patients	Percentage %
Singapore Citizen	6,265	94.84
Singapore PR	221	3.35
Work Permit Holder	16	0.24
Visit Pass Holder	104	1.57
Total	6,606	100

HIGHLIGHTS OF THE YEAR

4.2.4 Patients by Gender and Age

Age	Male	Percentage %	Female	Percentage %
Below 15	9	0.42	0	0
15-64	463	21.47	1,904	42.79
65 and above	1,684	78.11	2,546	57.21
Total	2,156	100	4,450	100

4.2.5 Total value of medicine procured for the year (April 2024 to March 2025) is \$188,848

(5) Counselling Service

5.1 From April 2024 to March 2025, there were 29 volunteer counsellors who provided a total of 1244 counselling sessions. Partner institutions are:

- Singapore University of Social Sciences
- Monash University, Australia
- Flinders University, Australia
- James Cook University, Australia
- National Tsing Hua University, Taiwan
- National Chi Nan University, Taiwan

In addition, the Centre carried out the following project:

- Provided Mandarin-language counselling and arranged suitable intern counsellors to complete their internships at the Centre;
- Collaborated with NTUC Health Nursing Home (Tampines) to launch a “Befriend Programme” offering emotional health support.

(6) TCM Continuing Professional Education (CPE) and Public Health Talk

6.1 TCM Continuing Professional Education

7 April 2024 Dr. Tan Kie Yock gave a training session on 《糖尿病的确诊与肾性假糖尿》.

6.2 Public Health Talk

Date	Speaker / Title	Venue
21/07/2024	Dr. Ng Wai Chong 《若无闲事挂心头便是人间好时节》	Kong Meng San Phor Kark See Monastery Hall Of No Form
21/07/2024	Dr. Cao Guang Yu 《如何预防颈椎病》	Kong Meng San Phor Kark See Monastery Hall Of No Form
28/07/2024	Physician, Ho Wah Song 《心悸与胸痛的中医防治和调理》	Kong Meng San Phor Kark See Monastery Hall Of No Form
28/07/2024	Dr. Lim Kok Kwang 《情志养生：心理技巧献给您身心安乐》	Kong Meng San Phor Kark See Monastery Hall Of No Form
06/12/2024	Physician, Sim Teck Yam 《中医于乐龄的保健之道》	Allkin Active Aging Centre @Pasir Ris 476A

(7) Fundraising Activities

7.1 E-Flag Day fundraising campaign started from 1 June to 31 August 2024, for a period of three months. All proceeds are used to support SBFC’s medical activities expenses. The public could show their support through crowdfunding platforms Giving.sg and Give. Asia, or by donating via cheque or cash. A total of \$354,597.86 was raised. Additionally, a \$250,000 grant was received from Tote Board.

7.2 Healthy Walk Fundraising Campaign 2024 was held from 1 October to 31 December. Its aim was to promote a healthy lifestyle and support individuals in need of Traditional Chinese Medicine (TCM) care. All proceeds were used to support SBFC's medical activities.

Healthy Walk 2024 took place on 3 November, following the route: Kong Meng San – Bishan Park – Kong Meng San. About 430 participants took part in the event.

Highlights of the event included:

- Demonstration of Baduanjin Qigong by the Senior Citizens' Group from Ayer Rajah Community Club;
- Meridian Patting Workout led by Mdm Wang Lihua;
- Welcome speech and flag-off ceremony officiated by Venerable Chuan Jia, Vice Secretary of the Board;
- Taiji Quan and Taiji Sword performances presented by SATA CommHealth;
- Laughter Yoga demonstration titled “Breathe and Laugh for Happiness and Longevity” by Ms Angie Toh.

The event concluded at 9.30am, after which participants enjoyed vegetarian noodle soup at the monastery and received door gifts, they were cap, towel, calendar, notebook, and sling bag.

The public supported the campaign through crowdfunding platforms Giving.sg and Give.Asia, as well as by cheque and cash donations.

A total of \$301,390.88 was raised, and a \$100,000 grant from Tote Board.

7.3 The 55th Anniversary Celebration and Blissful Realm ③ Charity Art Exhibition were held on 24 November 2024 at the Headquarters. The event began at 11am hosted by SBFC member Ms. Cho Ying as emcee. Over 300 guests attended.

Programme Highlights:

- Singing of the Song of Three Jewels
- Flower offering and blessing chants
- Welcome address by President Ven. Kwang Sheng
- Presentation of Commemorative Awards and Long Service Awards
- Cake-cutting ceremony
- Thank-you speech by the Secretary
- Dance performance by Pu Ti Buddhist Temple
- Buffet lunch

After the celebration, guests visited the art exhibition on the 7th floor Event Hall, featuring 62 calligraphy and painting works by local artist Goh Keng Yew (Xin Hui). The exhibition ran from 23 to 29 November. Of the 62 pieces, 24 were pledged, raising \$196,700. Including Anniversary contributions, total revenue reached \$558,835. Total expenses \$52,369.75. A \$100,000 grant from Tote Board.

7.4 Summary Report of the World's First Large-Scale Ethnic Instrumental Music Drama: Xuanzang's Journey To The West

- Performance Dates: 6 to 8 March 2025
- Venue: Esplanade Theatre
- Performing Troupe: China Gansu Dance Troupe
- Programme Content: journey of Tang Dynasty monk Master Xuanzang's journey to seek Buddhist scriptures, the performance showcases the music of various ethnic groups along the Western Regions.
- Audience Attendance: A total of 4,560 attendees over three nights
- Ticketing Agent: SISTIC
- Fundraising Outcome: sponsorship and ticket revenue amounted to \$2,339,645.33.
- Expenses: \$751,280.44
- Net income: \$1,588,364.89

HIGHLIGHTS OF THE YEAR

7.5 Over the year, fundraising expenses averaged 23.24% of total fundraising income.

Event	Income	Expenditure	Ratio
E-Flag Day	\$354,597.86	\$2,743.06	1 : 0.0077
Healthy Walk	\$301,390.88	\$19,941.48	1 : 0.0661
Anniversary	\$558,835.00	\$52,369.75	1 : 0.0937
Xuanzang's Journey To The West	\$2,339,645.33	\$751,280.44	1 : 0.3211
Total	\$3,554,469.07	\$826,334.73	1 : 0.2324

(8) Jurong Branch Renovation

The renovation of the Jurong Branch involved reconfiguring the consultation room partitions, replacing floor tiles, upgrading the air conditioning system, electrical wiring, counters, furniture, and sanitary facilities. The project was planned by architect Ms. Wong Lin Yi and carried out by the main contractor, ABBA Office Solution. The total renovation cost was \$250,145. During the renovation period, services were suspended from 16 December 2024 to 12 February 2025.

(9) Awarded the Charity Transparency Dedication Award

Since its founding 55 years ago, Singapore Buddhist Free Clinic (SBFC) has consistently delivered selfless service while continuously strengthening our governance framework to keep pace with changing times. We made ongoing improvements to our operational structure at all levels to ensure our team performs its duties with diligence and accountability. SBFC also maintains transparency by publicly disclosing our governance policies and management procedures, and we welcome public scrutiny. SBC was awarded the Charity Transparency Dedication Award on 14 November 2024. Ven. Kwang Sheng represented SBFC to receive the award.

Financial Summary (April 2024 to March 2025)

(1) SBFC follows a rigorous financial policy. We rely on public support for revenue, and we have sound internal control over expenditure to ensure that all procurement and payment processes are handled in accordance with the Finance Policies & Operating Procedures Manual, and with records properly maintained in the computer system. Any individual expenditure amounting to \$10,000 or more, minimum of three quotations must be obtained. Single-item purchasing rights for staff at all levels are:

- Branch Manager can approve the purchase of medicine not exceeding \$3,000 and other expenses not exceeding \$1,000
- Finance Manager can approve expenses not exceeding \$5,000.
- CEO can approve expenses not exceeding \$50,000.
- Expenses above \$50,000 are subject to approval of the Board.
- All immovable asset transactions shall be approved by AGM.

(2) Comparison of Financial Budget with Actual Income/Expenses

Estimated Income	\$7,797,091	Actual Income	\$10,383,720	133.17%
Estimated Expenditure	\$7,882,517	Actual Expenditure	\$8,775,605	111.33%
Deficit	(\$85,426)	Surplus	\$1,608,115	

(3) Income/Expenditure Summary

Source of Income	Amount	Percentage %
Voluntary Donation	\$4,944,866	47.62
Operation Income	\$688,451	6.63
Fundraising Income	\$3,554,469	34.23
Investment Income	\$732,225	7.05
Other Income	\$463,709	4.47
Total	\$10,383,720	100
Expenditure	Amount	Percentage %
Operation Expenditure	\$6,364,576	72.53
Administrative Expenditure	\$1,584,694	18.06
Fundraising Expenditure	\$826,335	9.41
Total	\$8,775,605	100
Surplus	\$1,608,115	

(4) Assets/Liabilities Summary

Fixed Assets	\$15,545,938	
Current Assets	\$11,647,285	
Total Assets		\$27,193,223
Accumulated Fund	\$25,358,751	
Health Endowment Fund	\$1,269,894	
Total Fund		\$26,628,645
Accounts Payable	\$114,109	
Deferred Gov Grant	\$132,816	
Rental Deposit Refundable	\$56,600	
Accrual Bonus	\$261,053	
Total Current Liabilities		\$564,578
Total Funds and Liabilities		\$27,193,223

(sight audit report for details)

HIGHLIGHTS OF THE YEAR

Employee Summary

- (1) The Board issued the annual wage subsidy and bonus based on performance appraisal In December. A total of 127 employees were appraised in 2024.

Grade	No. of staff	Annual Wage Subsidy	Performance Bonus	Total
A+	7	1 month	1.5 month	2.5 month
A	42	1 month	1.3 month	2.3 month
B	68	1 month	1 month	2.0 month
C	10	1 month	0.7 month	1.7 month

- (2) 36 Long Service Award recipients in 2024:
 5 years of service: Liew Cheng Ngoh, Yong Cheng Khoon, Han Soon Heng, Er Ser Yen, See Kim Tee, Woo Lee Koon, Ng Wai Hoe, Tan Kim Yuan, Liu Jihui, Kee Siok Cheng, Wong Mei Lan, Lim Siew Hee, Lim Siew Keng, Tay Ah Choo, Chin Mui Ling, Lee Seow Keng, Ong Soo Hun, Yap Poh Kim
 10 years of service: Lee Poh Kiau, Chua Kian Seng, Poh Guat Gim, Khoo Aik Beng, Koh Su Lie, Goh Siew Guat, Chia Sun Tiak, Ang Kok Seng, Luah Moy Yong, Ng Bee Hwa, Low Kia Bier, Yuan Yunzhen, Tan Gek Poh, Tan Geok Yian
 25 years of service: Chan Yuan Kai
 35 years of service: Han Ing Choo
 45 years of service: Seck Sian Tiong
 50 years of service: Ong Quee Lan
- (3) To express gratitude for the hard work and dedication of all staff, the Board of Directors hosted the Year of the Snake Lunar New Year Gathering at noon on 1 February 2025 (the fourth day of the first lunar month). All directors, committee members and employees were invited for a joyful celebration. Director, Tham Mun Chun sponsored the banquet at the Hall of Five Contemplations of Kong Meng San Phor Kark See Monastery. Everyone exchanged New Year's greetings and enjoyed steam boat and Popiah. 120 persons attended.
- (4) Number of employees
 As of 31 March 2025, total employees 128 (exclude temporary staff)

HQ	Full Time	Part Time	Branches	Full Time	Part Time
Chief Executive Officer	1		Branch Manager	5	
Chief Operation Officer	1		Assistant Branch Manager	9	
Accounts Manager	1		Senior Physician	1	1
Senior Operation Executive	2		Physician	14	20
Senior Finance Executive	1	Nil	Senior Clinic Assistant	3	
Admin Executive	4		Clinic Assistant	21	32
Admin Assistant	1		Cleaner	5	2
Accounts Assistant	1		General Worker	1	1
Driver	1				

- (5) The highest remuneration for management level can be found in the audit report. No employees have a family relationship with any Board of Directors or the Chief Executive Officer.

~ END ~

SINGAPORE BUDDHIST FREE CLINIC

UEN No. S69SS0009J

Institutions of a Public Character Number: HEF0038/G
(Registered in Singapore under the Charities Act 1994
and Societies Act 1966)

For The Year Ended 31 March 2025

SINGAPORE BUDDHIST FREE CLINIC

(UEN No: S69SS0009J)

(Registered in the Republic of Singapore)

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Statement of Financial Activities	5
Statement of Financial Position	6
Statement of Changes in Funds	7
Statement of Cash Flows	8
Notes to the Financial Statements	9

SINGAPORE BUDDHIST FREE CLINIC

(UEN No: S69SS0009J)

(Registered in the Republic of Singapore)

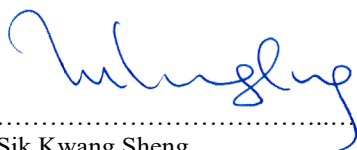
STATEMENT BY DIRECTORS

In the opinion of the directors,

- (a) the accompanying financial statements of Singapore Buddhist Free Clinic (the Society) are drawn up so as to present fairly, in all material respects, the state of affairs of the Society as at 31 March 2025 and of the results, changes in accumulated funds and cash flows of the Society for the reporting year then ended; and
- (b) at the date of this statement there are reasonable grounds to believe that the Society will be able to pay its debts as and when they fall due.

The Board of Directors has, on the date of this statement, approved and authorised these financial statements for issue.

On Behalf of the Board of Directors



.....
Sik Kwang Sheng
President



.....
Chan Yong Luan
Secretary



.....
Lim Siew Hwa
Treasurer

Singapore, 23 June 2025

周懷禮特許會計師館

CHEW WHYE LEE PAC

Chartered Accountants of Singapore

209 NEW UPPER CHANGI ROAD
#03-635 BEDOK TOWN CENTRE
SINGAPORE 460209
TEL: 6448 7073 FAX: 6445 2628
CO. REG. NO. 201503824R

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF SINGAPORE BUDDHIST FREE CLINIC

(Registered in the Republic of Singapore)

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Singapore Buddhist Free Clinic (the Society), which comprise the statement of financial position of the Society as at 31 March 2025, and the statement of financial activities, statement of changes in funds and statement of cash flows of the Society for the year then ended, and notes to the financial statements, including material accounting policy information.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Singapore Societies Act 1966 (the Societies Act), the Charities Act 1994 and other relevant regulations (the Charities Act and Regulations) and Singapore Financial Reporting Standards (SFRS) so as to present fairly, in all material respects, the financial position of the Society as at 31 March 2025 and of the results, changes in accumulated funds and cash flows of the Society for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing (SSAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Society in accordance with the Accounting and Corporate Regulatory Authority (ACRA) *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* (ACRA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises the information included in the Statement by Directors set out on page 1, and annual report but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

周懷禮特許會計師館
CHEW WHYE LEE PAC
 Chartered Accountants of Singapore

209 NEW UPPER CHANGI ROAD
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**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF
 SINGAPORE BUDDHIST FREE CLINIC**
 (Registered in the Republic of Singapore)

Responsibilities of Management and Directors for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the provisions of the Societies Act, the Charities Act and Regulations and SFRS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatements, whether due to fraud or error.

In preparing the financial statements, the management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the management either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

The directors' responsibilities include overseeing the Society's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.

周懷禮特許會計師館
CHEW WHYE LEE PAC
Chartered Accountants of Singapore

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**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF
SINGAPORE BUDDHIST FREE CLINIC**
(Registered in the Republic of Singapore)

- Conclude on the appropriateness of the management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

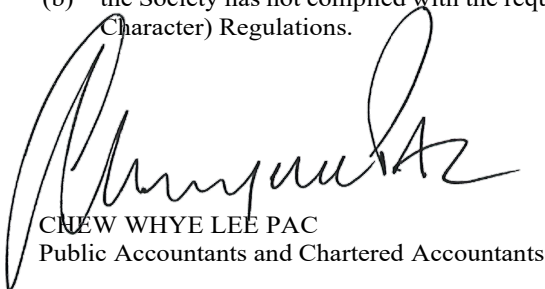
We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records required to be kept by the Society have been properly kept in accordance with the provisions of the Societies Regulations enacted under the Societies Act, the Charities Act and Regulations.

During the course of our audit, nothing has come to our attention that causes us to believe that during the year:

- (a) the Society has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institution of a Public Character) Regulations; and
- (b) the Society has not complied with the requirements of Regulation 15 of the Charities (Institution of a Public Character) Regulations.



CHEW WHYE LEE PAC
Public Accountants and Chartered Accountants

Singapore, 23 June 2025

SINGAPORE BUDDHIST FREE CLINIC

(Registered in the Republic of Singapore)

Statement of Financial Activities for the financial year ended 31 March 2025

	Notes	2025			2024		
		Accumulated Fund \$	Health Endowment Fund \$	Total funds \$	Accumulated Fund \$	Health Endowment fund \$	Total funds \$
INCOMING RESOURCES							
Voluntary income	4	766,526	4,178,340	4,944,866	818,550	4,636,187	5,454,737
Income from fund raising activities	4	2,995,634	558,835	3,554,469	638,277	-	638,277
Charitable activities	4	688,451	-	688,451	709,096	-	709,096
Investment income	5	732,225	-	732,225	658,364	-	658,364
Other income	6	-	463,709	463,709	-	199,791	199,791
Total incoming resources		5,182,836	5,200,884	10,383,720	2,824,287	4,835,978	7,660,265
RESOURCES EXPENDED							
Cost of generating funds		773,965	52,370	826,335	25,098	-	25,098
Cost of charitable activities		153,483	6,211,093	6,364,576	201,383	5,893,963	6,095,346
Administrative costs		43,889	1,540,805	1,584,694	2,080	1,192,852	1,194,932
Total resources expended	7	971,337	7,804,268	8,775,605	228,561	7,086,815	7,315,376
Net surplus/(deficit) for the year		4,211,499	(2,603,384)	1,608,115	2,595,726	(2,250,837)	344,889

The annexed notes to the financial statements form an integral part of these financial statements.

HIGHLIGHTS OF THE YEAR

SINGAPORE BUDDHIST FREE CLINIC
(Registered in the Republic of Singapore)
Statement of Financial Position as at 31 March 2025

	Notes	2025 \$	2024 \$
ASSETS			
Non-Current Assets			
Property, plant and equipment	9	3,849,661	4,964,991
Investment properties	10	1,191,360	214,106
Debt investments	11	10,504,917	7,417,517
		15,545,938	12,596,614
Current Assets			
Inventories	12	117,855	127,563
Debt investments	11	1,481,513	1,950,376
Other receivables	13	271,388	283,154
Cash and cash equivalents	14	9,776,529	10,632,412
		11,647,285	12,993,505
Total assets		<u>27,193,223</u>	<u>25,590,119</u>
FUNDS AND LIABILITIES			
Funds			
Accumulated fund	15	25,358,751	21,147,252
Health endowment fund	15	1,269,894	3,873,278
		26,628,645	25,020,530
Non-Current Liabilities			
Other liabilities	16	70,001	132,816
Current Liabilities			
Trade and other payables	17	431,762	373,958
Other liabilities	16	62,815	62,815
		494,577	436,773
Total funds and liabilities		<u>27,193,223</u>	<u>25,590,119</u>

The annexed notes to the financial statements form an integral part of these financial statements.

SINGAPORE BUDDHIST FREE CLINIC

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Statement of Changes in Funds for the financial year ended 31 March 2025

	Accumulated Fund \$	Health Endowment Fund \$	Total \$
Balance at 1 April 2023	18,551,526	6,124,115	24,675,641
Surplus/(Deficit) for the year	2,595,726	(2,250,837)	344,889
Balance at 31 March 2024	<u>21,147,252</u>	<u>3,873,278</u>	<u>25,020,530</u>
Balance at 1 April 2024	21,147,252	3,873,278	25,020,530
Surplus/(Deficit) for the year	4,211,499	(2,603,384)	1,608,115
Balance at 31 March 2025	<u>25,358,751</u>	<u>1,269,894</u>	<u>26,628,645</u>

The annexed notes to the financial statements form an integral part of these financial statements.

HIGHLIGHTS OF THE YEAR

SINGAPORE BUDDHIST FREE CLINIC

(Registered in the Republic of Singapore)

Statement of Cash Flows for the financial year ended 31 March 2025

	Notes	2025 \$	2024 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
Net surplus for the year		1,608,115	344,889
Adjustments for:			
Depreciation of property, plant and equipment	9	391,013	478,345
Depreciation of investment properties	10	57,216	10,195
Amortisation of deferred capital grant	16.1	(62,815)	(121,518)
Interest income on fixed deposits	5	(201,070)	(439,592)
Income from debt investments	5	(407,055)	(183,372)
Operating surplus before working capital changes		1,385,404	88,947
Changes in:			
- inventories		9,708	(7,580)
- other receivables		(32,545)	6,451
- trade and other payables		57,804	(27,738)
Cash generated from operations		1,420,371	60,080
Net cash generated from operating activities		1,420,371	60,080
CASH FLOWS FROM INVESTING ACTIVITIES			
Acquisition of debt investments		(5,031,250)	(11,320,433)
Acquisition of property, plant and equipment		(310,153)	(212,906)
Interest received		558,799	520,570
Proceeds from redemption of debt investments upon maturity		2,000,000	2,000,000
Proceeds from sales of debt investments		506,350	-
Withdrawal of fixed deposits with maturities of more than 3 months		2,956,976	9,159,601
Net cash generated from investing activities		680,722	146,832
Net increase in cash and cash equivalents		2,101,093	206,912
Cash and cash equivalents at beginning of year		1,575,436	1,368,524
Cash and cash equivalents at end of year	14	3,676,529	1,575,436

The annexed notes to the financial statements form an integral part of these financial statements.

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Notes to the Financial Statements for the financial year ended 31 March 2025

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

1. General Information

The financial statements of the Society for the year ended 31 March 2025 were authorised for issue by the Board of Directors on 23 June 2025.

The Society is established in Singapore under the Societies Act, Chapter 311. The Society is also a charity registered under the Charities Act 1994 and approved Institutions of a Public Character (IPC) under the Singapore Income Tax Act 1947.

The registered office is located at No. 48 Lorong 23 Geylang Singapore 388376.

The principal activity of the Society is to provide free medical care for the poor and needy.

2. Material Accounting Policy Information**2.1 Basis of preparation**

These financial statements have been prepared in accordance with Singapore Financial Reporting Standards (SFRS) under the historical cost convention, except as disclosed in the accounting policies below, and on the basis that it will continue to operate as a going concern.

2.2 Adoption of new and amended standards and interpretations

The accounting policies adopted are consistent with those of the previous financial year except that in the current financial year, the Society has adopted all the new and amended standards which are relevant to the Society and are effective for annual financial periods beginning on 1 April 2024. The adoption of these standards did not have any material effect on the financial activities or position of the Society.

2.3 Functional currency

These financial statements are presented in Singapore dollars, which is the Society's functional currency.

2.4 Standards issued but not yet effective

A number of new standards and amendments to standard that have been issued are not yet effective and have not been applied in preparing these financial statements. The Society expects that the adoption of these standards will have no material impact on the financial statements in the year of initial application.

2.5 Significant accounting judgements and estimates

The preparation of the Society financial statements requires the management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses, and the disclosure of contingent liabilities at the end of each period. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in the future periods.

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Notes to the Financial Statements for the financial year ended 31 March 2025

2. Material Accounting Policy Information (continued)

2.5 Significant accounting judgements and estimates (continued)

Judgements made in applying accounting policies

The management is of the opinion that there are no significant judgements made in applying accounting estimates and policies that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

Key sources of estimation uncertainty

The management is of the opinion that there are no significant assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

2.6 Revenue

Revenue is measured based on the consideration to which the Society expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.

Revenue is recognised when the Society satisfies a performance obligation by transferring a promised good or service to the customer, which is when the customer obtains control of the good or service. A performance obligation may be satisfied at a point in time or over time. The amount of revenue recognised is the amount allocated to the satisfied performance obligation.

Donations

Income from donations is recognised when received, except for committed donation that are recorded when the commitment is signed. Such income is only deferred and recognised over time when the donor specifies that the grant or donation must only be used in future accounting periods; or donor has imposed conditions when must be met before the Society has unconditional entitlement.

Fund raising

Income from fund raising is recognised when the event takes place.

Rendering of services

Income from rendering of services, which include registration fees, membership subscription fees and clinical service fees that are of short duration is recognised when the Society satisfies the performance obligation at a point in time generally when the significant acts have been completed and when transfer of control occurs. For services that have not significant transactions, revenue is recognised as the services are provided.

Interest income

Interest income is recognised on a time-proportion basis using the effective interest method.

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Notes to the Financial Statements for the financial year ended 31 March 2025

2. Material Accounting Policy Information (continued)**2.6 Revenue (continued)***Rental income*

Rental income under operating leases is recognised in profit or loss on a straight-line basis over the term of the lease. Lease incentives granted are recognised as an integral part of the total rental income, over the term of the lease.

2.7 Employee benefits*Defined contribution plan*

A defined contribution plan is a post-employment benefit plan under which an entity pays fixed contributions into a separate entity and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution pension plans are recognised as an employee benefit expense in the statement of financial activities as incurred.

Short-term employee benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A liability is recognised for the amount expected to be paid under short-term cash bonus if the Society has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably.

2.8 Grants

Government grants were recognised at their fair value where there was reasonable assurance that the grant would be received and all attaching conditions would be complied with. When the grant was related to an expense item, it was recognised in the Statement of Financial Activities over the period necessary to match them on a systematic basis to the costs that it was intended to compensate. The grant related to assets is presented in the statement of financial position by recognising the grant as deferred income that is recognised in profit or loss on a systematic basis over the useful life of the asset and in the proportions in which depreciation expenses on those assets is recognised.

2.9 Financial instruments**(a) Financial assets****(i) Initial recognition and measurement**

The Society classifies its financial assets into the following measurement categories: amortised cost; fair value through other comprehensive income (FVOCI); and fair value through profit or loss (FVPL).

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Notes to the Financial Statements for the financial year ended 31 March 2025

2. Material Accounting Policy Information (continued)

2.9 Financial instruments (continued)

(a) Financial assets (continued)

(i) Classification, initial recognition and measurement (continued)

Financial assets are recognised when, and only when the entity becomes party to the contractual provisions of the instruments.

At initial recognition, the Society measures a financial asset at its fair value plus, in the case of a financial asset not at FVPL, transaction costs that are directly attributable to the acquisition of the financial assets. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

Trade receivables are measured at the amount of consideration to which the Society expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third party, if the trade receivables do not contain a significant financing component at initial recognition.

(ii) Subsequent measurement

Debt instruments

Subsequent measurement of debt instruments depends on the Society's business model for managing the asset and the contractual cash flow characteristics of the asset. The Society only has debt instruments at amortised cost.

Financial assets that are held for the collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Financial assets are measured at amortised cost using the effective interest method, less impairment. Gains and losses are recognised in profit or loss when the assets are derecognised or impaired, and through the amortisation process.

Debt instruments at amortised costs comprise cash and cash equivalents, other receivables and debt investments.

(iii) Derecognition

A financial asset is derecognised where the contractual right to receive cash flows from the asset has expired. On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that had been recognised in other comprehensive income for debt instruments is recognised in profit or loss.

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Notes to the Financial Statements for the financial year ended 31 March 2025

2. Material Accounting Policy Information (continued)**2.9 Financial instruments (continued)****(b) Financial liabilities****(i) Initial recognition and measurement**

Financial liabilities are recognised when, and only when, the Society becomes a party to the contractual provisions of the financial instrument. The Society determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value plus in the case of financial liabilities not at FVPL, directly attributable transaction costs.

(ii) Subsequent measurement

After initial recognition, financial liabilities that are not carried at FVPL are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the liabilities are derecognised, and through the amortisation process.

Financial liabilities measured at amortised cost comprise trade and other payables and other liabilities.

(iii) Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. On derecognition, the difference between the carrying amounts and the consideration paid is recognised in profit or loss.

Offsetting

Financial assets and liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Society has a legal right to offset the amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

2.10 Cash and cash equivalents

Cash and cash equivalents comprise cash balances and short-term deposits that are readily convertible to known amount of cash and that are subject to an insignificant risk of changes in their fair value, and are used by the Society in the management of its short-term commitments. For the purpose of the statement of cash flows, pledged deposits are excluded whilst bank overdrafts that are repayable on demand and that form an integral part of the Society's cash management are included in cash and cash equivalents.

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Notes to the Financial Statements for the financial year ended 31 March 2025

2. Material Accounting Policy Information (continued)

2.11 Property, plant and equipment

Items of property, plant and equipment are measured at cost less accumulated depreciation. The cost of an item of property, plant and equipment initially recognised includes its purchase price and any cost that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Dismantlement, removal or restoration costs are included as part of the cost of property, plant and equipment if the obligation for dismantlement, removal or restoration is incurred as a consequence of acquiring or using the property, plant and equipment.

The cost of replacing a component of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the component will flow to the Society, and its cost can be measured reliably. The carrying amount of the replaced component is derecognised. The costs of the day-to-day servicing of property, plant and equipment are recognised in profit or loss as incurred.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

On disposal of an item of property, plant and equipment, the difference between the disposal proceeds and its carrying amount is recognised in profit or loss.

Depreciation

Freehold land is not depreciated. For all other items of property, plant and equipment, depreciation is based on the cost of an asset less its residual value. Significant components of individual assets are assessed and if a component has a useful life that is different from the remainder of that asset, that component is depreciated separately.

Depreciation is recognised as an expense in profit or loss on straight-line basis over the estimated useful lives of each component of an item of property, plant and equipment. Leased assets are depreciated over the shorter of the lease term and their useful lives unless it is reasonably certain that the Society will obtain ownership by the end of the lease term.

Depreciation is recognised from the date that the property, plant and equipment are installed and are ready for use, or in respect of internally constructed assets, from the date that the asset is completed and ready for use.

The estimated useful lives for the current and comparative years are as follows:

Freehold land	Not depreciated
Freehold building	50 years
Renovations	10 years
Plant and equipment	3 to 6 years

Depreciation methods, useful lives and residual values are reviewed at the end of each reporting period and adjusted prospectively, if appropriate.

Fully depreciated assets still in use are retained in the financial statements.

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Notes to the Financial Statements for the financial year ended 31 March 2025

2. Material Accounting Policy Information (continued)**2.12 Investment Properties**

Investment properties are properties held either to earn rental income or for capital appreciation or for both, but not for sale in the ordinary course of business, use in the production or supply of goods or services or for administrative purposes.

Investment properties are measured at cost less accumulated depreciation and accumulated impairment losses.

Cost includes expenditure that is directly attributable to the acquisition of the investment properties. The cost of self-constructed investment properties includes the cost of materials and direct labour, any other costs directly attributable to bringing the investment properties to a working condition for their intended use and capitalised borrowing costs.

On disposal of an investment properties, the difference between the disposal proceeds and the carrying amount is recognised in profit or loss.

Depreciation

Depreciation is recognised in profit or loss on a straight-line basis over the estimated useful life of the investment property of 50 years. Depreciation methods and useful lives are reviewed, and adjusted as appropriate, at each reporting date.

Transfers

Transfer to, or from, investment properties are made where there is a change in use, evidenced by:

- commencement of owner-occupation, for a transfer from investment properties to property, plant and equipment;
- commencement of development with a view to sell, for a transfer from investment properties to development properties;
- end of owner-occupation, for a transfer from property, plant and equipment to investment properties; and
- commencement of operating leases, for a transfer from completed development properties to investment properties.

2.13 Funds

Fund balances restricted by outside sources are so indicated and are distinguished from unrestricted funds allocated to specific purposes if any by action of the management. Externally restricted funds may only be utilised in accordance with the purposes established by the source of such funds and are in contrast with unrestricted funds over which management retains full control to use in the achieving any of its institutional purposes.

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Notes to the Financial Statements for the financial year ended 31 March 2025

2. Material Accounting Policy Information (continued)

2.14 Impairment of financial assets

The Society recognises an allowance for expected credit losses (ECLs) for all debt instruments not held at FVPL. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Society expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is recognised for credit losses expected over the remaining life of the exposure, irrespective of timing of the default (a lifetime ECL).

The Society considers a financial asset in default when contractual payments are past due. However, in certain cases, the Society may also consider a financial asset to be in default when internal or external information indicates that the Society is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Society. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

2.15 Impairment of non-financial assets

The Society assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, (or, where applicable, when an annual impairment testing for an asset is required), the Society makes an estimate of the asset's recoverable amount.

An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs of disposal and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or group of assets. Where the carrying amount of an asset or cash-generating unit exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

Impairment losses are recognised in profit or loss.

A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increase cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised previously. Such reversal is recognised in profit or loss.

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Notes to the Financial Statements for the financial year ended 31 March 2025

2. Material Accounting Policy Information (continued)**2.16 Leases**As lessee

The Society assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

The Society applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Society recognises lease liabilities representing the obligations to make lease payments and right-of-use assets representing the right to use the underlying leased assets.

Right-of-use assets

The Society recognises right-of-use assets at the commencement date of the lease (i.e. the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses. The cost of right-of-use assets includes the initial direct costs incurred. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

If ownership of the leased asset transfers to the Society at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. The right-of-use assets are also subject to impairment. The accounting policy for impairment is disclosed in Note 2.15.

The Society's right-of-assets are presented within investment property in Note 10.

Short-term leases and leases of low-value assets

The Society applies the short-term lease recognition exemption to its short-term leases (i.e. those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases that are considered to be low value. Lease payments on short-term leases and leases of low value assets are recognised as expense on a straight-line basis over the lease term.

As lessor

Leases in which the Society does not transfer substantially all the risks and rewards incidental to ownership of an asset are classified as operating leases. Rental income arising from operating leases on the Society's investment property is accounted for on a straight-line basis over the lease terms. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income.

HIGHLIGHTS OF THE YEAR

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Notes to the Financial Statements for the financial year ended 31 March 2025

3. Related Party Relationships And Transactions

A party is related to the Society if the Society controls, or is controlled by, or can significantly influence or is significantly influenced by the other party.

3.1 Key management compensation

	2025	2024
	\$	\$
Salaries and other short-term employee benefits	296,604	242,862

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Society, directly and indirectly. The above amounts are for 2 (2024 - 2) key management personnel.

Number of key management in compensation bands:

	2025	2024
\$100,001 to \$200,000	2	2
\$100,000 and below	-	-

The above amounts are included under employee benefits and expense.

The Board members and people connected with them, including close members of the family of the Executive Head or Board members, have not received remuneration, or other benefits, from the Society for which they are responsible, or from institutions connected with the Society.

There is no claim by the Board members for services provided to the Society, either by reimbursement to the Board or by providing the board members with an allowance or by direct payment to a third party.

All Board members are required to read and understand the conflict of interest policy in place and make full disclosure of interests, relationships and holding that could potentially result in conflict of interests. When a conflict of interest situation arises, the members or staff shall abstain from participating in the discussion, decision and voting on the matter.

4. Income From Donations, Fund Raising And Charitable Activities

	Note	2025	2024
		\$	\$
Voluntary Income			
Non-tax-deductible donations		655,141	710,927
Tax deductible donations	4.1	3,073,199	3,575,259
Charity boxes		766,526	818,551
Government grant - Tote Board		450,000	350,000
		<u>4,944,866</u>	<u>5,454,737</u>

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Notes to the Financial Statements for the financial year ended 31 March 2025

4. Income From Donations, Fund Raising And Charitable Activities (continued)

	Notes	2025 \$	2024 \$
Income From Fund Raising Activities			
Tax deductible donations - flag day	4.1	237,958	161,199
- walkathon	4.1	221,438	206,955
- anniversary	4.1	512,500	-
- concert	4.1	1,442,448	-
Non-tax-deductible donations - flag day		116,640	130,487
- walkathon		79,953	139,636
- anniversary		46,335	-
- concert		587,658	-
Sales of tickets - concert		309,539	-
		<u>3,554,469</u>	<u>638,277</u>
Charitable Activities			
Medication fees		665,903	687,869
Membership subscriptions		10,600	10,000
Counselling fees		9,240	8,720
Patient card services		2,705	2,490
Other income		3	17
	4.2	<u>688,451</u>	<u>709,096</u>

4.1 Tax deductible receipts

The Society enjoys a concessionary tax treatment whereby qualifying donors are granted double tax deduction for the donations made to the Society. The current IPC status is granted by Ministry of Health for the period from 1 October 2024 to 30 September 2027 (2024 - 1 October 2021 to 30 September 2024).

	2025 \$	2024 \$
Tax exempt receipts issued for donations collected during the reporting year	<u>5,487,543</u>	<u>3,943,413</u>

4.2 Timing of revenue recognition

Revenue from charitable activities is recognised at a point in time.

5. Investment Income

	2025 \$	2024 \$
Interest income on fixed deposits	201,070	439,592
Income from debt investments	407,055	183,372
Rental income	124,100	35,400
	<u>732,225</u>	<u>658,364</u>

HIGHLIGHTS OF THE YEAR

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Notes to the Financial Statements for the financial year ended 31 March 2025

6. Other Income

	Note	2025 \$	2024 \$
Government grants		400,894	78,273
Amortisation of deferred capital grant	16.1	<u>62,815</u>	<u>121,518</u>
		<u>463,709</u>	<u>199,791</u>

Government grants comprise Wage Credit Scheme, Senior Employment Credit and CPF Transition Offset payouts.

7. Total Resources Expended

Total resources expended include the following:

	Notes	2025 \$	2024 \$
Depreciation expense	9,10	448,229	488,540
Employee Benefits Expense:			
Short term employee benefits expense		4,737,095	4,299,460
Contribution to defined contribution plans		520,117	475,032
Other benefits		48,220	36,252
Total employee benefits expense		<u>5,305,432</u>	<u>4,810,744</u>

The depreciation expense and employee benefits expense are presented in the statement of financial activities as follows:

	2025 \$	2024 \$
Administrative expenses	294,747	286,947
Charitable expenses	<u>153,482</u>	<u>201,593</u>
Total depreciation expense	<u>448,229</u>	<u>488,540</u>
Administrative expenses	855,460	650,162
Charitable expenses	<u>4,449,972</u>	<u>4,160,582</u>
Total employee benefits expense	<u>5,305,432</u>	<u>4,810,744</u>

8. Income Tax

The Society is exempted from tax on income and gain falling within Section 13(1)(zm) of the Singapore Income Tax Act 1947 to the extent that these are applied to its charitable objects. Therefore, no provision for income tax has been made in the financial statements.

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Notes to the Financial Statements for the financial year ended 31 March 2025

9. Property, Plant And Equipment

	Freehold Land	Freehold Building	Leasehold Property	Renovations	Plant And Equipment	Total
	\$	\$	\$	\$	\$	\$
Cost						
As at 1 April 2023	100,000	3,336,085	2,351,062	4,343,081	1,180,661	11,310,889
Additions	-	-	-	117,535	95,371	212,906
Disposals/Written off	-	-	-	(83,114)	(125,313)	(208,427)
As at 31 March 2024	100,000	3,336,085	2,351,062	4,377,502	1,150,719	11,315,368
Additions	-	-	-	194,772	115,381	310,153
Reclassification to investment properties (Note 10)	-	-	(2,351,062)	-	-	(2,351,062)
Disposals/Written off	-	-	-	(518,853)	(48,395)	(567,248)
As at 31 March 2025	100,000	3,336,085	-	4,053,421	1,217,705	8,707,211
Accumulated depreciation						
As at 1 April 2023	-	1,067,548	1,269,571	2,724,282	1,019,058	6,080,459
Depreciation (Note 7)	-	66,722	47,021	285,447	79,155	478,345
Disposals/Written off	-	-	-	(83,114)	(125,313)	(208,427)
As at 31 March 2024	-	1,134,270	1,316,592	2,926,615	972,900	6,350,377
Depreciation (Note 7)	-	66,721	-	230,719	93,573	391,013
Reclassification to investment properties (Note 10)	-	-	(1,316,592)	-	-	(1,316,592)
Disposals/Written off	-	-	-	(518,853)	(48,395)	(567,248)
As at 31 March 2025	-	1,200,991	-	2,638,481	1,018,078	4,857,550
Carrying amount						
At 31 March 2024	100,000	2,201,815	1,034,470	1,450,887	177,819	4,964,991
At 31 March 2025	100,000	2,135,094	-	1,414,940	199,627	3,849,661

The freehold land, freehold building and leasehold property are held in trust on behalf of the Society by the trustees of the Societies are as follows:

	Locations	Term	Remaining leasehold period as at 31 March 2025
(a)	48 Lorong 23 Geylang Singapore 388376	Freehold	-
(b)	44 Craig Road Singapore 089682 ⁽¹⁾	Leasehold	64 years

⁽¹⁾ Transferred to investment property during the year upon commencement of lease to a third party.

The depreciation expense is presented in the statement of financial activities as follows:

	2025	2024
	\$	\$
Administrative expenses	237,531	276,752
Charitable expenses	153,482	201,593
Total depreciation expense	391,013	478,345

HIGHLIGHTS OF THE YEAR

SINGAPORE BUDDHIST FREE CLINIC

(Registered in the Republic of Singapore)

Notes to the Financial Statements for the financial year ended 31 March 2025

10. Investment Properties

		\$
Cost		
As at 1 April 2023		509,779
Additions		-
As at 31 March 2024		<u>509,779</u>
Additions		-
Transferred from property, plant and equipment (Note 9)		<u>2,351,062</u>
As at 31 March 2025		<u><u>2,860,841</u></u>
Accumulated depreciation		
As at 1 April 2023		285,478
Depreciation (Note 7)		<u>10,195</u>
As at 31 March 2024		295,673
Depreciation (Note 7)		<u>57,216</u>
Transferred from property, plant and equipment (Note 9)		<u>1,316,592</u>
As at 31 March 2025		<u><u>1,669,481</u></u>
Carrying amount		
At 31 March 2024		<u><u>214,106</u></u>
At 31 March 2025		<u><u>1,191,360</u></u>
	Note	2025
		\$
Income statement:		
Rental income from investment properties	5	<u><u>124,100</u></u>
		<u><u>35,400</u></u>
Direct operating expenses (including repairs and maintenance) arising from:		
- Rental generating property		<u><u>54,908</u></u>
		<u><u>3,630</u></u>

The investment properties comprise of a HDB commercial-cum-residential property and a shophouse (2024 - a HDB commercial cum residential property) that are leased to third parties under operating leases. Subsequent renewals are negotiated with the lessees. No contingent rents are charged.

The investment properties are held in trust on behalf of the Society by the trustees of the Society.

The depreciation expenses are recognised in administrative expenses.

At 31 March 2025, the fair value of the Society's investment properties was estimated by the management to be approximately \$10,340,000 (2024 - \$1,118,000) based on the current prices of similar properties on similar locations.

The fair value is categorised within Level 2 (2024 - Level 3) of the fair value hierarchy (Note 20.1).

SINGAPORE BUDDHIST FREE CLINIC

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Notes to the Financial Statements for the financial year ended 31 March 2025

11. Debt Investments	2025	2024
	\$	\$
Non-current		
Debt investments - at amortised cost	10,504,917	7,417,517
Current		
Debt investments - at amortised cost	<u>1,481,513</u>	<u>1,950,376</u>
	<u>11,986,430</u>	<u>9,367,893</u>
<p>Debt investments classified as at amortised cost of the Society have stated interest rates of 0.50% to 5.25% (2024 - 0% to 4.75%) per annum and mature in one year to ten years.</p> <p>The Society has measured these debt investments at amortised cost due to the Society's intention to hold them for contractual cash flow until their maturities.</p> <p>The Society's exposure to credit risks arising from debt investments designated at amortised cost is disclosed in Note 19.2.</p>		
12. Inventories	2025	2024
	\$	\$
Medical consumables and supplies	<u>117,855</u>	<u>127,563</u>
13. Other Receivables	2025	2024
	\$	\$
Interest receivables		
- Fixed deposits	85,074	178,741
- Debt investments	<u>111,053</u>	<u>61,697</u>
	196,127	240,438
Prepayments	48,853	22,057
Deposits to secure services	18,759	20,659
Others	7,649	-
	<u>271,388</u>	<u>283,154</u>
14. Cash And Cash Equivalents	2025	2024
	\$	\$
Cash on hand and at bank	3,676,529	1,575,436
Fixed deposits with financial institutions	<u>6,100,000</u>	<u>9,056,976</u>
Cash and cash equivalents in the statement of financial position	9,776,529	10,632,412
Less: Fixed deposits with maturity of over 3 months	<u>(6,100,000)</u>	<u>(9,056,976)</u>
Cash and cash equivalents in the statement of cash flows	<u>3,676,529</u>	<u>1,575,436</u>

HIGHLIGHTS OF THE YEAR

SINGAPORE BUDDHIST FREE CLINIC

(Registered in the Republic of Singapore)

Notes to the Financial Statements for the financial year ended 31 March 2025

15. Fund Account Balances		2025	2024
		\$	\$
<i>Unrestricted funds</i>			
Accumulated fund ⁽¹⁾		25,358,751	21,147,252
Health Endowment fund ⁽²⁾		1,269,894	3,873,278
Total unrestricted funds		<u>26,628,645</u>	<u>25,020,530</u>
Ratio of unrestricted funds to annual operating expenditure (times)		<u>3.03</u>	<u>3.42</u>
<p>(1) The unrestricted accumulated funds of the Society provide financial stability and the means for the development of the Society activities. The Society intends to maintain the funds at a level sufficient for its operating needs. The Board of Directors reviews the level of funds regularly for the Society's continuing obligations.</p> <p>(2) The Health Endowment Fund of the Society represents funds used to provide free medical care for the poor and needy. The incoming source of fund is mainly derived from tax-deductible donations from public.</p>			
16. Other Liabilities			
	Notes	2025	2024
		\$	\$
Non-current			
Deferred government grants			
- Care and Share	16.1	70,001	132,816
Current			
Deferred government grants			
- Care and Share	16.1	62,815	62,815
		<u>132,816</u>	<u>195,631</u>
16.1 Deferred government grants - Care and Share			
	Note	2025	2024
		\$	\$
Balance at beginning of the year		195,631	317,149
Less: Amortisation of grant income	6	(62,815)	(121,518)
Balance at end of the year		<u>132,816</u>	<u>195,631</u>
17. Trade And Other Payables			
		2025	2024
		\$	\$
Trade payables - External parties		114,109	137,183
Accruals		261,053	230,375
Deposits		56,600	6,400
		<u>431,762</u>	<u>373,958</u>

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Notes to the Financial Statements for the financial year ended 31 March 2025

18. LeasesSociety as a lessee

The Society has lease contracts for premises. The Society's obligation under the leases are secured by the lessor's title to the leased assets. The Society is restricted from assigning and subleasing the leased assets.

(a) Right-of-use assets

The carrying amount of right-of-use assets classified within investment properties are disclosed in Note 10.

(b) Amounts recognised in the statement of financial activities

	Notes	2025 \$	2024 \$
Depreciation of right-of-use assets			
- Property, plant and equipment	9	-	47,021
- Investment properties	10	57,216	10,195
		57,216	57,216
Lease expense not capitalised in lease liabilities			
- Expenses relating to short-term leases		42,392	41,814
Total amount recognised in the statement of financial activities		99,608	99,030

(c) Total cash outflows

The Society had total cash outflows for leases of \$42,392 (2024 - \$41,814).

Society as a lessor

The future minimum lease receivables under non-cancellable operating leases contracted for at the reporting date but not recognised as receivables, are as follows:

	2025 \$	2024 \$
Not later than one year	243,200	38,400
One to two years	193,000	32,000
Two to three years	112,500	-
	548,700	70,400

The Society leases out its investment properties. The lease typically runs for a period of two to three years. Lease payments are usually increased to reflect market rentals. The leases do not include contingent rentals.

Rental income from investment properties are disclosed in Note 10.

SINGAPORE BUDDHIST FREE CLINIC

(Registered in the Republic of Singapore)

Notes to the Financial Statements for the financial year ended 31 March 2025

19. Financial Instruments

19.1 Financial risk management

The Society has exposure to the following risks from its use of financial instruments:

- credit risk
- liquidity risk
- market risk

The Society's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Society.

There has been no change to the Society's exposure to these financial risks or the manner in which it manages and measures the risks.

The Society's Investment Committee is tasked with the responsibility to review the investment operations of the Society and to make appropriate investment decisions. The Investment Committee works within the guidelines of the Society's investment policy, which is to invest excess funds in investment grade securities issued in Singapore, including Singapore Government Bonds or Treasury Bills, or securities issued by statutory boards or listed companies which are components of the Straits Times Index (STI). The Investment Committee meets regularly to assess and review the risks as well as performance of the investments.

The Society does not hold or issue derivative financial instruments for trading purposes or to hedge against fluctuations, if any, in interest rates and foreign exchange.

19.2 Credit risk

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the Society to incur a financial loss. The Society's exposure to credit risk arises primarily from its bank balances and debt investments.

Bank balances are transacted with reputable financial institutions possessing high credit quality; hence the risk of default is low. For debt investments, the Society limits its exposure to credit risk on investments held by investing in debt securities issued or backed by the Singapore government, Singapore-listed companies which are components of the Straits Time Index, or counterparties with investment grade credit ratings.

The maximum exposure to credit risk is represented by the carrying amount of each financial asset in the statement of financial position.

19.3 Liquidity risk

Liquidity risk is the risk that the Society will encounter difficulty in raising funds to meet the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Society's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, without incurring unacceptable losses or risking damage to the Society's reputation.

SINGAPORE BUDDHIST FREE CLINIC

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Notes to the Financial Statements for the financial year ended 31 March 2025

19. Financial Instruments (continued)**19.3 Liquidity risk (continued)**

The Society maintains sufficient level of cash and cash equivalents to meet its working capital requirements.

The following are the contractual maturities of financial liabilities, including estimated interest payments and excluding the impact of netting agreements:

	Less than 1 year \$	Between 1 and 5 years \$	Over 5 years \$	Total \$
<u>At 31 March 2025</u>				
Trade and other payables	431,762	-	-	431,762
<u>At 31 March 2024</u>				
Trade and other payables	373,958	-	-	373,958

19.4 Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates, interest rates and equity prices will affect the Society's income or the value of its holdings of financial instruments.

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of the Society's financial instruments will fluctuate because of changes in market interest rates.

At the reporting date, the Society is not exposed to any interest rate risk as it does not hold any financial instruments with variable interest rates.

Foreign currency risk

Currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates. Currency rate risk arises when transactions are denominated in foreign currencies.

At the reporting date, the Society is not exposed to any foreign currency risk as it does not hold any financial instruments denominated in a foreign currency.

Market price risk

Market price risk is the risk that the value of a financial instrument will fluctuate due to changes in market prices.

At the reporting date, the Society is not exposed to any market price risk as it does not hold quoted or marketable financial instruments.

HIGHLIGHTS OF THE YEAR

SINGAPORE BUDDHIST FREE CLINIC

(Registered in the Republic of Singapore)

Notes to the Financial Statements for the financial year ended 31 March 2025

19. Financial Instruments (continued)

19.5 Financial instruments by category

The aggregate carrying amounts of financial assets and financial liabilities were as follows:

	2025	2024
	\$	\$
Financial assets		
Debt investments	11,986,430	9,367,893
Other receivables	222,535	261,097
Cash and cash equivalents	9,776,529	10,632,412
Total financial assets measured at amortised cost	<u>21,985,494</u>	<u>20,261,402</u>
Financial liabilities		
Trade and other payables	431,762	373,958
Total financial liabilities carried at amortised cost	<u>431,762</u>	<u>373,958</u>

20. Determination of Fair Values

A number of the Society's accounting policies and disclosures require the determination of fair value, for both financial and non-financial assets and liabilities. Fair values have been determined for measurement and/or disclosure purposes based on the following methods. When applicable, further information about the assumptions made in determining fair values is disclosed in the notes specific to that asset or liability.

20.1 Fair value hierarchy

The Society categorises fair value measurements using a fair value hierarchy that is dependent on the valuation inputs used as follows:

- quoted prices (unadjusted) in active markets for identical assets or liabilities (Level 1);
- inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices) (Level 2); and
- inputs for the asset and liability that are not based on observable market data (unobservable inputs) (Level 3).

Assets not measured at fair value but for which fair values are disclosed

	Note	Level 1	Level 2	Level 3	Total
		\$	\$	\$	\$
<u>31 March 2025</u>					
Non-Financial Assets					
Investment properties	10	-	10,340,000	-	10,340,000
Total assets		-	10,340,000	-	10,340,000

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Notes to the Financial Statements for the financial year ended 31 March 2025

20. Determination of Fair Values (continued)**20.1 Fair value hierarchy (continued)***Assets not measured at fair value but for which fair values are disclosed (continued)*

	Note	Level 1 \$	Level 2 \$	Level 3 \$	Total \$
<u>31 March 2024</u>					
Non-Financial Assets					
Investment properties	10	-	-	1,118,000	1,118,000
Total assets		-	-	1,118,000	1,118,000

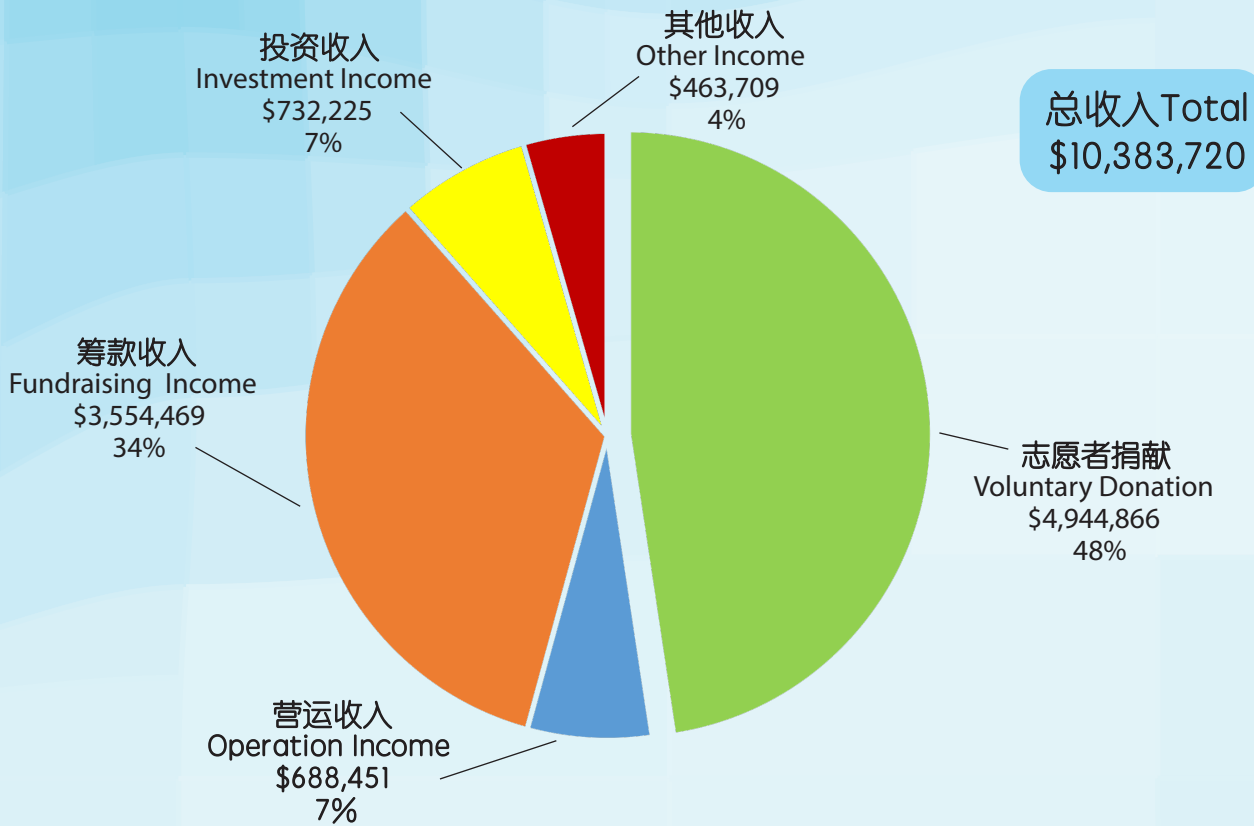
The classification of fair value of the investment properties was changed to Level 2 from Level 3 as at 31 March 2025 due to a change in the valuation technique.

20.2 Valuation policies and procedures*Financial assets and liabilities*

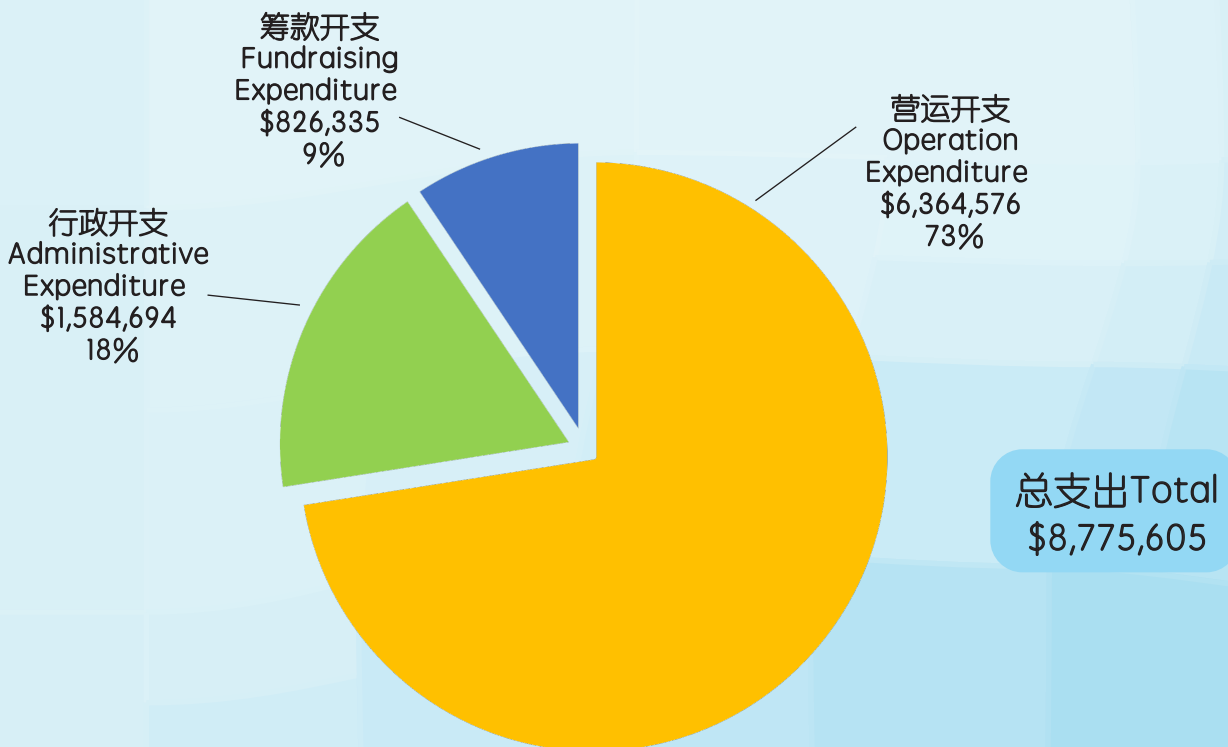
The carrying amount of financial assets and liabilities with a maturity of less than one year is assumed to approximate their fair values.

HIGHLIGHTS OF THE YEAR

收入来源 Source Income



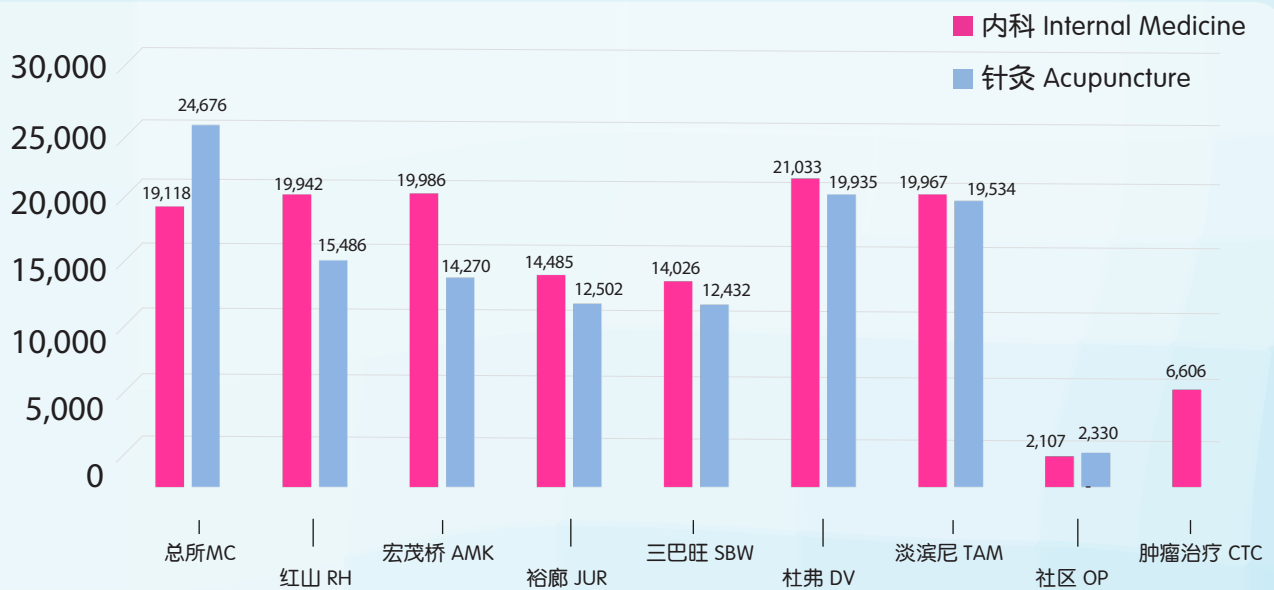
支出费用 Expenditure



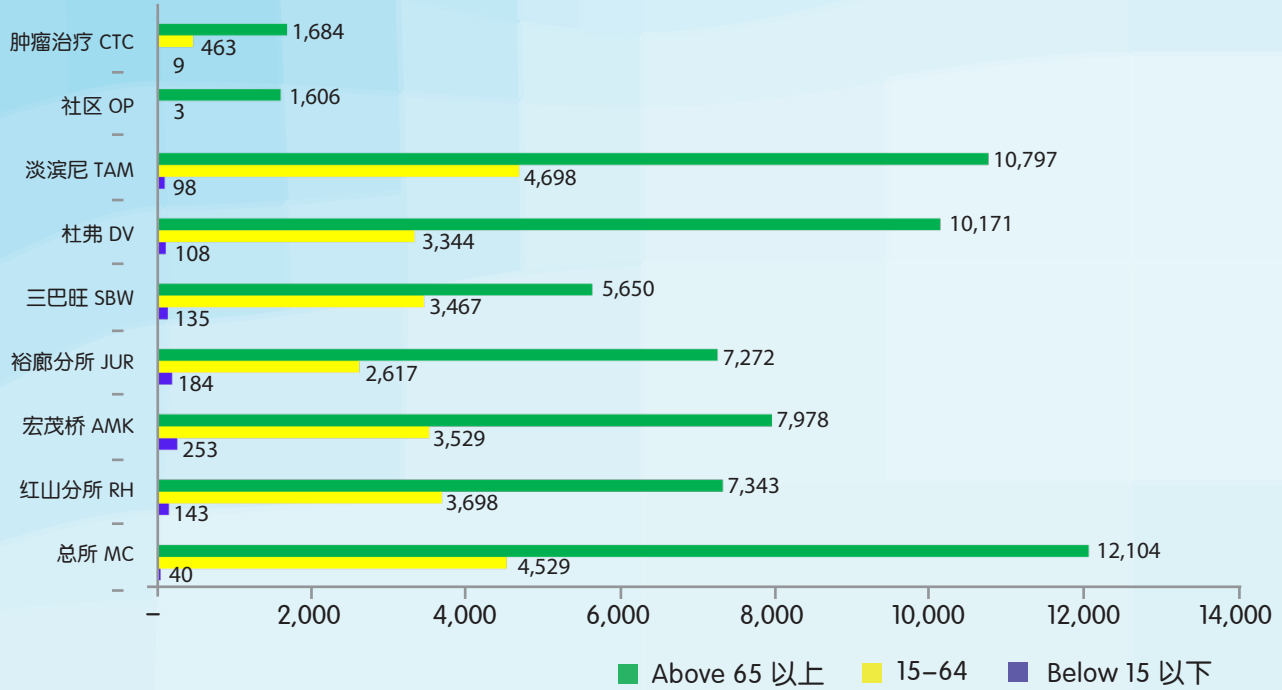
各所收费与免费人数 Number of Patients by Payment & Exemption



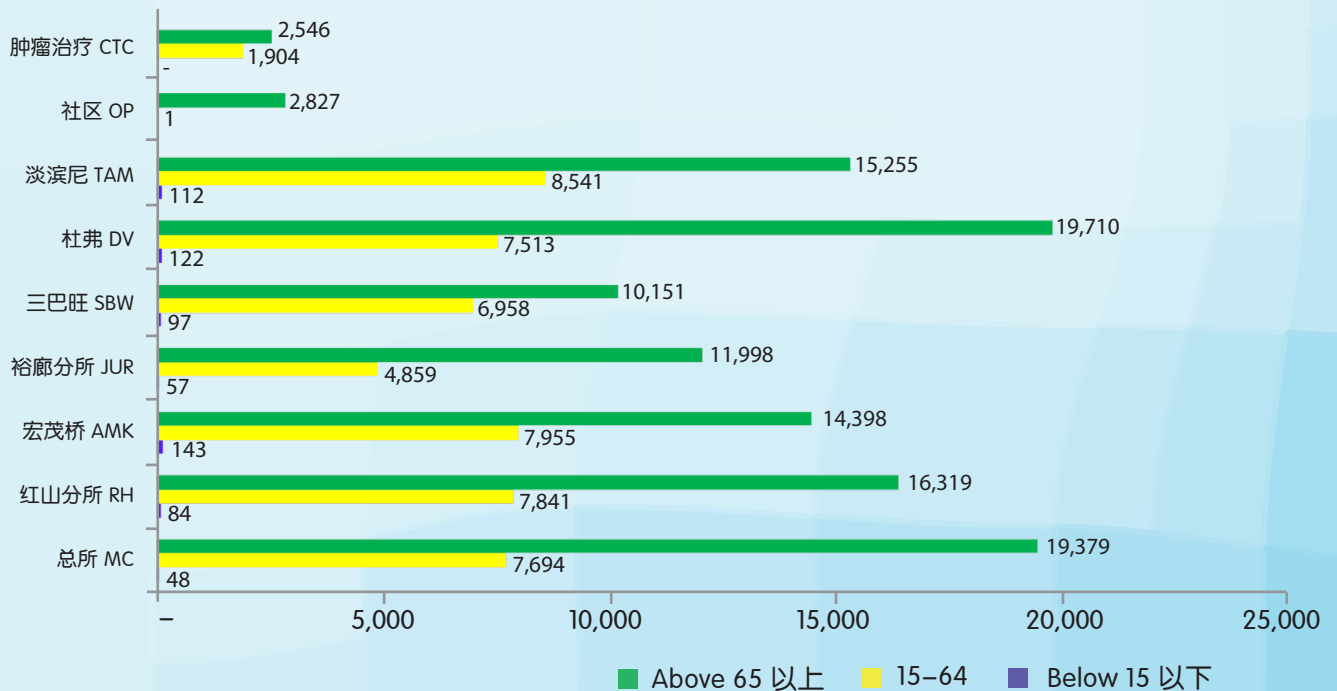
各所内科及针灸人数 Number of Patients by Internal Medicine & Acupuncture



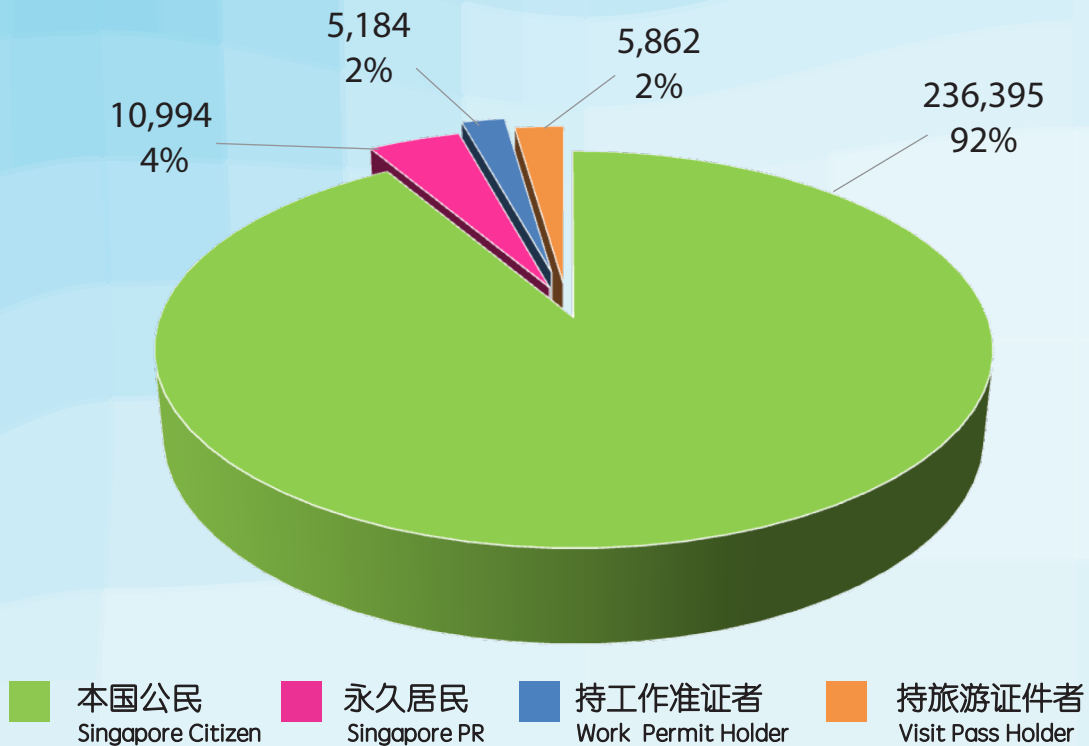
各所义诊人数年龄 (男性) Patients by Age (Male)



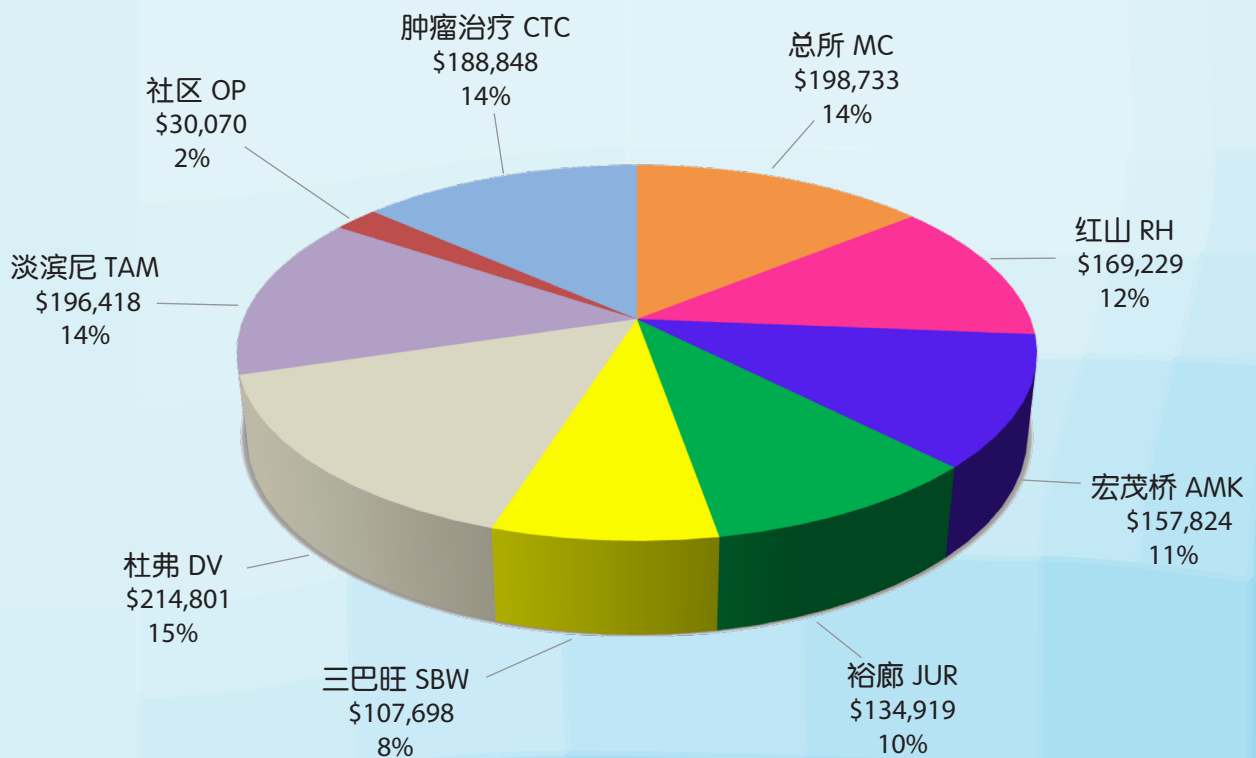
各所义诊人数年龄 (女性) Patients by Age (Female)



义诊人数国籍分类 Patients by Nationalities



药物与针具开销 Cost of Medical Supplies



监管评估清单

(2024年4月至2025年3月)

准则指南	准则编号	慈善团体是否有把这个原则付诸行动？ (选择“有”、“没有”或“部分遵守”，以适用者为准)	解释 (如果选择“没有”或“部分遵守”)
原则 1			
慈善团体致力履行使命，实现宗旨。			
1. 慈善宗旨（例如，愿景和使命、目标、资源用途、活动等）清楚列出，并发布在公众容易接触到的平台上。这些宗旨也列入其监管章程内。	1.1	有	
2. 制定及实施策略规划，以实现它所述的慈善宗旨。	1.2	有	
3. 董事会定期检讨慈善团体的策略规划，以确保慈善团体实现其慈善宗旨，并监督、评估及汇报慈善团体活动的成果和影响。	1.3	有	
4. 明文制定一套发展慈善团体规模和能力的计划，董事会负责监督该计划的进展。 “规模”指的是慈善团体的基础设施和运作资源，而“能力”指的是它的专长、技能和知识。	1.4	有	
原则 2			
慈善团体有一个称职的董事局和管理层。			
5. 董事会和管理层共同负责实现慈善团体的慈善宗旨。两者的角色和责任应当明确和区分开来。	2.1	有	
6. 董事会和管理层在必要时应接受入门和在职培训，其表现应定期受到评估，以确保他们的效力。	2.2	有	
7. 明文规定董事会及各个委员会的职责范围。董事会设有委员会（或指定董事会成员）来监督以下事务： a. 审查 b. 财政	2.3	有	
8. 董事会多元化，人数适当，并融汇不同的技能、知识和经验。所有董事会成员行使独立的判断力，并以慈善团体的最佳利益为依归。	2.4	有	
9. 制定适当的领导层更新程序。这包括设定每位董事会成员的任期期限。所有董事会成员必须至少每三年一次被重新提名和受委。	2.5	有	
10. 制定适当的领导层更新程序。这包括设定财政（或同等职务）任期的期限。只适用于财务主管（或同等职务）： a. 财政（或同等职务，如财政委员会主席，或负责管理慈善团体财务的董事会主要成员）的任期顶限为连续四年。如果没	2.6	有	

准则指南	准则编号	慈善团体是否有把这个原则付诸行动？ (选择“有”、“没有”或“部分遵守”，以适用者为准)	解释 (如果选择“没有”或“部分遵守”)
<p>有任何董事会成员统管财政事务，此项任务则由董事会主席承担。</p> <p>i. 董事会成员担任财政（或同等职务）达到任期顶限后，可以间隔至少两年之后，被考虑再度受委为财政（或同等职务）。</p> <p>ii. 如财政离职少于两年，当再度获得委任时，他/她的服务年将从他/她离职的日期开始算起。</p>			
<p>11. 董事会成员具备适当资格和经验，清楚了解职责，并很好地履行任务。</p> <p>a. 职员不担任董事会主席，且职员在董事会所占的人数不超过三分之一。</p>	2.7	有	
<p>12. 管理层具备适当资格和经验，清楚了解职责，并很好地履行任务。</p> <p>a. 职员及时向董事会提供完整的信息，并且不表决或参与董事会决策。</p>	2.8	有	
<p>13. 所有董事会成员的任期顶限设定为连续 10 年或更短。在离职至少两年后方可被考虑重新任命为董事会成员。适用于董事会成员。</p> <p>a. 如果董事会成员离开董事会不到两年，当再次获得委任时，他们的服务年限将从他们离开董事会的日期开始算起。</p> <p>b. 如果慈善团体认为有必要在某位董事连续达到 10 年的任期顶限后，延长这位董事（不论是否有担任职务）的任期，则提交会员大会进行审议和批准，方可让这位董事连任或重新当选。（例如，董事任期为两年的慈善团体，每两年将召集一次会员大会进行选举）。</p> <p>c. 慈善团体在其年度报告中披露挽留任何连续服务超过 10 年的董事会成员的原因，以及慈善团体的接班人计划。</p>	2.9a 2.9b 2.9c	有	

准则指南	准则编号	慈善团体是否有把这个原则付诸行动？ (选择“有”、“没有”或“部分遵守”，以适用者为准)	解释 (如果选择“没有”或“部分遵守”)
<p>14. 只适用于财政（或同等职务）：</p> <p>d. 担任财政（或同等职务，如财政委员会主席，或负责管理慈善团体财务的董事会主要成员）的董事会成员，在四年任期顶限后卸任财政或同等职务。</p> <p>i. 卸任财政或同等职务后，其董事会成员可继续在董事会担任其他职务（除了助理财政或同等职务外），但不得超过连续十年的期顶限，除非经会员大会审议和批准--参见 2.9.b。</p>	2.9d	有	
原则 3			
慈善团体做事有责任感、公平和具诚信。			
15. 对董事会成员和管理层进行适当的背景调查，确保他们适合担任慈善团体职务。	3.1	有	
<p>16. 明文制定董事会和管理层申报实际或潜在利益冲突的程序，以及处理利益冲突的措施。</p> <p>a. 当董事会成员与所讨论事项有利益冲突时退出会议，在会议期间不表决或参与决策。</p>	3.2	有	
17. 没有任何董事会成员直接或间接参与制定自己的薪酬。	3.3	有	
18. 没有任何职员直接或间接参与制定自己的薪酬。	3.3	有	
19. 制定反映慈善团体价值观和道德的行为准则，并适当的实施有关的行为准则。	3.4	有	
20. 在开展慈善活动时，考虑到环境、社会和治理（ESG）三方面的因素。	3.5	有	
原则 4			
慈善团体管理妥善，并为未来做好规划。			
<p>21. 实施并定期检讨主要政策和程序，确保它们能继续支持慈善团体的宗旨。</p> <p>a. 确保董事会批准慈善团体的常年预算，并定期审查和监督其收入和支出（例如财政援助、配对资助、董事会成员对慈善团体的捐款、资金、员工成本等）。</p>	4.1a	有	
22. 实施并定期检讨主要政策和程序，确保它们能继续支持慈善团体的宗旨。	4.1b	有	

准则指南	准则编号	慈善团体是否有把这个原则付诸行动？ (选择“有”、“没有”或“部分遵守”，以适用者为准)	解释 (如果选择“没有”或“部分遵守”)
<p>b. 实施适当的内部监控，以管理和监督慈善团体的资金和资源。这包括以下的关键程序：</p> <p>i. 收入和收款的政策及程序；</p> <p>ii. 采购和付款的政策及程序；以及</p> <p>iii. 授权和审批权限的制度。</p>			
<p>23. 慈善团体所提供的任何贷款、捐款、资助或经济援助，如不属于其政策所列的核心慈善项目，均征求董事会批准。（例如：给予雇员或附属公司的贷款、给予商业实体的资助或经济援助）。</p>	4.2	有	
<p>24. 定期识别和检讨慈善团体面临的主要风险，并参照慈善团体的程序来管控这些风险。</p>	4.3	有	
<p>25. 为慈善团体的以下领域制定适当的内部政策，并定期检讨这些政策：</p> <p>a. 反洗黑钱和反恐怖主义融资；</p> <p>b. 董事会的策略、职能和责任；</p> <p>c. 雇用常规；</p> <p>d. 义工管理；</p> <p>e. 财务；</p> <p>f. 信息技术（IT），包括数据隐私管理和网络安全；</p> <p>g. 投资（如董事会认为有必要，可向合格的专业顾问征询意见）；</p> <p>h. 服务或质量标准；</p> <p>i. 其他关键领域，如筹款和数据保护。</p>	4.4	有	

准则指南	准则编号	慈善团体是否有把这个原则付诸行动？ (选择“有”、“没有”或“部分遵守”，以适用者为准)	解释 (如果选择“没有”或“部分遵守”)
26. 慈善团体的审查委员会或同等级职务人员有信心确保慈善团体的运作政策和程序（包括资讯科技流程）能有效管控慈善团体的主要风险。	4.5	有	
27. 慈善团体衡量其活动所产生的影响，评估外部风险因素及其发生的可能性，并且能应对主要风险，好让慈善团体持续发展。	4.6	有	
原则 5			
慈善团体是负责任和公开透明的。			
28. 根据《慈善法令》和其附属条例，以及其他框架（如慈善团体透明度框架等）的要求，披露和提交所需的报告（如年度报告、财务报表、监管评估清单等）。	5.1	有	
29. 董事会成员为董事会提供服务不收取报酬。如果慈善团体的管理章程明确允许董事会成员因提供服务而获得报酬或利益，则提供支付报酬或利益的理由，并在年度报告中披露每名董事会成员所获得的确切报酬和利益。	5.2	有	
30. 慈善团体在年度报告中披露： a. 每年董事会会议的次数； b. 每位董事会成员在一个财年中出席董事会会议的次数，以该财年董事会会议总次数的分数或百分比形式表示。	5.3	有	
31. 慈善团体在其常年度报告中披露总薪酬超过10万元的三名最高薪职员的年薪总额（包括从附属机构领取的任何薪酬），并以每10万元为一增幅逐一列明。如果三名最高薪职员中有任何人在董事会任职，也据实披露。如果没有任何一名职员的年薪超过10万元，慈善团体据实披露。	5.4	有	
32. 慈善团体在其常年度报告中披露有多少受薪职员是执行主管或董事会成员的家属，并且在该年度年薪超过5万元。这些职员的年薪以每10万元为一增幅逐一列明。如果慈善团体职员中没有人是执行主管或董事会成员的家属并且年薪超过5万元，慈善团体据实披露。	5.5	有	
33. 实施明确的汇报机制，以便董事会、管理层和职员能够获得所有的相关信息、建议和资源，从而有效地履行其职责。 a. 会员大会与董事会会议中所讨论的事项、反对意见和决议都列入会议记录，并尽快将此会议记录发送给董事会。	5.6a	有	

准则指南	准则编号	慈善团体是否有把这个原则付诸行动？ (选择“有”、“没有”或“部分遵守”，以适用者为准)	解释 (如果选择“没有”或“部分遵守”)
<p>34. 实施明确的汇报机制，以便董事会、管理层和职员能够获得所有的相关信息、建议和资源，从而有效地履行其职责。</p> <p>b. 如果慈善团体的监管章程中没有规定，出席董事会会议的适当法定人数至少为董事会成员的一半。</p>	5.6b	有	
35. 实施举报政策，让任何人都可以对慈善团体内部可能存在的不当行为表达关注。举报将进行独立调查，并酌情采取后续行动。	5.7	有	
原则 6			
慈善团体积极对外沟通，树立公众信心。			
36. 制定和实施与慈善团体的利益相关者和公众定期沟通的策略（例如，注重慈善团体的品牌和整体信息，提高公众对其慈善事业的认知，维持或加强公众对慈善团体的支持，以及对支持者表示感谢）。	6.1	有	
37. 聆听慈善团体的利益相关者和公众的意见，并做出建设性的回应。	6.2	有	
38. 实施媒体沟通政策，以协助董事会和管理层与媒体和公众建立积极的关系。	6.3	有	

声明

姓名	释贤通
电邮	sstong@sbfc.org.sg
电话	63090590
职位	执行长
<input checked="" type="checkbox"/>	我确认，就我所知，提呈文件中的信息均属真实和准确。我知道向慈善总监提供虚假或具误导性的资料，将会构成刑事罪行，可被判处监禁和/或罚款。
<input checked="" type="checkbox"/>	我谨此声明，董事会已批准这份监管评估清单，并授权我代表董事会提交。就我所知，这份评估清单中的所有资料均属真实，而我并没有故意隐瞒任何重要事实。

Governance Evaluation Checklist

(for the financial year April 2024 to March 2025)

Code Guideline	Code ID	Did the charity put this guideline into action? (select "Yes", "No" or "Partial Compliance", whichever is applicable)	Explanation (if "No" or 'Partial Compliance" is selected)
Principle 1			
The charity serves its mission and achieves its objectives			
1. The charitable purposes (For example, the charity's vision and mission, objectives, use of resources, and activities) are clearly stated and published on platforms that can be easily accessed by the public. The objectives are also included in the charity's governing instrument.	1.1	Yes	
2. Strategic plans are developed and implemented to achieve the stated charitable purposes.	1.2	Yes	
3. The Board reviews the charity's strategic plans regularly to ensure that the charity is achieving its charitable purposes. The Board also monitors, evaluates and reports on the outcome and impact of the charity's activities.	1.3	Yes	
4. The plan for building the capacity and capability of the charity is documented and the Board monitors the progress of this plan. "Capacity" refers to a charity's infrastructure and operational resources while "capability" refers to its expertise, skills and knowledge.	1.4	Yes	
Principle 2			
The charity has an effective Board and Management			
5. The Board and Management are collectively responsible for achieving the charity's charitable purposes. The roles and responsibilities of the Board and Management should be clear and distinct.	2.1	Yes	
6. The Board and Management should be inducted and undergo training, where necessary, and their performance reviewed regularly to ensure their effectiveness.	2.2	Yes	
7. The terms of reference for the Board and each of its committees are documented. The Board has appointed committees (or designated governing Board member(s)) to oversee the following areas: (a) audit; (b) finance.	2.3	Yes	
8. The Board is diverse and of an appropriate size, and has a good mix of skills, knowledge, and experience. All governing board members exercise independent judgement and act in the best interest of the charity.	2.4	Yes	
9. Proper processes for leadership renewal are developed. This means establishing a term limit for each governing board member and ensuring that all governing board members submit themselves for re-nomination and re-appointment at least once every 3 years.	2.5	Yes	
10. Proper processes for leadership renewal are developed. This means establishing a term limit for the Treasurer (or equivalent position). For Treasurer (or equivalent position) only:	2.6	Yes	

Code Guideline	Code ID	Did the charity put this guideline into action? (select "Yes", "No" or "Partial Compliance", whichever is applicable)	Explanation (if "No" or 'Partial Compliance" is selected)
<p>(a) The maximum term limit for the Treasurer (or equivalent position such as a Finance Committee Chairperson, or a key person on the Board responsible for overseeing the finances of the charity) is 4 consecutive years. If there is no governing board member who oversee the finances, the Chairperson will take on the role.</p> <p>(i) After meeting the maximum term limit for the Treasurer, a governing board member's re-appointment to the position of Treasurer (or an equivalent position) may be considered after at least a 2-year break.</p> <p>(ii) If the Treasurer leaves the position for less than 2 years, and when he or she is being re-appointed, the Treasurer's years of service continues from the time he or she stepped down as Treasurer.</p>			
<p>11. The Board has suitable qualifications and experience, understands its duties clearly and performs well.</p> <p>(a) No staff chairs the Board and staff do not comprise more than one-third of the Board.</p>	2.7	Yes	
<p>12. The Management has suitable qualifications and experience, understands its duties clearly and performs well.</p> <p>(a) Staff provide the Board with complete and timely information and staff do not vote or participate in the Board's decision-making.</p>	2.8	Yes	
<p>13. The term limit for all governing board members is set at 10 consecutive years or less. Re-appointment to the Board may be considered after at least a 2-year break. For all governing board members:</p> <p>(a) If the governing board member leaves the Board for less than 2 years, and when he or she is being re-appointed, the governing board member's years of service continues from the time he or she left the Board.</p> <p>(b) If the charity considers it necessary to retain a particular governing board member (with or without office bearers' positions) beyond the maximum term limit of 10 consecutive years, the extension is deliberated and approved at the general meeting where the governing board member is being re-appointed or re-elected to serve for the charity's term of service. (For example, a charity with a 2-year term of service conducts its election once every 2 years at its general meeting).</p> <p>(c) The charity discloses the reasons for retaining any governing board member who has served on the Board for more than 10 consecutive years, as well as its succession plan, in its annual report.</p>	2.9a 2.9b 2.9c	Yes	

Code Guideline	Code ID	Did the charity put this guideline into action? (select "Yes", "No" or "Partial Compliance", whichever is applicable)	Explanation (if "No" or 'Partial Compliance" is selected)
<p>14. For Treasurer (or equivalent position) only:</p> <p>(d) A governing board member holding the Treasurer position (or equivalent position such as a Finance Committee Chairperson or key person on the Board responsible for overseeing the finances of the charity) steps down from the Treasurer or equivalent position after a maximum of 4 consecutive years.</p> <p>(i) The governing board member may continue to serve in other positions on the Board (except the Assistant Treasurer position or equivalent), not beyond the overall term limit of 10 consecutive years, unless the extension was deliberated and approved at the general meeting – refer to 2.9.b.</p>	2.9d	Yes	
Principle 3			
The charity acts responsibly, fairly and with integrity			
<p>15. Appropriate background checks are conducted on the members of the Board and Management to ensure they are suited to work at the charity.</p>	3.1	Yes	
<p>16. The processes for the Board and Management to declare actual or potential conflicts of interest, and the measures to deal with these conflicts of interest when they arise are documented.</p> <p>(a) Any governing board member with a conflict of interest in the matter(s) discussed recuses himself or herself from the meeting and does not vote or take part in the decision-making during the meeting.</p>	3.2	Yes	
<p>17. No governing board member is involved in setting his or her own remuneration directly or indirectly.</p>	3.3	Yes	
<p>18. No staff is involved in setting his or her own remuneration directly or indirectly.</p>	3.3	Yes	
<p>19. A Code of Conduct that reflects the charity's values and ethics is established and applied appropriately.</p>	3.4	Yes	
<p>20. The Environmental, Social and Governance factors are taken into account when conducting the charity's activities.</p>	3.5	Yes	
Principle 4			
The charity is well-managed and plans for the future			
<p>21. Key policies and procedures are implemented and regularly reviewed to ensure that they continue to support the charity's objectives.</p> <p>(a) The Board approves the annual budget for the charity's plans and regularly reviews and monitors the charity's income and expenditures (For example, financial assistance, matching grants, donations by governing board members to the charity, funding and staff costs).</p>	4.1a	Yes	

Code Guideline	Code ID	Did the charity put this guideline into action? (select "Yes", "No" or "Partial Compliance", whichever is applicable)	Explanation (if "No" or "Partial Compliance" is selected)
<p>22. Key policies and procedures are implemented and regularly reviewed to ensure that they continue to support the charity's objectives.</p> <p>(b) Appropriate internal controls are implemented to manage and monitor the charity's funds and resources. This includes key processes such as:</p> <ul style="list-style-type: none"> (i) revenue and receipting policies and procedures; (ii) procurement and payment policies and procedures; and (iii) system for the delegation of authority and limits of approval. 	4.1b	Yes	
<p>23. The Board's approval is sought for any loans, donations, grants, or financial assistance provided by the charity which are not part of the core charitable programmes listed in its policy. (For example, loans to employees or subsidiaries, and grants or financial assistance to business entities).</p>	4.2	Yes	
<p>24. The key risks that the charity is exposed to are regularly identified and reviewed, and the charity's processes to manage these risks are referred to.</p>	4.3	Yes	
<p>25. Internal policies for the charity in the following areas are set and regularly reviewed:</p> <ul style="list-style-type: none"> (a) anti-money laundering and countering the financing of terrorism (AML/CFT); (b) Board strategies, functions, and responsibilities; (c) employment practices; (d) volunteer management; (e) finances; (f) information technology (IT) including data privacy management and cyber-security; (g) investment (advice is obtained from qualified professional advisors if this is deemed necessary by the Board); (h) service or quality standards; (i) other key areas such as fund-raising and data protection. 	4.4	Yes	
<p>26. The charity's audit committee or equivalent is confident that the charity's operational policies and procedures (including IT processes) are effective in managing the key risks of the charity.</p>	4.5	Yes	

Code Guideline	Code ID	Did the charity put this guideline into action? (select "Yes", "No" or "Partial Compliance", whichever is applicable)	Explanation (if "No" or 'Partial Compliance" is selected)
27. The charity measures the impact of its activities, reviews external risk factors and their likelihood of occurrence, and responds to key risks for the sustainability of the charity.	4.6	Yes	
Principle 5			
The charity is accountable and transparent			
28. The necessary documents (Annual Report, Financial Statements, Governance Evaluation Checklist) are disclosed or submitted in accordance with the requirements of the Charities Act 1994 and its Regulations.	5.1	Yes	
29. Governing board members do not receive remuneration for their services to the Board. Where the charity's governing instrument expressly permits remuneration or benefits to the governing board members for their services, the charity provides reasons for allowing remuneration or benefits and discloses in its annual report the exact remuneration and benefits received by each governing board member.	5.2	Yes	
30. The charity discloses the following in its annual report: (a) the number of Board meetings in the financial year; (b) the number of Board meetings each governing board member attends in the financial year expressed as a fraction or percentage of the total number of Board meetings expressed in that financial year.	5.3	Yes	
31. The charity discloses in its annual report the total annual remuneration (including any remuneration received in the charity's subsidiaries) for each of its 3 highest-paid staff, who each receives remuneration exceeding \$100,000, in incremental bands of \$100,000. If any of the 3 highest-paid staff serve on the Board of the charity, this is also disclosed. If none of its staff receives more than \$100,000 in annual remuneration each, the charity discloses this fact.	5.4	Yes	
32. The charity discloses in its annual report the number of paid staff who are close members of the family belonging to the Executive Head or governing board members, and whose remuneration exceeds \$50,000 during the financial year. The annual remuneration of such staff is listed in incremental bands of \$100,000. If none of its staff is a close member of the family belonging to the Executive Head or governing board members and receives more than \$50,000 in annual remuneration, the charity discloses this fact.	5.5	Yes	
33. Clear reporting structures are implemented so that the Board, Management and staff can access all relevant information, advice, and resources to conduct their roles effectively. (a) Relevant discussions, dissenting views and decisions are recorded in the minutes of general and Board meetings. The minutes of these meetings are circulated to the Board as soon as practicable.	5.6a	Yes	

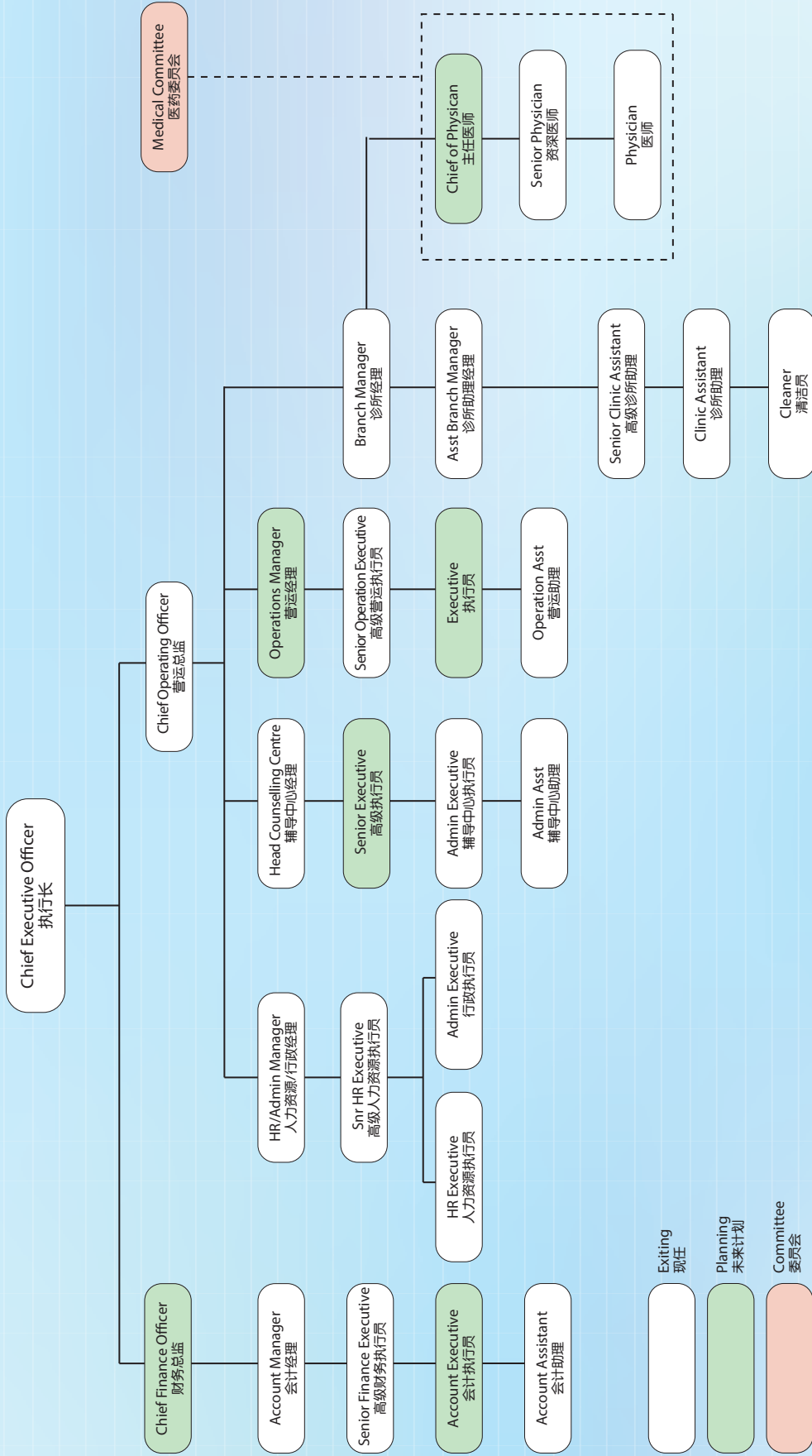
Code Guideline	Code ID	Did the charity put this guideline into action? (select "Yes", "No" or "Partial Compliance", whichever is applicable)	Explanation (if "No" or 'Partial Compliance" is selected)
<p>34. Clear reporting structures are implemented so that the Board, Management, and staff can access all relevant information, advice, and resources to conduct their roles effectively.</p> <p>(b) The Board meetings have an appropriate quorum of at least half of the Board, if a quorum is not stated in the charity's governing instrument.</p>	5.6b	Yes	
<p>35. A whistle-blowing policy is implemented for any person to raise concerns about possible wrongdoings within the charity. Such concerns are independently investigated and follow-up action is taken as appropriate.</p>	5.7	Yes	
Principle 6			
The charity communicates actively to instil public confidence			
<p>36. Strategies for regular communication with the charity's stakeholders and the public are developed and implemented. (For example, focusing on the charity's branding and overall message, raise awareness of its cause to maintain or increase public support, and showing appreciation to supporters).</p>	6.1	Yes	
<p>37. The views of the charity's stakeholders and the public are listened to and responded to constructively.</p>	6.2	Yes	
<p>38. A media communications policy is implemented to help the Board and Management build positive relationships with the media and the public.</p>		Yes	

Declaration

Name	Seck Sian Tiong
Email	sstong@sbc.org.sg
Contact	63090590
Designation	Chief Executive Officer
<input checked="" type="checkbox"/>	I confirm that the information provided in this submission is true and accurate to the best of my knowledge. I am aware that the provision of false or misleading information in relation to this submission to the Commissioner of Charities can constitute a criminal offence, which is punishable by imprisonment and/or a fine.
<input checked="" type="checkbox"/>	I hereby declare that the Governing Board has approved this Governance Evaluation Checklist and has authorised me to submit this checklist on its behalf. All information given by me in this checklist submission is true to the best of my knowledge and I have not willfully suppressed any material fact.

新加坡佛教施诊所管理架构图表

SBFC Management Structure



各所地址 CLINICS LOCATION

- **总所 Main Clinic** (附设肿瘤治疗中心/辅导中心)
48 Lorong 23 Geylang Singapore 388376
询问电话 Tel: 6848 4306 内科/针灸
询问电话 Tel: 6309 0595 肿瘤治疗中心
- **红山分所 Redhill Branch**
Blk 131 Clarence Lane #01-20 Singapore 140131
询问电话 Tel: 6473 6638
- **宏茂桥分所 Ang Mo Kio Branch**
Blk 348 Ang Mo Kio Ave 3 #01-2096 Singapore 560348
询问电话 Tel: 6453 9466
- **裕廊分所 Jurong Branch**
Blk 320 Jurong East St 31 #01-74 Singapore 600320
询问电话 Tel: 6563 0063
- **三巴旺分所 Sembawang Branch** (附设肿瘤治疗)
Blk 503A Canberra Link #01-13 Singapore 751503
询问电话 Tel: 6555 6705
- **杜弗分所 Dover Branch**
Blk 23 Dover Crescent #01-388 Singapore 130023
询问电话 Tel: 6255 2049
- **淡滨尼分所 Tampines Branch** (附设肿瘤治疗/辅导服务)
Blk 156 Tampines St 12 #01-09 Singapore 521156
询问电话 Tel: 6226 2880

社区服务 Community Service

- **星期一 Monday** 油池林邦景居委会
YewTee Lim Bang View RC
- **星期二 Tuesday** 勿洛北凤山民众俱乐部
Bedok North Fengshan CC
- **星期四 Thursday** 巴西立东民众俱乐部
Pasir Ris East CC
- **星期六 Saturday** 西海岸乐龄中心
SASCO@West Coast AAC

中医义诊服务 TCM Consultation
8:30am—12:00pm, 1:30pm—5:00pm

辅导服务 Counselling Service 9:00am—4:00pm
需要预约 by Appointment 68413370

星期日及公共假期休息 Closed on Sundays and Public Holidays

我们的愿景使命和价值观

OUR VISION, MISSION & CORE VALUES

愿景 Vision

发扬佛教慈悲喜舍精神，
缔造关怀互助的健康生活。

To propagate the Buddha's teaching of Loving-kindness, Compassion,
Joy and Equanimity and to promote healthy living
through sincere care and mutual support.

使命 Mission

于诸病苦，为作良医—为病患者提供高素质的医药照顾；
于贫穷者，令得伏藏—为弱势群体减轻经济负担。

To provide high quality medical healthcare
to the sick & needy at a subsidized cost.
To provide FREE medical services to the low income families
to help them relieve of financial burden.

核心价值观 Core Values

慈悲 / 平等 / 智慧 / 真诚 / 感恩 / 奉献
Loving-Kindness and Compassion /
Equality / Wisdom / Sincerity /
Gratitude / Contribute