



新加坡佛教施診所

Singapore Buddhist Free Clinic

Annual General Meeting

2026 Annual Report

【常年会员大会年度报告】

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慈善路无穷 悲愿亦无尽

广声法师

新加坡佛教施诊所的创办宗旨，是为社会弱势群体提供保健服务。回顾20世纪60年代，本所初创时的规模非常简单，只有三位医师，几名员工负责登记、配药、管理账目等，就这样开展了后来半个世纪的义诊服务。时至今日，本所已陆续增设了多间分所，把服务的触角延伸到全岛各处的组屋区，从业员也增加到120多人。

我们的运营模式从手动的运作渐渐改为电脑与电子操作，这是顺应时代的必然，尤其是科技的发展，一日千里，现在已经进步到人工智能（AI）的时代，而只有跟上时代，才能立足于现代社会，如果稍一错过，也就落后千里了。因此，我们今年的主要发展项目就是更换已经使用了二十多年的电脑系统，以期提升工作效率。

本所的营运全赖民间善心人士的慷慨捐献，50多年来，我们克勤克俭，不敢稍有浪费。但是面对通货膨胀，物价不断提升的现实，开支是年复一年的增长，为了弥补经费，我们不得已从今年起调整了医药收费，从每天2元增加到3元，针灸则从每次3元调高到5元，但其中七成的求诊者都是乐龄长者，仍然无需缴费。

其实，医药收费只能抵消药物成本，其余的运营经费，如租金、水电、人工成本等，还是需要广大群众的支持，我们必须在筹募善款方面卯足全力，想方设法筹措资金。因此，今年年底将在滨海艺术中心剧院呈献三场由中国太原舞蹈团带来的大型舞剧“千手观音”，这项演出将动用170位舞蹈员，是东方舞蹈艺术表演的空前巨作，恳请会员们协助宣传，帮助本所筹募2百万元的医药基金。

感谢大家一贯以来的支持与赞助，展望未来，慈善之路无穷，救护众生的悲愿亦无尽，请继续护持佛教施诊所稳步向前，发扬光大！

The Path of Charity is Boundless The Vow of Compassion is Without End

Venerable Sik Kwang Sheng

The Singapore Buddhist Free Clinic was established with the mission of providing healthcare services to the underprivileged in society. Tracing its roots back to the 1960s, the Clinic began on a modest scale with only three TCM Physician, supported by a small team handling registration, dispensing, accounting, and other basic operations. From these humble beginnings, it has served the community through free medical consultations for more than half a century.

Today, the Clinic has expanded to several branches, extending its services across residential estates throughout the island. Our workforce has likewise grown to over 120 staff.

Over time, our operations have evolved from manual processes to computerised and digital systems, reflecting the natural progression of technological advancement. We are now in the era of artificial intelligence (AI), and keeping pace with these developments is essential to remaining effective and relevant in modern society. Against this backdrop, one of our key development projects this year is the replacement of our existing computer system, which has been in use for over twenty years. This initiative is aimed at enhancing operational efficiency.

Our operations are sustained entirely through the generous contributions of the public. Over the past five decades, we have remained prudent in the use of resources, avoiding unnecessary waste. However, with inflation and rising operating costs, expenditure continues to increase year by year. To help offset these costs, medication fees have been adjusted from this year, from \$2 to \$3 per day, and acupuncture fees from \$3 to \$5 per session. Nevertheless, approximately 70% of our patients, who are senior citizens, continue to receive treatment free of charge.

In practical terms, these fees primarily serve to defray medication costs, while other operational expenses—including rent, utilities and manpower—continue to depend on the support of the wider public. We therefore continue to make every effort to raise funds and explore all possible avenues to secure the necessary resources.

At the end of this year, we will present three performances of the large-scale dance drama “Thousand-Hand Guanyin” at the Esplanade Theatre, performed by the Taiyuan Dance Troupe of China. Featuring 170 dancers, the production is widely regarded as an outstanding work of contemporary Eastern performing arts. We sincerely seek members’ support in publicising this event, as well as in helping the Clinic raise \$2 million for its Medical Fund.

We extend our heartfelt gratitude for your support and generosity. Looking ahead, as the path of charity is boundless and the vow of compassion is without end, we sincerely seek your continued support of the Singapore Buddhist Free Clinic as it continues to serve society with steadiness and dedication.

关于我们

新加坡佛教施诊所，是我国佛教人士创办的慈善机构，为实践佛陀慈悲宗旨，为大众祛病保健、拔苦与乐。于1967年由常凯长老发起，宏船长老慨将1966年光明山普觉禅寺举行水陆道场律仪学会所存余款7万6000余元，作为开办基金，获得佛教四众同仁热烈响应，起草章程，定名为“新加坡佛教施诊所”。

- 1969年11月1日在寅杰路7号普陀寺开始了历史性的中医义诊服务，11月22日敦请社会事务部政务次长陈志成先生揭幕。
- 1972年租赁印度士路77座店屋设立第一分所，12月17日仍请社会事务部政务次长陈志成先生揭幕。
- 1975年购置芽笼23巷48号兴建新加坡佛教施诊所大厦，设立总办事处及第二分所。
- 1979年12月1日第二分所启用，12月9日举行大厦落成开幕典礼，敦请金融界闻人洪恭兰BBM(L)先生主持揭幕。
- 1991年9月8日修改章程，位于大厦内的第二分所改称总所，位于普陀寺的总所改称丹戎巴葛分所，位于印度士路的第一分所改称立达分所。
- 1992年于宏茂桥3道348座组屋底层设立宏茂桥分所，9月1日启用，11月22日敦请黄金辉总统夫人主持揭幕。
- 1994年立达分所迁至中峇鲁路139座更名红山分所，1月3日启用，11月6日敦请新闻及艺术部长兼卫生部长杨荣文准将主持揭幕。
- 1994年7月18日立达分所原址改为康复中心。
- 1994年喜迎25周年银禧纪念，主办一系列庆祝活动，包括：捐血、义走、保健讲座、慈善晚宴、出版纪念特刊等。
- 1995年在裕廊东31街320座底层设立裕廊分所，4月17日启用，11月26日敦请环境发展部代部长兼国防部高级政务部长张志贤准将主持揭幕。
- 1996年购买克力路44号两层半受保留店屋。
- 1997年4月21日丹戎巴葛分所从普陀寺迁至克力路44号，11月23日敦请外交部政务部长兼丹戎巴葛社区发展理事会市长欧进福博士主持揭幕。
- 1998年11月22日，欧进福博士为本所官网www.sbfc.org.sg主持启用仪式。
- 1999年3月20日首次举行全国售旗日，之后成为本所常年筹款活动之一。
- 1999年11月21日庆祝30周年纪念，发行通联车资卡《飞天系列》，敦请吴作栋总理夫人为大会贵宾及名誉赞助人。

OVERVIEW OF CHARITY

- 2001年10月8日红山分所受组屋重建影响迁至克连士巷131座，11月25日敦请外交部政务部长欧进福博士主持揭幕。
- 2005年总所大厦拆卸重建，11月13日敦请社会发展青年及体育部政务部长符喜泉女士主持动土仪式。总办事处及总所暂迁芽笼25巷14号租赁店屋继续营运。
- 2007年8月6日重建工程完竣，总办事处及总所迁回新厦。
- 2008年11月9日庆祝大厦重建落成，敦请社会发展青年及体育部长维文医生主持开幕典礼。
- 2012年10月22日在总所三楼增设肿瘤治疗服务。
- 2013年发展诊病联网系统：集登记、诊症、处方、针灸、配药等所有资料皆储存于总部中央电脑伺服器。
- 2014年6月2日开始于总所提供辅导服务。
- 2014年在坎贝拉连路503A座底层的设立三巴旺分所，9月29日启用，11月2日敦请国家发展部长许文远先生主持揭幕。
- 2016年3月19日康复中心停办。
- 2016年在杜弗湾23座底层设立杜弗分所，4月1日启用，12月18日敦请贸易及工业部长林勋强先生主持揭幕。
- 2019年为成立50周年金禧纪念举行一系列庆祝活动，包括：医药论坛、越剧《观世音》演出。
- 2019年于淡滨尼12街156座底层设立淡滨尼分所，10月1日启用，11月24日敦请环境及水源部长马善高先生主持揭幕。
- 2022年扩建大厦八楼天台为辅导中心，3月11日洒净动工，10月完成，投入服务。
- 2023年3月5日辅导中心开幕，光明山普觉禅寺方丈暨本所主席广声法师主持揭幕。
- 2023年因求诊人数下降，丹戎巴葛分所自4月1日起停办以整合资源。
- 2023年6月开始推出与社区合作为乐龄长者提供义诊服务，参与义诊服务的有勿洛北凤山民众俱乐部、巴西立东民众俱乐部、油池林邦景居民委员会以及西海岸活跃乐龄中心。

新加坡佛教施诊所全体同仁感激社会大众的鼎力支持，将精益求精，为
广大民众提供更完善、更先进的义诊服务。

About SBFC

Singapore Buddhist Free Clinic is a charitable organisation set up by local Buddhists. Its objective is to put into practice Buddhism teachings of loving kindness and compassion, relieve the public from suffering on illness and help them lead a healthier and happier life. The idea was mooted by Elder Siong Khye in 1967, Elder Hong Choon generously donated the entire income of more than \$76,000 of a religious event held in 1966 at Kong Meng San Phor Kark See Monastery as the start-up fund. The response of fellow Buddhists to the idea was overwhelming, the constitutions drafted, and the name “Singapore Buddhist Free Clinic” set.

- It was a historic moment for the Clinic on the 1 November 1969, to kick start free medical services to the public at Poh Toh Temple at 7 Yan Kit Road. Mr. Chan Chee Seng, the then Parliamentary Secretary of the Ministry of Social Affairs, officiated the opening of the Clinic on 22 November.
- The First Branch was set up at Blk 77 Indus Road in 1972 and officially opened on 17 December by Mr. Chan Chee Seng, who was then Senior Parliamentary Secretary for Social Affairs.
- In 1975, the land at No. 48 Geylang Lorong 23 was bought to build the “Singapore Buddhist Free Clinic Building”, established head office and Second Branch.
- Second Branch commenced operation on 1 December 1979, Mr. Ang Keong Lan BBM (L), a renowned banker, officiated the opening ceremony of the Building on 9 December.
- The Constitution was revised in 8 September 1991, Second Clinic at SBFC Building was renamed as Main Branch, the main clinic at Poh Toh Temple became Tanjong Pagar Branch and the First Branch renamed as Delta Branch.
- Ang Mo Kio Branch was set up in 1992 at the void deck of Blk 348 Ang Mo Kio Ave 3, commenced operation on 1 September, and was officially opened by Mrs. Wee Kim Wee, the then First Lady, on 22 November.
- Relocation of Delta Branch to Blk 139 Tiong Bahru Road and renamed as Redhill Branch, commenced operation on 3 January 1994, BGR George Yeo, then Minister for Information and the Arts and Minister for Health, officiated its opening on the 6 November.
- 18 July 1994, Delta Branch was converted into a Rehabilitation Centre.
- Celebrated SBFC 25th Anniversary in 1994, put up a series of activities such as Blood Donation, Walkathon, Health Talk, Charity Dinner and publication of the “Silver Jubilee Special Issue” etc.
- Jurong Branch was set up in 1995 at the void deck of Blk 320 Jurong East Street 31, commenced operation on 17 April. It was officially opened on the 26 November by Rear Admiral Teo Chee Hean, then acting Minister of the Environment and the Minister of State of Defence.
- Bought a 2.5 storey Conservation Shophouse at No. 44 Craig Road in 1996.
- Tanjong Pagar Branch moved out of Poh Toh Temple to continue its service at No. 44 Craig Road on 21 April 1997. Dr. Ow Chin Hock, then Minister of State for Foreign Affairs and Mayor of the Tanjong Pagar CDC, officially opened Tanjong Pagar Branch Clinic on the 23rd of November.
- Dr. Ow Chin Hock host the launch of SBFC website: www.sbfc.org.sg on 22 November 1998.
- SBFC first Flag Day was on 20 March 1999, which then became one of the annual fundraising events.

OVERVIEW OF CHARITY

- Celebrated 30th Anniversary in 21 November 1999, “Fei Tian” Series Transit Link Farecard was issued. Invited Mrs Goh Chok Tong as the Guest of Honor as well as Honorary Sponsor.
- Affected by HDB re-development project, Redhill Branch was relocated to Blk 131 Clarence Lane on 8 October 2001. Dr. Ow Chin Hock, then Minister of State for Foreign Affairs officiated its opening on 25 November.
- Reconstruction of SBFC Building took place 2005 and the admin office and Main Clinic were temporarily relocated to a rented shop house at No. 14 Lorong 25 Geylang to continue service.
- 2007, SBFC Building erection completed, the Admin Office and Main Clinic were moved back to the Building on 6 August.
- Celebrated the completion of the new SBFC Building, invited Dr Vivian Balakrishnan, then Minister for Community Development, Youth and Sports, to officiate the opening ceremony.
- SBFC started Cancer Treatment Centre at level 3 of the Main Clinic on the 22 October 2012,
- The Clinic medical network system was developed in 2013 to centralize all data pertaining to registration, consultation, prescription, acupuncture and medicine dispensing to a centralized server at the headquarters.
- Counselling Service was rolled out at HQ on 2 June 2014.
- Sembawang Branch was set up in 2014 at the void deck of Blk 503A Canberra Link. Mr Khaw Boon Wan, then Minister of National Development, was invited to officiate the opening ceremony of Sembawang Branch 2 November.
- The Rehabilitation Centre ceased operation on 19 March 2016.
- Dover Branch was set up in 2016 at the void deck of Blk 23 Dover Crescent. Mr Lim Hng Kiang, then Minister for Trade and Industry was invited to officiate the opening ceremony of Dover Branch on 18 December.
- 2019, 50th Anniversary of establishment, lined up a series of activities for Golden Jubilee Celebration, including d TCM Medical Forum, Yue Opera performance “Avalokitesvara Bodhisattva (观世音)”.
- Tampines Branch was set up in 2019 at Blk 156 Tampines Street 12, commenced operation on 1 October and officially opened by Mr Masagos Zulkifli, Minister of Environment and Water Resources on 24 November.
- The roof of the eighth floor of the building expanded into a Counselling Centre in 2022. Construction began on 11 March, completed in October and put into service.
- Opening of Counselling Centre on 5 March 2023, presided over by Ven. Kwang Sheng, Abbot of Kong Meng San Phor Kark See Monastery cum President of SBFC.
- Due to the decline in the number of medical consultations, Tanjong Pagar Branch ceased operation from 1 April 2023 to consolidate resources.
- Collaborate with community to roll out free medical services for the elderlies from June 2023. As of March 2024, free TCM consultation services are available at Bedok North Feng Shan Community Club, Pasir Ris East Community Club, Yew Tee Limbang View Residents’ Committee and SASCO@West Coast AAC.

Thanks to the support of the general public, all at Singapore Buddhist Free Clinic will strive for excellence and provide better and more sophisticated free medical services to the

法定披露

作为我国注册的公益慈善团体，本所谨此根据【慈善（账目与常年报告）2011条例】，向本所会员及公众人士披露以下详情：

(1)	管理文据 本所现行管理文据是《新加坡佛教施诊所章程》，保健卫生部和社会注册官于2023年11月9日批准。
(2)	社团注册号码 1969年5月12日根据“社团注册法令”注册为社团，编号UEN S69SS0009J。
(3)	慈善团体注册号码 1984年10月24日根据“慈善法令”注册为慈善团体，编号0100。
(4)	公益机构号码 HEF: 0038/G隶属保健卫生部
(5)	注册地址 新加坡芽笼23巷48号，邮区388376
(6)	网址： www.sbfc.org.sg
(7)	联络： 电话：67487292 传真：67487239 电邮：admin@sbfc.org.sg
(8)	会员人数 截至2026年3月31日，会员116位：非个人会员（寺庙或团体）26；个人会员：90
(9)	董事会及各委员会 现任第32届董事会及各委员会成员名单见第14至18页
(10)	不动产及信托人 不动产1： 48 Lorong 23 Geylang Singapore 388376 不动产2： 44 Craig Road Singapore 089682 不动产3： Blk 77 Indus Road #01-519 Singapore 160077 信托人： 释达仁 释广声 释法辉 释净聪
(11)	专业咨询 法律顾问：朱时生律师JP PBM BBM 内部审计公司：Shared Services for Charities 外部审计公司：周怀礼特许会计师馆
(12)	金融服务 • 来往银行：华侨银行 大华银行 星展银行 • 定期存款户口：华侨银行 中国银行 星金融 丰隆金融 • 中央存管户口：华侨银行
(13)	财政年 本所财政年从4月1日至次年3月31日

OVERVIEW OF CHARITY

(14)	披露本财政年的海外资金收入与支出 本所在2025-2026财政年内没有任何海外的资金流入与汇出。
(15)	执行长 现任执行长释贤通于2012年8月就任。她之前于： 1975年至1979年任观音救苦会执行秘书 1979年12月至2011年3月任本所总所执行秘书 2011年4月至2012年7月任本所总执行秘书
(16)	利益冲突政策 本所要求所有董事须遵照利益冲突政策，申明与本所有商业交易往来或涉及合约的关系；或与本所有来往的其他机构或组织有利益关系，或即将与这些机构组织建立合资关系。 相关董事不应对相关事项投票表决，作决定或参与讨论该事项。包括以下各项： • 申明跟即将受聘于诊所的亲友关系，在招聘过程避免作有影响的决定。 • 义务为公众服务以维持公众的信任而不是为了个人利益。 • 执行职务时不得接受来自（或提供予）任何有利益关系的组织或选区或诊所职员的个人优惠或礼物。 • 在执行董事会成员公职时避免与第三方分享任何优待或秘密资料。
(17)	吹哨政策 为加强新加坡佛教施诊所的监管治理，杜绝任何如：欺诈、舞弊、吸毒等违法罪行，本所已设立吹哨政策，若发现任何员工、供应商或其他相关人士涉及不法事件，请立即举报。 吹哨者应使用真实姓名与电邮地址，以便进一步联系取得相关资料查明真相。在可行或法律允许的情况下，本所将不会公开吹哨者身份。 如何告发和告发什么？ 吹哨者应据实提供所知信息以示真诚，例如： • 相关人士姓名或公司名称 • 事件发生的时间和地点 • 事件发生的频率 • 所涉及的金钱或资产数额 • 实物证据 • 其他可关注的信息 告发频道 电邮: whistleblowing@sbfc.org.sg 邮寄: Whistle blowing Investigation Officer Singapore Buddhist Free Clinic Level 4, 48 Lorong 23 Geylang Singapore 388376
(18)	个人资料保护查询 https://www.sbfc.org.sg/protection-notice

Statutory Disclosure

As an Institution of a Public Character (IPC), SBFC hereby discloses the following information to our members and the public in accordance with the Charities (Accounts and Annual Report) Regulations 2011.

(1)	Constitution SBFC's current governing document is "Singapore Buddhist Free Clinic Constitution" which was approved by the Ministry of Health and the Registrar of Societies on 9 November 2023.
(2)	Unique Entity Number Registered as a society on 12 May 1969 under the Societies Act. UEN: S69SS0009J
(3)	Charity Registration Number SBFC was registered as a Charity on 24 October 1984 in accordance to the Charity Act. Charity Registration Number: 0100.
(4)	Institute of Public Character SBFC is an approved IPC regulated by Ministry of Health. IPC Status No: HEF 0038/G.
(5)	Registered Address 48, Lorong 23 Geylang, Singapore 388376.
(6)	Website: www.sbfc.org.sg
(7)	Contact Tel: 67487292 Fax: 67487239 Email: admin@sbfc.org.sg
(8)	Number of Members As at 31 March 2026, SBFC had 116 members consist of 26 non-individuals (Temples or Organisations) and 90 individuals.
(9)	Board of Directors and Committees The list of members of the current 32nd Board of Directors and its committees can be found on page 14 to 18.
(10)	Immovable Properties and Trustees Property 1: 48 Lorong 23 Geylang Singapore 388376 Property 2: 44 Craig Road Singapore 089682 Property 3: Blk 77 Indus Road #01-519 Singapore 160077 Trustees : Sek Tat Jin, Sik Kwang Sheng, Shi Fa Hui, Sik Ching Chung
(11)	Professional Consultation Legal Advisor: Mr Choo Si Sen, JP PBM BBM Internal Auditors: Shared Services for Charities External Auditors: Chew Whye Lee PAC
(12)	Finance Service Current Account: OCBC UOB DBS Fixed Deposit Account: OCBC BOC SIF HLF Central Depository Account: OCBC
(13)	Financial Year SBFC's financial year runs from 1 April to 31 March of the following year.

OVERVIEW OF CHARITY

(14)	Disclosure of Overseas Income and Expenditure for the Current Financial Year SBFC had no overseas fund inflows or outflows during FY2025/2026.
(15)	Chief Executive Officer Seck Sian Tiong assumed duties on August 2012. Prior to this appointment she was : Admin Secretary of Kwan-In Welfare Society from 1975 to 1979 Admin Secretary of SBFC Main Clinic from Dec 1979 to March 2011 Chief Admin Secretary of SBFC from April 2011 to July 2012.
(16)	Conflict of Interest Policy SBFC requires all Directors to comply with the Conflict of Interest Policy and to declare any relationships involving commercial transactions or contractual dealings with SBFC; any interests in other institutions/organisations that have dealings with SBFC; or any intended joint venture arrangements with such institutions/organisations. The Director concerned shall abstain from voting, making decisions, or participating in discussions on the relevant matter. This includes the following: • Declaring any relationship with relatives or friends who are to be employed by SBFC, and refraining from making any influential decisions during the recruitment process. • Serving the public without remuneration to uphold public trust, and not for personal gain. • Not accepting from (or offering to) any interested organisation, constituency, or staff of SBFC any personal benefits or gifts in the course of performing their duties. • Avoiding the disclosure of any preferential treatment or confidential information to third parties while carrying out their duties as Board members.
(17)	Whistleblowing Policy Statement To strengthen the governance of SBFC and to prevent any unlawful acts such as fraud, misconduct, drug abuse, or other criminal offenses, SBFC has established a Whistleblowing Policy. If any employee, supplier, or other related party is found to be involved in illegal activities, please report the matter immediately. Whistle-blowers are encouraged to use their real names and email address to enable further contact for the purpose of obtaining relevant information and verifying the facts. Where practicable or legally permitted, SBFC will not disclose the identity of the whistle-blower. How and what to report? Whistle-blowers should provide truthful and accurate information to demonstrate good faith, such as: • Name(s) of the individual(s) and/or company(ies) involved. • Date, time and location of incident • Frequency of occurrence • Value of any money or assets involved • Physical evidence • Any other information that may substantiates their concern Reporting Channels by email: whistleblowing@sbfc.org.sg by post: Whistle blowing Investigation Officer Singapore Buddhist Free Clinic Level 4, 48 Lorong 23 Geylang Singapore 388376
(18)	Personal Data Protection enquiry: https://www.sbfc.org.sg/protection-notice

会员名表 Member List (31.03.2026)

团体会员 Organisation Members

ML001	光明山普觉禅寺 Kong Meng San Phor Kark See Monastery	MA018	净名佛教中心 Vimalakirti Buddhist Centre
ML002	同善堂 Tong Sian Tng Temple	MA019	善缘堂 Siang Yen Tong Temple
ML003	妙音觉苑 Meow Im Kok Yuen Temple	MA022	菩提佛院 Pu Ti Buddhist Temple
ML009	大悲院 Tai Pei Yuen Temple	MA023	观音寺 Kwan Im See
MA001	新加坡佛教总会 Singapore Buddhist Federation	MA025	福寿堂 Fook Soo Tong
MA004	毗卢寺 Beeh Low See Temple	MA026	佛缘林 The Buddhist Fo Yuan Lin Monastery
MA005	灵峰般若讲堂 Leng Foong Prajna Temple	MA027	南海飞来 Nan Hai Fei Lai
MA006	福海禅寺 Foo Hai Ch'an Monastery	MA028	如切观音堂 Kuan Im Tng Temple (Joo Chiat)
MA007	圆明寺 Yuan Meng Shih Temple	MA029	飞霞精舍 Feeha Cheng Seah Temple & Old Folks Home
MA008	菩提兰若 Phoe Thay Larn Yair	MA031	普济寺佛学研究会 Pu Ji Si Buddhist Research Centre
MA009	自度庵 Tse Tho Aum Temple	MA041	佛教会 The Buddhist Union
MA014	万佛林 Man Fatt Lam Buddhist Temple	MA047	药师行愿会 Buddha of Medicine Welfare Society
MA016	新加坡佛教青年弘法团 Singapore Buddhist Youth Mission	MA048	善福堂 Shan Fook Tong Temple

僧伽会员 Sangha Members

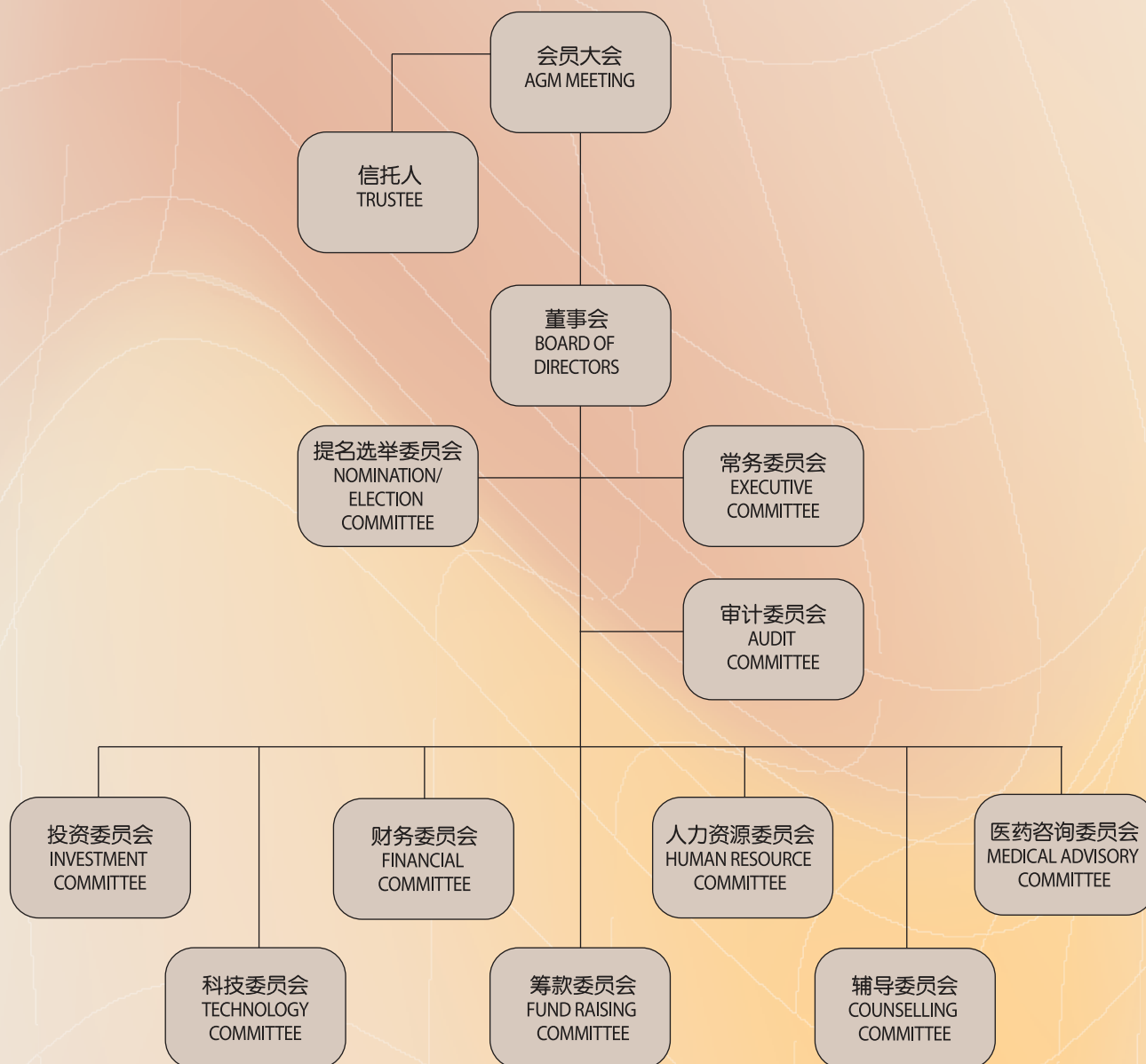
MB004	释能度 Sik Nung Toh	MB035	释法吉 Tay Yat Boon
MB005	释净聪 Sik Ching Chung	MB037	释慧光 Sik Wai Kong
MB007	释法辉 Shi Fa Hui	MB038	释达仁 Sek Tat Jin
MB010	释贤祥 Seck Sian Siang	MB039	释贤参 Liang Yin Chum
MB016	释慧雄 Seck Hui Siong	MB041	释定融 Shi Ding Rong
MB022	释贤通 Seck Sian Tiong	MB042	释严钦 Sek Yan Qin
MB023	释传根 Sek Tuan Kern	MB043	释传航 Shi Chuan Hang
MB027	释严觉 Sek Yan Jue	MB044	释传嘉 Shi Chuan Jia
MB028	释少华 Shi Shao Hua	MB045	释广声 Sik Kwang Sheng
MB029	释自振 Shi Zi Zhen		

OVERVIEW OF CHARITY

个人会员 Personal Members

MC082	白丽英 Pek Lay Eng	MC219	梁森芳 Leong Meoh Fong	MC242	沈美德 Sim Bee Teck
MC001	陈芝兰 Tan Choo Lan	MC226	梁雅沛 Liang Ah Pui	ML007	孙广益 Soon Kong Aik
MC021	陈照秋 Tan Zhao Chew	MC005	林淑好 Lim Seok Ho	MC101	孙广安 Soon Kong Ann
MC063	陈宝穗 Chan Poh Swai	MC013	林植宗 Lim Sek Chong	MC106	孙慧贞 Soon Hwee Cheng
MC076	陈嘉祺 Tan Kah Kie	MC014	林洪源 Lim Ang Guan	MC231	谭文俊 Tham Mun Chun
MC134	陈荣奎 Chan Yong Luan	MC015	林洪智 Lim Ang Tee	MC190	汪家裕 Ang Kah Joo
MC156	陈玩卿 Tan Nguang Khing	MC053	林金枝 Lim Kim Kee	MC066	王荣耀 Wong Weng Yew
MC128	陈维源 Tan Jwee Nguan	MC057	林镇南 Lim Chang Nam	MC062	王秀莲 Ong Siew Lean
MC139	陈木福 Tan Bock Hock	MC069	王玉兰 Ong Quee Lan	MC239	王淑慧 Ong Siok Hwee
MC227	陈燕娜 Chan Yann Nuo	MC230	王元侯 Heng Guan Hou	MC214	谢智友 Chia Ti Yu
MC232	陈旷今 Chan Man Tan	MC074	林晋材 Lim Chin Chye	MC233	谢乘龄 Chia Seng Leng
MC228	傅栋晟 Poh Tang Seng	MC094	林细娜 Lim Soi Noh	MC241	谢嘉豪 Seah Kah Howe
MC217	郭添锦 Quek Thiam Kim	MC112	林秀凤 Lim Sew Hong	MC018	严忠胜 Yim Chong Seng
MC095	韩燕书 Han Ing Choo	MC149	林宝淳 Seck Poh Soon	MC196	叶静慧 Yap Ching Wi
MC011	洪孟珠 Ang Beng Choo	MC229	林德欢 Lim Teck Foon	MC144	曾金婵 Chan Kim Sian
MC162	洪金山 Ang Kim San	MC237	林秀鸿 Lim Siew Hong	MC100	张子明 Teo Choo Beng
MC007	黄德泰 Ng Ah Thye	MC238	林秀桦 Lim Siew Hwa	MC103	张子英 Teo Choo Eng
MC140	黄金珠 Ng Kim Choo	MC235	廖顺建 Liow Soon Kian	MC167	张雪莲 Teo Suat Lian
MC201	赖小华 Lua Siaw Hua	MC216	潘锦华 Phan Wee Choo	MC102	钟瑜卿 Cheong Loo Kheng
MC205	赖玉珠 Lye Geok Choo	MC218	邱亚兰 Khoo Ah Lang	MC138	朱云萍 Choo Hong Eng
MC049	李丁才 Lee Teng Chye	MC151	阮桂萍 Ying Kwai Pheng	MC223	朱仲涵 Choo Tiong Hum
MC240	罗庭宗 Loh Ting Chong	MC032	余晶晶 Seah Jing Jing	MC202	左莺莺 Cho Ying Ying
MC044	梁南仲 Leong Lam Cheong	MC038	沈学斌 Sim Hock Pin	MC234	吴沛声 Goh Swee Sheng
MC213	梁康添 Leong Kong Tiam	MC041	沈清秀 Sim Cheng Siew		

新加坡佛教施诊所组织图表 SBFC Organisation Chart



第32届董事

Term 32nd Board of Directors (2024 - 2026)

委任日期 Date of Appointment: 14.09.2024

职位 Designation	姓名 Name	职业 Occupation	曾任 Past Appointments	总计年数 Years total	连任董事10年以上理由 Reasons for Director re-election more than 10 yrs
主席 President	 释广声法师 普觉禅寺代表 Ven Sik Kwang Sheng KMSPKS Representative	光明山普觉 禅寺住持 Abbot of KMSPKS Temple	第24-31届 (2008-2024) 主席 President	18	广声法师是我国佛教领袖，能号召广大的信众支持本所慈善义举，贡献良多，因此得到会员大会一致推崇，连选连任。 Ven Sik Kwang Sheng is the leader of Buddhist in Singapore, he is able to call for followers to support the charity work of SBFC and has contributed tremendously. He is well respected by the General Meeting thus was re-elected.
副主席 Vice President	 释传根法师 Ven Sek Tuan Kern	菩提佛院住持 Abbess of Pu Ti Buddhist Temple	第31届 (2022-2024) 董事 Director	4	

本所概述

职位 Designation	姓名 Name	职业 Occupation	曾任 Past Appointments	总计年数 Years total	连任董事10年以上理由 Reasons for Director re-election more than 10 yrs
秘书 Secretary	 陈荣銓居士 Mr Chan Yong Luan	董事 Director of YL Chan Associates Pte Ltd	第21-25届 (2002-2012) 董事 Director 第26-31届 (2012-2024) 秘书 Secretary	24	陈荣銓居士热心慈善服务，熟悉本所运作，对本所的营运发展作出贡献，故得会员大会一致通过连选连任。 Mr Chan Yong Luan is enthusiastic about charitable services, he is familiar with the operation and has contributed a great deal to the development of SBFC, so he was re-elected unanimously at the General Meeting.
副秘书长 Vice Secretary *委任日期 19.04.2025	 释宝宁法师 妙音觉苑代表 Ven Sek Bao Ning Meow Im Kok Yuen Representative	妙音觉苑监院 Abbess of Meow Im Kok Yuen Temple	第16-29届 (1992-2020) 董事 Director 第30-31届 (2020-2024) 副主席 Vice President	34	宝宁法师热心慈善活动，有很广的人脉，有助于推动本所发展，因此会员大会一致通过连选连任。 Ven Sek Bao Ning is enthusiastic about charitable work and has a wide network of contacts, this helps in the development of SBFC. Therefore, the General Meeting unanimously passed re-election.

OVERVIEW OF CHARITY

职位 Designation	姓名 Name	职业 Occupation	曾任 Past Appointments	总计年数 Years total	连任董事10年以上理由 Reasons for Director re-election more than 10 yrs
财政 Treasurer	 林秀桦居士 Ms Lim Siew Hwa	退休人士 Retiree		2	
副财政 Vice Treasurer	 陈宝穗居士 Ms Chan Poh Swai	退休人士 Retiree	第27届 (2014-2016) 董事 Director 第28-29届 (2016-2020) 财政 Treasurer 第30-31届 (2020-2024) 副秘书长 Vice Secretary	12	陈宝穗居士是资深会计师，有助于本所在财务方面的有效监管。 Mdm. Chan Poh Swai is a senior accountant, she provides valuable support in the effective financial supervision of SBFC.
董事 Director	 释宝通法师 佛教会代表 Ven Sek Bao Tong The Buddhist Union Representative	佛教会主席 President of The Buddhist Union		2	
董事 Director	 谢智友居士 Mr Chia Ti Yu	SMRT集团首席 风险官 Group Chief Risk Officer of SMRT Corporation Ltd	第28-31届 (2016-2024) 董事 Director	10	

本所概述

职位 Designation	姓名 Name	职业 Occupation	曾任 Past Appointments	总计年数 Years total	连任董事10年以上理由 Reasons for Director re-election more than 10 yrs
董事 Director	 谭文俊居士 Mr Tham Mun Chun	董事经理 Managing Director of Accenture Pte Ltd	第28-31届 (2016-2024) 董事 Director	10	
董事 Director	 林德欢居士 Mr Lim Teck Foon	退休人士 Retiree	第30-31届 (2020-2024) 财政 Treasurer	6	
董事 Director	 吴沛声居士 Mr Goh Swee Sheng	董事经理 Managing Director of Keppel Infrastructure Holdings Pte Ltd	第30-31届 (2020-2024) 副财政 Vice Treasurer	6	
董事 Director	 朱仲涵居士 Mr Choo Tiong Hum	董事 Director of Hup Seng (S) Pte Ltd	第31届 (2022-2024)	4	
董事 Director * 委任日期 19.04.2025	 陈若莹居士 药师行愿会代表 Mr Chan Ruo Ying BMWS Representative	执行秘书 Executive of Buddha Medicine Welfare Society	第30-31届 (2020-2024) 董事 Director	5	

OVERVIEW OF CHARITY

第32届委员会 Term 32nd Committee Members (April 2025--September 2026)

常务委员会 Executive Committee	主任委员：释广声 Chairman: Sik Kwang Sheng 委员：释传根 释宝宁 陈荣銓 林秀桦 陈宝穗 Members: Sek Tuan Kern Sek Bao Ning Chan Yong Luan Lim Siew Hwa Chan Poh Swai
财务委员会 Finance Committee	主任委员：林秀桦 Chairman: Lim Siew Hwa 委员：陈宝穗 吴炳声 谢智友 释严觉 Members: Chan Poh Swai Goh Swee Sheng Chia Ti Yu Sek Yan Jue
人力资源委员会 HR Committee	主任委员：吴炳声 Chairman: Goh Swee Sheng 委员：林秀桦 陈宝穗 朱仲涵 谭文俊 Members: Lim Siew Hwa Chan Poh Swai Choo Tiong Hum Tham Mun Chun
医药咨询委员会 Medical Advisory Committee	主任委员：释宝宁 Chairman: Sek Bao Ning 委员：释传根 严忠胜 王玉兰 Members: Sek Tuan Kern Yim Chong Seng Ong Quee Lan
辅导委员会 Counselling Committee	主任委员：陈荣銓 Chairman: Chan Yong Luan 委员：释传航 谢乘龄 陈宝穗 Members: Shi Chuan Hang Chia Seng Leng Chan Poh Swai
筹款委员会 Fund Raising Committee	主任委员：吴炳声 Chairman: Goh Swee Sheng 委员：朱仲涵 罗庭宗 谢嘉豪 林秀桦 Members: Choo Tiong Hum Loh Ting Chong Seah Kah Howe Lim Siew Hwa
投资委员会 Investment Committee	主任委员：谢乘龄 Chairman: Chia Seng Leng 委员：谢智友 朱仲涵 吴炳声 林秀桦 Members: Chia Ti Yu Choo Tiong Hum Goh Swee Sheng Lim Siew Hwa
科技委员会 Technology Committee	主任委员：谭文俊 Chairman: Tham Mun Chun 委员：谢嘉豪 林秀桦 吴炳声 Members: Seah Kah Howe Lim Siew Hwa Goh Swee Sheng
审计委员会 Audit Committee	主任委员：林德欢 Chairman: Lim Teck Foon 委员：谢智友 谭文俊 陈若莹 Members: Chia Ti Yu Tham Mun Chun Chan Ruo Ying

保健讲座

23/04/2025

免费华语讲座

中医于乐龄的保健养生之道

主讲者：沈德炎医师
新加坡佛教施诊所肿瘤辅助治疗中心
社区服务驻诊医师

内容大纲
如何通过饮食养生
主张动以养形增强脏腑
如何纾解疼痛
心理调摄
穴位按摩

讲座信息
日期：2025年4月23日
时间：10点 - 11点30分
地点：Residents' Network
Pasir Ris Zone 8
Blk 226 Pasir Ris St 21, #01-76
Singapore 510226.

有兴趣参加者，请致电 60384360 与 Ms. Edrea 报名。

Organised by
Singapore Buddhist Free Clinic

Co-Organised by
Residents' Network
PASIR RIS ZONE 8



巴西立东的民众



沈德炎医师主讲

24/08/2025



王睦平医师 (中)



陈政心医师 (左, 坐者)

公众保健华语讲座

2025年8月24日 星期日 下午1时至 2时30分

讲题：从手机到颈椎病
你的日常习惯正在伤害颈椎

- 如何避免“屏幕脖”，从习惯改变开始
- 揭秘错误姿势的危害，教你科学护脊
- 你的低头时间，正在为颈椎“埋雷”
- 从日常细节做起，告别颈椎疼痛



王睦平医师

2025年8月24日 星期日 下午3时至 4时30分

讲题：腰腿痛中医防治



陈政心博士

- 什么是劳损性腰腿痛
- 什么是退化性腰腿痛
- 肌少症、骨质疏松、椎管狭窄症的关系
- 非手术治疗的适应症与禁忌症
- 三大口诀防腰腿痛
- 捶打活血功教导

讲座地点：光明山普觉禅寺 | 宏船老和尚纪念馆 | 4楼 | 无相殿 | 88 Bright Hill Road Singapore 574117

免费入场 · 欢迎公众报名参加

咨询电话 6748 7292

主办单位



协办团体



报名处：新加坡佛教施诊所总所及各分所

康乐行2025



日期：2025年10月12日
时间：上午7时30分至10时
地点：普觉禅寺→碧山公园→普觉禅寺
参加人数：400余人





HIGHLIGHTS OF THE YEAR

56周年纪念掠影

2025年11月23日上午11时在本所大厦庆祝56周年纪念，由会员左莺莺担任司仪。主席广声法师在纪念大会上领众诵经祈福，并颁发了10份热心人士奖、16份医职员工长期服务奖。余兴节目有善达社区保健机构（SATA）义工莅场表演太极拳，杏济堂武术队表演平拳。庆典后设素食自助餐招待出席的四众同仁。是日开放六楼铭恩阁（即本所历史展馆）给公众参观，七楼礼堂则继续展出吴心晖居士的书画。



诵经祈福



主席许愿后切生日蛋糕



佛教居士林林长陈立发居士获颁热心人士奖



热心人士——王俪华居士领奖



SATA 陈启源、张清銓示范杨式太极拳



出席嘉宾热烈支持医药基金



七楼展出吴心晖居士的书画展



嘉宾享用素食自助餐开庆典序幕



服务满10年的黄莺莺医师领奖



领取10年服务奖的龚健恒居士



服务满15年的吴茹花医师领奖



白凤居士领取的是25年长期服务奖



服务满30年的许慕贞医师领奖



黄玉英居士获颁30年服务奖



资深员工阮桂萍获颁45年长期服务奖



服务满50年的经理林巧英从主席手中接过“感谢状”

HIGHLIGHTS OF THE YEAR

翻新后的红山分所

座落在Blk 131 Clarence Lane 的红山分所，于2025年9月进行整体翻新，重新间隔诊室、登记柜台及药房，更换电线、卫生设备等。经过两个月的施工，12月恢复营运。翻新后，针灸室从一间增至两间，并扩大了等候区，环境明亮整洁，让就诊者获得舒适的体验。



年度亮点



HIGHLIGHTS OF THE YEAR

新加坡佛教施诊所

2026年度常年会员大会会务概况报告

(2025年4月至2026年3月)

秘书：陈荣銮居士

行政概况

(1) 2025年度常年会员大会

2025年度常年会员大会于9月27日（星期六）下午1时30分在本所大厦五楼会议厅举行，出席者30位：

非个人会员4位

光明山普觉禅寺释广声 观音寺苏小娟 如切观音堂周莲玉 佛教会GS Tan

个人会员26位

释贤通	释严觉	释达仁	释贤参	释少华	陈嘉祺	陈荣銮	陈玩卿
陈维源	陈旷今	郭添锦	林德欢	梁雅沛	林秀鸿	林秀桦	廖顺建
梁南仲	梁淼芳	潘锦华	阮桂萍	沈清秀	王玉兰	王元侯	谢乘龄
严忠胜	朱仲涵						

会议由广声法师主持。

会议议程：

- 下午1时40分出席者30人，已达到法定人数，主席宣布大会开始。
- 执行长贤通法师宣读前期会议记录，众认无讹通过。
- 秘书陈荣銮居士书面报告2024年4月至2025年3月会务概况。
- 财政林秀桦居士根据周怀礼特许会计师馆的审计报告作全年收支账目汇报。
- 通过委任周怀礼特许会计师馆为2025-2026年度外部审计师。
- 会议于下午2时结束。

(2) 董事会

- 董事会两年一届，由11至13人组成。所有董事皆为义务性质，不享有董事酬劳。
- 董事选举程序为：
 - 成立提名选举委员会，拟定选举规则。
 - 所有会员皆有提名与被提名权利。
 - 提名选举委员会发出书面通知全体会员在提名截止日前提名候选人。
 - 被提名者如果同意参选，须签署同意书，提供个人简历，声明没有抵触社团及慈善法令，并同意提名选举委员会进行背景调查。
 - 提名选举委员会对被提名者进行背景调查后，合格者将被列入候选名单。
 - 提名选举委员会编制候选名单给会员大会，由出席大会的会员从候选名单中选举新一届董事。
- 在每一届董事的第一次会议中，秘书须向新任董事讲解本所宗旨及概况以及《董事会治理角色及责任》并分发书面说明。

- 当现届董事于任内辞职或其他原因不能继续担任董事时，应从得票最多的候补董事中顺序邀请递补空缺。
- 董事会成员就职时须签署《董事利益冲突披露声明》，不参与涉及与本身利益相关的项目讨论及决策过程。
- 董事会每年至少召开3次会议，在不违反章程的原则下监管与修订营运规则。
- 董事会可以委任多个小组委员会负责指导各部门事务。
- 本所施政方针基本先由各委员会与执行长协商制定，提交董事会批准后由执行长与营运总监监督各所经理执行管理责任。
- 所有董事于任满前须提交对董事会的绩效评估。

2.1 董事会议日期
2025年4月至2026年3月共召开4次会议

届次	日期	时间	地点	会议主持
第32届第3次	19/04/2025	下午1时30分	大厦5楼会议厅	释广声
第32届第4次	19/07/2025	下午1时30分	大厦5楼会议厅	释广声
第32届第5次	01/11/2025	下午1时30分	大厦5楼会议厅	释传根
第32届第6次	24/01/2025	下午1时30分	大厦5楼会议厅	释广声

2.2 现任董事出席会议次数统计

姓名	职衔	第32届第3次	第32届第4次	第32届第5次	第32届第6次	出席率
释广声	主席	✓	✓		✓	75%
释传根	副主席	✓	✓	✓	✓	100%
陈荣奎	秘书	✓	✓	✓		75%
释宝宁	副秘书长	✓		✓	✓	75%
林秀桦	财政	✓			✓	50%
陈宝穗	副财政	✓		✓	✓	75%
释宝通	董事	✓	✓	✓		75%
谭文俊	董事		✓	✓	✓	75%
谢智友	董事	✓	✓		✓	75%
林德欢	董事		✓		✓	50%
吴汭声	董事	✓		✓	✓	75%
朱仲涵	董事	✓	✓	✓	✓	100%
陈若莹	董事	未加入	✓	✓		67%

HIGHLIGHTS OF THE YEAR

2.3 主要议决案（根据通过日期顺序排列）

- 2.3.1 通过接受【玄奘西行】演出后的总结报告。
- 2.3.2 通过支付裕廊分所翻新各期费用。
- 2.3.3 通过批准红山分所翻新之申请。
- 2.3.4 通过Shared Service for Charities为2025-2027年度内部审计公司。
- 2.3.5 通过2025年度会员大会订于9月27日(星期六)下午1时30分召开。
- 2.3.6 通过于2025年8月24日下午假光明山普觉禅寺无相殿举办公众保健讲座。
- 2.3.7 通过成立战略发展计划小组委员会商讨未来5年之计划。
- 2.3.8 通过授权执行长向慈善署呈报2024-2025年的监管评估清单。
- 2.3.9 董事会副秘书长传嘉法师来函请辞，通过宝宁法师递补副秘书长职，药师行愿会陈若莹递补董事空缺。
- 2.3.10 通过批准更换现有电脑系统，包括会计、捐款、医疗、库存等数字化转型，预算不超过40万元。
- 2.3.11 通过第32届投资委员会第2次会议案。
- 2.3.12 通过第32届筹款委员会第2次会议案。
- 2.3.13 通过订于2025年11月23日上午11时举行庆祝56周年纪念大会。
- 2.3.14 通过关闭RHB定期存款户口。
- 2.3.15 通过于2026年演出大型舞剧“千手观音”筹募医药基金，请大唐文化廖顺建代表与中方接洽。
- 2.3.16 通过第32届筹款委员会第3次会议案。
- 2.3.17 通过第32届科技委员会第1次会议案。
- 2.3.18 通过第32届人力资源委员会第1次会议案。
- 2.3.19 通过于2026年12月请中国太原舞蹈团莅新演出“千手观音”，筹款目标为2百万元，支出预算不超过60万元；并与大唐文化廖顺建签约为项目管理。
- 2.3.20 通过接受战略计划工作小组会议案。
- 2.3.21 通过56周年庆典颁发的各类奖项案。
- 2.3.22 通过56周年纪念大会节目安排案。
- 2.3.23 通过2026年行事历案。
- 2.3.24 通过批准宏茂桥分所翻新之申请。
- 2.3.25 通过第32届审计委员会第1次会议案。
- 2.3.26 通过第32届辅导委员会第1次会议案。
- 2.3.27 通过第32届财务委员会第2次会议案。
- 2.3.28 通过第32届投资委员会第3次会议案。
- 2.3.29 通过第32届医药咨询委员会第2次会议案。
- 2.3.30 通过第32届筹款委员会第4次会议案。
- 2.3.31 通过第32届科技委员会第2次会议案。
- 2.3.32 通过追认支付红山分所各项翻新工程费用案。
- 2.3.33 通过举行丙午新春董事与职员联欢午宴。
- 2.3.34 通过从2026年4月1日开始调整医药收费。

(3) 各委员会

3.1 常务委员会

委员会的成立目的是协助董事会为紧急与重要事项在下一一次董事会会议前作决定。（2025-2026年度无会议）

3.2 审计委员会

委员会的职责是确保有效监控管理层的运作，有核查内部与外部审计报告的权限，以及进行风险管理评估或处理其他特设的调查工作等。
会议日期：

届次	日期	时间	地点	会议主持
第32届第2次	26/11/2025	下午6时30分	视频会议	林德欢

会议摘要：
• 接受2025年度内部审计报告的各项建议与管理层的回应。

3.3 财务委员会

委员会的职责是有效规划与监督财务收支，包括审阅年度预算、投资活动、每月到各所开启慈善箱，监督点算善款等，确保公众捐献的医药基金皆作为照顾病患的慈善用途。
会议日期：

届次	日期	时间	地点	会议主持
第32届第2次	13/12/2025	上午10时	大厦5楼会议厅	林秀桦

会议摘要：
• 讨论与建议2026/2027年度预算，提交董事会批准。
• 更新【财务政策及操作程序手册】版本15。

3.4 筹款委员会会议

委员会为本所营运经费作策略性计划，统筹各项筹款活动，检讨筹款预算和实际成果等。
会议日期：

届次	日期	时间	地点	会议主持
第32届第2次	04/07/2025	下午5时	视频会议	吴纳声
第32届第3次	19/08/2025	下午6时30分	大厦5楼会议厅	吴纳声
第32届第4次	22/12/2025	下午7时	大厦5楼会议厅	吴纳声

会议摘要：
• 商讨2025年筹款活动。
• 筹划庆祝56周年纪念。
• 出版【玄奘西行】演出纪念特刊。
• 筹备大型舞剧【千手观音】的演出。

3.5 人力资源委员会

委员会协助本所在人力资源管理方面能够有效履行服务宗旨，开发和提出相关政策及建议，如修订职员手册、薪金制等。
会议日期：

届次	日期	时间	地点	会议主持
第32届第1次	15/10/2025	下午7时	大厦5楼会议厅	吴纳声

HIGHLIGHTS OF THE YEAR

会议摘要如下：

- 讨论薪资结构及其影响回顾。
- 医师年龄结构的未来规划
- 建议2025年度可变动花红依据评估表现定为：最高1.5个月，最低0.7个月。
- 建议2026年度常年加薪幅度介于2.5%至4%，依2025年度评估表现为准。

3.6 医药咨询委员会

委员会协助推动与发展本所的医疗服务，包括对药物成效与医疗设备的安全使用，以及为面对疑难的医务问题寻求解决方案等。

会议日期：

届次	日期	时间	地点	会议主持
第32届第2次	17/12/2025	下午2时	大厦5楼会议厅	释宝宁

会议摘要：

- 红山分所翻新工程报告
- 诊所应用电脑系统更新
- 安排2026年的保健讲座
- 检讨本委员会简章

3.7 辅导委员会

委员会为本所辅导服务而设，负责向董事会提呈与辅导个案相关的建议，可以邀请具备辅导专业资格的会员出任辅导顾问。

会议日期：

届次	日期	时间	地点	会议主持
第32届第1次	10/12/2025	上午8时	电邮	陈荣銓

会议摘要如下：

- 将日常由手工操作的行政任务转为系统自动化。

3.8 投资委员会

委员会依据董事会批准的投资策略提出投资献议，投资的目标是产生高于储蓄利息的稳定收入，为本所的运营成本以及未来的活动项目提供资金。

会议日期：

届次	日期	时间	地点	会议主持
第32届第2次	04/07/2025	下午7时	视频会议	谢乘龄
第32届第3次	15/12/2025	上午11时	电邮	谢乘龄

会议摘要如下：

- 报告本所投资组合现况及预估2025年的投资收益。
- 建议与2026年增加总投资额至1千4百万元。
- 将投资限额的审查周期改在每年年底。
- 检讨与修订投资政策。

3.9 科技委员会

成立科技委员会的目的是通过利用数据和科技简化内部流程，推动数码化转型，提供包括网络安全等所需的有效变革管理和能力开发。
会议日期：

届次	日期	时间	地点	会议主持
第32届第1次	30/09/2025	下午7时30分	视频会议	谭文俊
第32届第2次	21/01/2026	下午7时	视频会议	谭文俊

- 会议摘要：
- 遴选Superink Pte Ltd作为本所的软件开发商。
 - 成立工作小组协作系统开发工作。
 - 报告系统开发的进展。

(4) 常年医药务报告

4.1 内科与针灸科义诊统计 (2025年4月--2026年3月)

4.1.1 义诊统计及发药量

所别	看诊人数	药量天数
总所	42,514	125,227
红山分所	26,047	97,713
宏茂桥分所	31,367	87,808
裕廊分所	31,249	114,190
三巴旺分所	29,974	83,625
杜弗分所	42,147	137,521
淡滨尼分所	40,134	124,358
社区服务	4,679	16,768
共计	248,111	787,210

4.1.2 性别统计

性别	看诊人数	药量天数
男	89,605	282,803
女	158,506	504,407
共计	248,111	787,210

4.1.3 内科与针灸

类别	内科	针灸
人数	128,886	119,225
百分比	51.95%	48.05%

4.1.4 获津贴与全免费

类别	获津贴	全免费
人数	71,514	176,597
百分比	28.82%	71.18%

HIGHLIGHTS OF THE YEAR

4.1.5 国籍分类

类别	看诊人数	百分比
新加坡公民	226,328	91.22%
永久居民	10,894	4.49%
持工作准证	5,342	2.15%
持旅游证件	5,547	2.24%
共计	248,111	100%

4.1.6 性别与年龄

年龄	男	百分比	女	百分比
15岁以下	845	0.94%	611	0.38%
15-64岁	25,225	28.15%	47,390	29.90%
65岁以上	63,535	70.91%	110,505	69.72%
共计	89,605	100%	158,506	100%

4.1.7 内科药物采购总值

所别	购药与针具费用	百分比
总所	201,358元	17.25%
红山分所	134,019元	11.48%
宏茂桥分所	140,840元	12.07%
裕廊分所	160,240元	13.73%
三巴旺分所	116,388元	9.97%
杜弗分所	195,535元	16.76%
淡滨尼分所	188,479元	16.15%
社区服务	30,225元	2.59%
共计	1,167,084元	100%

4.2 肿瘤治疗中心

4.2.1 义诊统计及发药量

性别	看诊人数	药量天数
男	1,951	23,522
女	4,270	47,605
共计	6,221	71,127

4.2.2 获津贴与全免费

类别	获津贴	全免费
人数	1,876	4,345
百分比	30.16%	69.84%

4.2.3 国籍分类

类别	看诊人数	百分比
新加坡公民	5,932	95.35%
永久居民	238	3.83%
工作准证	5	0.08%
持旅游证件	46	0.74%
共计	6,221	100%

4.2.4 性别与年龄

年龄	男	百分比	女	百分比
15岁以下	3	0.15%	0	0
15-64岁	381	19.53%	1,823	42.69%
65岁以上	1,567	80.32%	2,447	57.31%
共计	1,951	100%	4,270	100%

4.2.5 全年（2025年4月至2026年3月）药物采购总值175,434元

(5) 辅导服务

2025年4月至2026年3月，义务辅导员：25位，一共进行了1048次辅导。

合作单位有：

- 新加坡社科大学
- 澳洲莫纳什大学
- 澳洲弗林德斯大学
- 澳洲詹姆斯库克大学
- 台湾清华大学
- 台湾暨南大学

此外中心支持将日常行政任务由手工操作转变为系统自动化的建议。

(6) 公众保健讲座与分享会

日期	主讲者及讲题	地点
11/04/2025	与SATA合办： 关注看护者压力，共筑老年人防跌安全	本所7楼礼堂
23/04/2025	沈德炎医师主讲： 中医的乐龄保健养生之道	巴西立东21街226座
14/06/2025	沈德炎医师主讲： 中医的乐龄保健养生之道	西海岸乐龄中心@SASCO
24/08/2025	王睦平医师主讲 从手机到颈椎病	光明山普觉禅寺无相殿
24/08/2025	陈政心博士主讲： 腰腿痛的中医防治	光明山普觉禅寺无相殿
29/11/2025	韩燕书医师分享： 养生之道	亨德申民众俱乐部

HIGHLIGHTS OF THE YEAR

(7) 筹款活动

- 7.1 卫塞节筹款：这是本所首次通过庆祝卫塞节，筹募医药基金，作为营运经费。公众可通过众筹平台Giving Sg 以及 Give Asia表达爱心，也可以支票或现款捐助。自2025年4月12日至5月26日，共计收入226,883元,支出814元，净收入为226,069元。
- 7.2 售旗日筹款自2025自6月1日至7月31日为期两个月，以虚拟形式进行，所有收入皆作为本所慈善活动经费。公众通过众筹平台Giving Sg 、 Give Asia、支票与现款捐助。共计收入201,112元,支出1928元，净收入199,184元。
- 7.3 康乐行筹款2025于9月1日至10月31日举行，目的是推广健康生活，并为需要中医中药照顾者提供协助，所得皆充作本所慈善活动之用。2025年康乐行义走于10月12日举行，由主席广声法师亲自挥旗。义走路线：光明山——碧山公园——光明山，参加者400余人。公众通过众筹平台Giving Sg 、 Give Asia、支票、现金等支持，总共筹得202,477元，支出19,530元，净收入182,947元。
- 7.4 庆祝56周年纪念：筹款期自2025年11月1日至12月31日，为期两个月。11月23日上午11时在总部大厦举行纪念大会，会员左莺莺担任司仪，出席嘉宾300余人。周年纪念贺仪收入为616,824元,支出31,174元。净收入为585,650元。
- 7.5 全年筹款收入与开支,平均支出为收入之4.28%

项目	收入	支出	支出占收入之百分比
卫塞节	226,883元	814元	0.36%
售旗日	201,112元	1,928元	0.96%
康乐行	202,477元	19,530元	9.65%
周年纪念	616,824元	31,174元	5.05%
共计	1,247,296元	53,446元	4.28%

(8) 诊所翻新

红山分所是继裕廊分所之后的诊所翻新项目，包括重新规划诊室间隔、地砖、冷气、电线、柜台、家私及卫生设备，同样委托绘测师黄琳懿居士策划，于2025年9月22日动工，11月底完成。主承包商是LTS Contractor Pte Ltd，翻新费用合计228,802.26元。

财务简报 (2025年4月至2026年3月)

- (1) 本所遵循严谨的财务政策，收入方面仰赖公众支持；支出方面有完善的内部管控，确保所有采购、付款流程皆依照财务政策操作手册处理，在电脑系统中妥善保存。凡10,000元或以上的单项开支须有至少三份报价，各级职员单项采购权限如下：
- 各所经理与高级营运执行员可批准的采购不超过3,000元，其他开支不超过1,000元。
 - 财务总监与营运总监可批准的开支不超过5,000元。
 - 执行长可批准的开支不超过50,000元。
 - 50,000元以上的开支须经董事会批准。
 - 所有不动产交易须得到会员大会批准。

(2) 财政预算与实际收支比较

预算收入	8,205,000元	实际收入	8,615,914元	+5.01%
预算支出	8,315,000元	实际支出	7,926,378元	-4.67%
不敷	(110,000元)	盈余	689,536元	

(3) 各项收支摘要

收入	金额	百分比
志愿捐献	5,642,698元	65.49%
营运收入	643,092元	7.46%
筹款收入	1,247,296元	14.48%
投资收入	813,259元	9.44%
其它	269,569元	3.13%
共计	8,615,914元	100%
支出	金额	百分比
营运开支	6,235,858元	78.67%
行政开支	1,637,074元	20.65%
筹款开支	53,446元	0.68%
共计	7,926,378元	100%
盈余	689,536元	

HIGHLIGHTS OF THE YEAR

(4) 资产负债摘要

固定资产	4,788,520元	
流动资产	23,045,389元	
资产共计		27,833,909元
累积基金	21,994,459元	
保健捐赠基金	5,323,722元	
基金	27,318,181元	
应付费用	152,843元	
递延政府津贴	87,885元	
租金抵押	56,600元	
预计花红	218,400元	
流动负债	515,728元	
基金与负债共计		27,833,909元

(详见审计报告)

员工概况

- (1) 董事会于12月份发放常年工资补贴及依表现评估而定的奖励花红，2025年度接受表现评估之职员共123位：

评级	人数	常年工质补贴	奖励花红	总共
A+	4	1个月	1.5个月	2.5个月
A	22	1个月	1.3个月	2.3个月
B	90	1个月	1个月	2个月
C	7	1个月	0.7个月	1.7个月

- (2) 2025年度获颁职员长期服务奖者16人：

服务满5年者	陈汉贞 郑秀兰
服务满10年者	龚健恒 符新凤 吴福来 黄莺莺 林金花
服务满15年者	吴茹花
服务满20年者	陈秋松
服务满25年者	白 凤
服务满30年者	黄玉英 许慕贞 辜丽娥 陈秀华
服务满45年者	阮桂萍
服务满50年者	林巧英

- (3) 为感谢全体工作同人的辛劳付出，董事会于2026年2月20日（正月初四）中午，举行丙午年春茗聚会，宴请全体董事、委员及员工共聚联欢。董事谭文俊居士赞助宴席，席设光明山普觉禅寺五观堂，享用火锅薄饼，互祝新禧，出席者110人。

(4) 员工人数：截至2026年3月，全所职员总计121人（不包括临时代班员工），计为：

总部	全职	兼职	各所	全职	兼职
执行长	1	无	诊所经理	5	0
营运总监兼人力资源经理	1		诊所助理经理	9	0
会计经理	1		资深医师	0	3
高级人力资源兼营运执行员	1		医师	13	17
高级营运执行员	1		高级诊所助理	2	0
高级财务执行员	1		诊所助理	24	27
人力资源兼行政执行员	1		清洁员	6	1
行政执行员	2		杂务员	1	1
行政助理	1				
会计助理	1				
司机	1				

(5) 管理层最高薪酬，请参阅审计报告。
没有任何员工与董事会成员或执行长有亲属关系。

~完~

HIGHLIGHTS OF THE YEAR

Singapore Buddhist Free Clinic Annual General Meeting 2026 Annual Report

(April 2025 till March 2026)

Secretary: Mr Chan Yong Luan

Administrative Overview

(1) Annual General Meeting 2025

The Annual General Meeting was held on Saturday, 27 September 2025, 1.30pm at SBFC Building Conference Room on the 5th floor, with 30 Members attended.

4 non-individual members

Kong Meng San Phor Kark See Monastery, Sik Kwang Sheng
Kwan Im See, Saw Seow Kian
Kuan Im Tng Temple (Joo Chiat), Cheu Lian Yoke
The Buddhist Union, GS Tan

26 individual members

Seck Sian Tiong	Sek Yan Jue	Sek Tat Jin	Liang Yin Chum
Shi Shao Hua	Tan Kah Kie	Chan Yong Luan	Tan Nguang Khing
Tan Jwee Nguan	Chan Man Tan	Quek Thiam Kim	Lim Teck Foon
Liang Ah Pui	Lim Siew Hong	Lim Siew Hwa	Liow Soon Kian
Leong Lam Cheong	Leong Meoh Fong	Phan Wee Choo	Ying Kwai Pheng
Sim Cheng Siew	Ong Quee Lan	Heng Guan Hou	Chia Seng Leng
Yim Chong Seng	Choo Tiong Hum		

The Meeting was chaired by Ven. Kwang Sheng.

Agenda:

- At 1.40pm there were 30 members, the quorum was met, the President, Ven. Kwang Sheng announced the start of the Meeting.
- Minutes of previous General Meeting was read by the Chief Executive Officer, Ven. Sian Tiong and was accepted unanimously.
- Brief Operation Report from April 2024 to March 2025 by Secretary, Mr. Chan Yong Luan.
- Treasurer, Ms. Lim Siew Hwa, reported the income and expenditure for the year based on the audited financial statements by Chew Whye Lee PAC.
- Approved the appointment of Chew Whye Lee PAC as external auditors for FY2025/2026.
- The meeting ended at 2pm.

(2) Board of Directors

The Board of Directors consists of 11 to 13 members for a 2-year term. All Directors are not remunerated.

- Directors election process:
 - Set up Nomination & Election Committee to formulate regulations for the election.
 - All members have the right to nominate and be nominated.
 - Nomination & Election Committee issues written notice to all members to nominate candidates before the nomination deadline.
 - Nominees who agree to stand for election must sign a consent form, provide a curriculum vitae, declare that they have no conflicts with the

- laws and regulations for societies and charities, and agree to a background check by the Nomination & Election Committee.
- After conducting the background checks, the Nomination & Election Committee will include qualified nominees on the list of candidates.
- The Nomination & Election Committee submits the list of candidates to the Annual General Meeting and new term of directors will be elected therefrom by members present at the meeting.
- At the first meeting of each new Board term, the Secretary brief newly elected directors the objectives and overview of Singapore Buddhist Free Clinic (SBFC) as well the *Board Governance Roles and Responsibilities* and distribute written explanations.
- If a director resigns or is otherwise unable to continue serving during his or her term, the vacancy will be filled by inviting candidate director with the next highest number of votes.
- Upon taking office, the Board of Directors must sign the Conflict of *Interest-Director declaration* form and refrain from discussion and decision-making process related to project that involves conflict of interest.
- The Board conducts at least 3 meetings a year. It supervises and revises operating guidelines under the principle of not violating the Constitution.
- The Board can appoint multiple committees to guide the affairs of various departments.
- The organisation's policies are generally formulated through consultation between each committee and the Chief Executive Officer. After approval by the Board of Directors, Chief Executive Officer and Chief Operation Officer oversee the managers in executing their management responsibilities.
- All directors must submit an evaluation of the Board's effectiveness before the end of their term.

2.1 Dates of various Board Meetings

4 Board Meetings were held from April 2025 to March 2026

Term	Date	Time	Venue	Chairman
32 nd Term 3 rd meeting	19/04/2025	1.30pm	SBFC 5 th floor Conference Room	Sik Kwang Sheng
32 nd Term 4 th meeting	19/07/2025	1.30pm	SBFC 5 th floor Conference Room	Sik Kwang Sheng
32 nd Term 5 th meeting	01/11/2025	1.30pm	SBFC 5 th floor Conference Room	Sek Tuan Kern
32 nd Term 6 th meeting	24/01/2026	1.30pm	SBFC 5 th floor Conference Room	Sik Kwang Sheng

HIGHLIGHTS OF THE YEAR

2.2 Number of meetings attended by Board of Directors

Name	Position	32 nd Term 3 rd Meeting	32 nd Term 4 th Meeting	32 nd Term 5 th Meeting	32 nd Term 6 th Meeting	Attendance Rate
Sik Kwang Sheng	President	✓	✓		✓	75%
Sek Tuan Kern	Vice President	✓	✓	✓	✓	100%
Chan Yong Luan	Secretary	✓	✓	✓		75%
Sek Bao Ning	Vice Secretary	✓		✓	✓	75%
Lim Siew Hwa	Treasurer	✓			✓	50%
Chan Poh Swai	Vice Treasurer	✓		✓	✓	75%
Sek Bao Tong	Director	✓	✓	✓		75%
Tham Mun Chun	Director		✓	✓	✓	75%
Chia Ti Yu	Director	✓	✓		✓	75%
Lim Teck Foon	Director		✓		✓	50%
Goh Swee Sheng	Director	✓		✓	✓	75%
Choo Tiong Hum	Director	✓	✓	✓	✓	100%
Chan Ruo Ying	Director	Not joined	✓	✓		67%

2.3 Main Resolutions (Arranged in Order of Approval Date)

- 2.3.1 Summary report of Xuanzang's Journey to the West performance was accepted.
- 2.3.2 Renovation costs for each phase of the Jurong Branch project was approved.
- 2.3.3 Application to renovate Redhill Branch was approved.
- 2.3.4 Appointment of Shared Services for Charities Ltd as internal auditors for FY2025-2027 was approved.
- 2.3.5 2025 Annual General Meeting to be held on 27 September, Saturday at 1.30pm was approved.
- 2.3.6 A public health talk to be held on 24 August 2025 afternoon at Kong Meng San Phor Kark See Monastery, Hall Of No Form was approved.
- 2.3.7 Setup of the Strategic Planning Working Group to discuss plans for the next five years was approved.
- 2.3.8 Authorisation for the CEO to submit 2024/2025 Governance Evaluation Checklist through CharityPortal was approved.
- 2.3.9 Vice Secretary of the Board of Directors, Venerable Chuan Jia, submitted his letter of resignation. Approved to appoint Venerable Bao Ning as Vice Secretary and Chan Ruo Ying of Buddha of Medicine Welfare Society to fill the vacancy of Director.
- 2.3.10 The budget of not exceeding \$400,000 for the digital transformation of existing computer systems, including accounting, donations, clinic and inventory was approved.

- 2.3.11 Adoption of the resolutions of the 32nd Investment Committee's 2nd meeting.
- 2.3.12 Adoption of the resolutions of the 32nd Fundraising Committee's 2nd meeting.
- 2.3.13 Accepted to hold the 56th Anniversary ceremony on 23 November 2025 at 11am.
- 2.3.14 Approval for the closure of Fixed Deposit Account with RHB.
- 2.3.15 Proposal to hold a large-scale dance drama performance, *Thousand-Hand Guanyin*, in 2026 to raise funds for the Medical Fund, and authorised Liow Soon Kian from Tang Dynasty Holdings Pte Ltd, to liaise with the performing party was accepted.
- 2.3.16 Adoption of the resolutions of the 32nd Fundraising Committee's 3rd meeting.
- 2.3.17 Adoption of the resolutions of the 32nd Technology Committee's 1st meeting.
- 2.3.18 Adoption of the resolutions of the 32nd HR Committee's 1st meeting.
- 2.3.19 Approval to invite Taiyuan Dance Troupe from China to Singapore in December 2026 to perform *Thousand-Hand Guanyin*, with a fundraising target of \$2 million and an expenditure budget not exceeding \$600,000, and signed a contract agreement with Liow Soon Kian of Tang Dynasty Holdings Pte Ltd as the project manager.
- 2.3.20 Adoption of the resolutions of the Strategic Planning Working Group.
- 2.3.21 Approved the awards to be presented during the 56th Anniversary ceremony.
- 2.3.22 Approval for the programme schedule for the 56th Anniversary ceremony.
- 2.3.23 Approval for the 2026 Working Calendar.
- 2.3.24 Approval for the application to renovate Ang Mo Kio Branch.
- 2.3.25 Adoption of the resolutions of the 32nd Audit Committee's 1st meeting.
- 2.3.26 Adoption of the resolutions of the 32nd Counselling Committee's 1st meeting.
- 2.3.27 Adoption of the resolutions of the 32nd Finance Committee's 2nd meeting.
- 2.3.28 Adoption of the resolutions of the 32nd Investment Committee's 3rd meeting.
- 2.3.29 Adoption of the resolutions of the 32nd Medical Advisory Committee's 2nd meeting.
- 2.3.30 Adoption of the resolutions of the 32nd Fundraising Committee's 4th meeting.
- 2.3.31 Adoption of the resolutions of the 32nd Technology Committee's 2nd meeting.
- 2.3.32 Approval to ratify the payment for various renovation works at Redhill Branch.
- 2.3.33 Approval to hold a Lunar New Year's luncheon for directors and staff in the year of the horse.
- 2.3.34 Approval to adjust medical fees from 1 April 2026.

(3) Various Committees

3.1 Executive Committee

The committee is set up to assist the Board in making decisions on urgent and important matters prior to the next Board meeting. (No meeting for FY2025/2026)

3.2 Audit Committee

The committee is responsible for ensuring effective oversight of management operations. It has the authority to review internal and external audit reports, conduct risk assessments, and carry out other special investigations as needed.

Date of meeting:

Term	Date	Time	Mode	Chairman
32 nd Term 2 nd meeting	26/11/2025	6.30pm	Video Conferencing	Lim Teck Foon

Meeting Summary:

- The recommendations in the 2025 Internal Audit Report and management's responses were accepted.

HIGHLIGHTS OF THE YEAR

3.3 Finance Committee

The committee is responsible for planning and overseeing finances, including reviewing the annual budget, investments, monthly opening Donation Boxes at each branch, and supervising the counting of donations. It ensures all public medical donations are used solely for patient care.

Date of meeting:

Term	Date	Time	Mode	Chairman
32 nd Term 2 nd meeting	13/12/2025	10am	SBFC 5 th floor Conference Room	Lim Siew Hwa

Meeting Summary:

- Discussed and recommended the FY2026/2027 Budget for submission to the Board for approval.
- Updated the *Finance Policies & Operating Procedures Manual* version 15.

3.4 Fundraising Committee

The committee strategically plans the organisation's operating budget, oversees all fundraising activities, and reviews both fundraising targets and actual results.

Dates of meetings:

Term	Date	Time	Mode	Chairman
32 nd Term 2 nd meeting	04/07/2025	5pm	Video Conference	Goh Swee Sheng
32 nd Term 3 rd meeting	19/08/2025	6.30pm	SBFC 5 th floor Conference Room	Goh Swee Sheng
32 nd Term 4 th meeting	22/12/2025	7pm	SBFC 5 th floor Conference Room	Goh Swee Sheng

Meeting Summary:

- Deliberated fundraising activities for 2025.
- Planning the 56th Anniversary celebration
- Publish the special edition of *Xuanzang's Journey To The West* performance
- Planning for a large-scale dance drama performance, *Thousand-Hand Guanyin*.

3.5 Human Resource Committee

The committee supports the organisation to effectively fulfil its objective through human resource management by developing and putting forward relevant policies and suggestions, such as revision to the Employee Handbook and salary structure.

Date of meeting:

Term	Date	Time	Mode	Chairman
32 nd Term 1 st meeting	15/10/2025	7pm	SBFC 5 th floor Conference Room	Goh Swee Sheng

Meeting Summary:

- Review the salary structure and its impact.
- Future planning for the age structure of physicians.
- It is recommended that the 2025 variable bonus be based on performance evaluation, with a maximum of 1.5 months and a minimum of 0.7 months.
- Proposed 2026 annual salary increment of 2.5% to 4%, based on 2025 performance evaluations.

3.6 Medical Advisory Committee

The committee supports the promotion and development of the organisation's medical services, including evaluating the effectiveness of medications, ensuring the safe use of medical equipment, and seeking solutions to complex medical issues.

Date of meeting:

Term	Date	Time	Mode	Chairman
32 nd Term 2 nd meeting	17/12/2025	2pm	SBFC 5 th floor Conference Room	Sek Bao Ning

Meeting Summary:

- Report on the Redhill Branch renovation.
- Report on the digital transformation of existing computer systems.
- Arrangement for the 2026 health talk.
- Review the committee's Terms of Reference.

3.7 Counselling Committee

The committee is set up for SBFC Counselling Services, responsible for submitting suggestions relating to counselling cases to the Board of Directors, inviting persons with professional counselling qualifications to be counsellors.

Date of meeting:

Term	Date	Time	Mode	Chairman
32 nd Term 1 st meeting	10/12/2025	8am	Via Email	Chan Yong Luan

Meeting Summary:

- To transition routine administrative tasks from manual processing to system automation.

3.8 Investment Committee

The committee makes investment proposals in accordance with the investment strategy approved by the Board of Directors. Objective of these investments is to generate stable income that exceeds savings interest rates to support the organisation's operating costs and future programmes.

Dates of meetings:

Term	Date	Time	Mode	Chairman
32 nd Term 2 nd meeting	04/07/2025	7pm	Video Conference	Chia Seng Leng
32 nd Term 3 rd meeting	15/12/2025	11am	Via Email	Chia Seng Leng

Meeting Summary:

- Report on the current status of SBFCs investment portfolio and our projected investment returns for 2025.
- Increase total investment limit from \$13 million to \$14 million.
- Amend the review cycle (at the end of the calendar year) for investment limits.
- Review and revise the Investment Policy.

HIGHLIGHTS OF THE YEAR

3.9 Technology Committee

The purpose of establishing the Technology Committee is to drive digital transformation by streamlining internal processes through the use of data and technology, and to provide effective change management and capacity building, including in areas such as cybersecurity.

Dates of meetings:

Term	Date	Time	Mode	Chairman
32 nd Term 1 st meeting	30/09/2025	7.30pm	Video Conference	Tham Mun Chun
32 nd Term 2 nd meeting	21/01/2026	7pm	Video Conference	Tham Mun Chun

Meeting Summary:

- Selected Superink Pte Ltd as the software developer for SBFC.
- Set up a working group to collaborate on the system development.
- Provided an update on the progress of the system development.

(4) Annual Medical Report

4.1 General and Acupuncture Consultation (April 2025 to March 2026)

4.1.1 Consultation and Medicine Dispensed

Branch	No. of Patients	Days of Medicine dispensed
Main Clinic	42,514	125,227
Redhill	26,047	97,713
Ang Mo Kio	31,367	87,808
Jurong	31,249	114,190
Sembawang	29,974	83,625
Dover	42,147	137,521
Tampines	40,134	124,358
Community	4,679	16,768
Total	248,111	787,210

4.1.2 Gender Distribution

Gender	No. of Patients	Days of Medicine dispensed
Male	89,605	282,803
Female	158,506	504,407
Total	248,111	787,210

4.1.3 Medicine and Acupuncture

Types	Medicine	Acupuncture
No. of Patients	128,886	119,225
Percentage	51.95%	48.05%

4.1.4 Fee Subsidized and Full Waived

Types	Fee Subsidized	Full Waived
No. of Patients	71,514	176,597
Percentage	28.82%	71.18%

4.1.5 Patients by Nationalities

Types	No. of Patients	Percentage
Singapore Citizen	226,328	91.22%
Singapore PR	10,894	4.39%
Work Permit Holder	5,342	2.15%
Visit Pass Holder	5,547	2.24%
Total	248,111	100%

4.1.6 Patients by Gender and Age

Age	Male	Percentage	Female	Percentage
Below 15	845	0.94%	611	0.38%
15-64	25,225	28.15%	47,390	29.90%
65 and above	63,535	70.91%	110,505	69.72%
Total	89,605	100%	158,506	100%

4.1.7 Total Value of Medicine Procured

Branch	Medicine & Needle	Percentage
Main Clinic	\$201,358	17.25%
Redhill	\$134,019	11.48%
Ang Mo Kio	\$140,840	12.07%
Jurong	\$160,240	13.73%
Sembawang	\$116,388	9.97%
Dover	\$195,535	16.76%
Tampines	\$188,479	16.15%
Community	\$30,225	2.59%
Total	\$1,167,084	100%

4.2 Cancer Treatment Centre

4.2.1 Consultation and Medication Dispensed

Gender	No. of Patients	Days of Medicine Dispensed
Male	1,951	23,522
Female	4,270	47,605
Total	6,221	71,127

4.2.2 Fee Subsidized and Full Waived

Types	Fee Subsidized	Full Waived
No. of Patients	1,876	4,345
Percentage	30.16%	69.84%

HIGHLIGHTS OF THE YEAR

4.2.3 Patients by Nationality

Types	No. of Patients	Percentage
Singapore Citizen	5,932	95.35%
Singapore PR	238	3.83%
Work Permit Holder	5	0.08%
Visit Pass Holder	46	0.74%
Total	6,221	100%

4.2.4 Patients by Gender and Age

Age	Male	Percentage	Female	Percentage
Below 15	3	0.15%	0	0%
15-64	381	19.53%	1,823	42.69%
65 and above	1,567	80.32%	2,447	57.31%
Total	1,951	100%	4,270	100%

4.2.5 Total value of medicine procured for the year (April 2025 to March 2026) is \$175,434

(5) Counselling Services

From April 2025 to March 2026, 25 volunteer counsellors provided 1,048 counselling sessions.

Partner institutions are:

- Singapore University of Social Sciences
- Monash University, Australia
- Flinders University, Australia
- James Cook University, Australia
- National Tsing Hua University, Taiwan
- National Chi Nan University, Taiwan

In addition, the Centre propose to support the following initiatives:

Transitioning Daily Administrative Tasks from Manual Processes to System Automation.

(6) Public Health Talk

Date	Speaker / Title	Venue
11/04/2025	Caregiver Stress In Fall Prevention for Elderly (Co-organized with SATA)	SBFC Auditorium
23/04/2025	Physician Sim Teck Yam “TCM Approach To Maintain Health For Seniors”	Blk 226 Pasir East St 21
14/06/2025	Physician Sim Teck Yam “TCM Approach To Maintain Health For Seniors”	SASCO@WestCoast AAC
24/08/2025	Physician Heng Mok Pheng “From Smartphones to Cervical Spondylosis”	Kong Meng San Phor Kark See Monastery, Hall Of No Form
24/08/2025	Dr. Tan Chin Heng “TCM Treatment of Lower Back and Leg Pain”	Kong Meng San Phor Kark See Monastery, Hall Of No Form
29/11/2025	Physician Han Ing Choo “The Way to Maintain Health”	Henderson Community Club

(7) Fundraising Activities

- 7.1 This is SBFC's first fundraising initiative held in conjunction with the celebration of Vesak Day, to raise funds for our Medical Fund to support operations. Members of the public can express their support through the crowdfunding platforms Giving.sg and Give.Asia, as well as by cheque or cash donations. From 12 April to 26 May 2025, a total of \$226,883 was raised, expenses amounted to \$814, net proceeds is \$226,069.
- 7.2 E-Flag Day fundraising campaign started from 1 June to 31 July 2025, for a period of two months. All proceeds are used to support SBFC's charitable activities. The public could contribute through crowdfunding platforms Giving.sg and Give. Asia, or by donating via cheque or cash. A total of \$201,112 was raised, expenses \$1,928, net income \$199,184.
- 7.3 Healthy Walk Fundraising Campaign 2025 was held from 1 September to 31 October. Its aim was to promote a healthy lifestyle and support individuals in need of TCM care. All proceeds were used to support SBFC's charitable activities. The Walk was held on 12 October 2025, with Venerable Kwang Sheng, the President, officiating the flag-off. The route was: Kong Meng San – Bishan Park – Kong Meng San, with over 400 participants. The public supported the campaign through crowdfunding platforms Giving.sg and Give.Asia, as well as by cheque and cash donations. A total of \$202,477 was raised, expenses amounted to \$19,530, net income \$182,947.
- 7.4 Celebrating the 56th Anniversary: The fundraising period runs from 1 November to 31 December 2025, for two months. A commemorative ceremony will be held at the HQ at 11am on 23 November, with member Cho Ying Ying serving as the emcee. Over 300 guests attended. Contribution for Anniversary \$616,824, expenditure \$31,174, net income \$585,650.
- 7.5 The ratio of total annual fundraising income to expenditure shows that the average expenditure amounted to 4.28% of the income.

Event	Income	Expenditure	Ratio
Vesak Day	\$226,883	\$814	0.36%
E-Flag Day	\$201,112	\$1,928	0.96%
Healthy Walk	\$202,477	\$19,530	9.65%
Anniversary	\$616,824	\$31,174	5.05%
Total	\$1,247,296	\$53,446	4.28%

(8) Clinic Renovation

The renovation of Redhill Branch followed the earlier refurbishment of the Jurong Branch. The scope of works included the reconfiguration of consultation rooms, as well as the replacement of floor tiles, air-conditioning systems, electrical wiring, counters, furniture, and sanitary fittings. Project planning was similarly entrusted to architect Ms. Wong Lin Yi. Renovation works commenced on 22 September 2025 and were completed at the end of November 2025. The project was undertaken by the main contractor, LTS Contractor Pte Ltd, at a total cost of \$228,802.26.

Financial Summary (April 2025 to March 2026)

- (1) SBFC follows a rigorous financial policy. We rely on public support for revenue, and we have sound internal control over expenditure to ensure that all procurement and payment processes are handled in accordance with the Finance Policies & Operating Procedures Manual, and with records properly maintained in the computer system. Any individual expenditure amounting to \$10,000 or more, minimum of three quotations must be obtained. Single-item purchasing rights for staff at all levels are:

HIGHLIGHTS OF THE YEAR

- Branch Manager and Senior Operation Executive can approve the purchase of medicine not exceeding \$3,000 and other expenses not exceeding \$1,000
- CFO and COO can approve expenses not exceeding \$5,000.
- CEO can approve expenses not exceeding \$50,000.
- Expenses above \$50,000 are subject to approval of the Board.
- All immovable asset transactions shall be approved by AGM.

(2) Comparison of Financial Budget with Actual Income/Expenses

Estimated Income	\$8,205,000	Actual Income	\$8,615,914	+5.01%
Estimated Expenditure	\$8,315,000	Actual Expenditure	\$7,926,378	- 4.67%
Deficit	(\$110,000)	Surplus	\$689,536	

(3) Income/Expenditure Summary

Income	Amount	Percentage
Voluntary Donation	\$5,642,698	65.49%
Operation Income	\$643,092	7.46%
Fundraising Income	\$1,247,296	14.48%
Investment Income	\$813,259	9.44%
Other Income	\$269,569	3.13%
Total	\$8,615,914	100
Expenditure	Amount	Percentage
Operation Expenditure	\$6,235,858	78.67%
Administrative Expenditure	\$1,637,074	20.65%
Fundraising Expenditure	\$53,446	0.68%
Total	\$7,926,378	100
Surplus	\$689,536	

(4) Assets/Liabilities Summary

Fixed Assets	\$4,788,520	
Current Assets	\$23,045,389	
Total Assets		\$27,833,909
Accumulated Fund	\$21,994,459	
Health Endowment Fund	\$5,323,722	
	\$27,318,181	
Total Fund	\$152,843	
Deferred Gov Grant	\$87,885	
Rental Deposit Refundable	\$56,600	
Accrual Bonus	\$218,400	
Total Current Liabilities	\$515,728	
Total Funds and Liabilities		\$27,833,909

(sight audit report for details)

Employee Summary

- (1) The Board issued the annual wage subsidy and bonus based on performance appraisal In December. A total of 123 employees were appraised in 2025.

Grade	No. of staff	Annual Wage Subsidy	Performance Bonus	Total
A+	4	1 month	1.5 month	2.5 month
A	22	1 month	1.3 month	2.3 month
B	90	1 month	1 month	2.0 month
C	7	1 month	0.7 month	1.7 month

- (2) 16 Long Service Award recipients in 2025:
- 5 years of service: Tan Hang Cheng, Tay Siew Lan.
 - 10 years of service: Florence Koong, Foo Tin Phong, Ng Fook Lai, Wong Eng Eng, Lim Kim Hoay.
 - 15 years of service: Goh Joo Huay.
 - 20 years of service: Tan Chu Song.
 - 25 years of service: Peh Hong.
 - 30 years of service: Ng Gek Eng, Koh Moh Cheng, Koh Lee Nghoh, Tan Siew Hua.
 - 45 years of service: Ying Kwai Pheng.
 - 50 years of service: Lim Kah Eng.

HIGHLIGHTS OF THE YEAR

- (3) To express gratitude for the hard work and dedication of all staff, the Board of Directors hosted the Year of the Horse Lunar New Year Gathering at noon on 20 February 2026 (the fourth day of the first lunar month). All directors, committee members and employees were invited for a joyful celebration. Director, Tham Mun Chun sponsored the banquet at the Hall of Five Contemplations of Kong Meng San Phor Kark See Monastery. Everyone exchanged New Year's greetings and enjoyed steam boat and Popiah. 110 persons attended.

(4) Number of employees

As of March 2026, total employees 121 (exclude temporary staff)

HQ	Full Time	Part Time	Branches	Full Time	Part Time
Chief Executive Officer	1	NIL	Branch Manager	5	0
Chief Operation Officer	1		Assistant Branch Manager	9	0
Accounts Manager	1		Senior Physician	0	3
Senior HR cum Operation Executive	1		Physician	13	17
Senior Operation Executive	1		Senior Clinic Assistant	2	0
Senior Finance Executive	1		Clinic Assistant	24	27
HR cum Admin Executive	1		Cleaner	6	1
Admin Executive	2		General Worker	1	1
Admin Assistant	1				
Accounts Assistant	1				
Driver	1				

- (5) The highest remuneration for management level can be found in the audit report. No employees have a family relationship with any Board of Directors or the Chief Executive Officer.

~END~

SINGAPORE BUDDHIST FREE CLINIC

UEN No. S69SS0009J

Institutions of a Public Character Number: HEF0038/G
(Registered in Singapore under the Charities Act 1994
and Societies Act 1966)

For The Year Ended 31 March 2026

HIGHLIGHTS OF THE YEAR

SINGAPORE BUDDHIST FREE CLINIC
(UEN No: S69SS0009J)
(Registered in the Republic of Singapore)

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SINGAPORE BUDDHIST FREE CLINIC

(UEN No: S69SS0009J)

(Registered in the Republic of Singapore)

STATEMENT BY DIRECTORS

In the opinion of the directors,

- (a) the accompanying financial statements of Singapore Buddhist Free Clinic (the Society) are drawn up so as to present fairly, in all material respects, the state of affairs of the Society as at 31 March 2026 and of the results, changes in funds and cash flows of the Society for the reporting year then ended; and
- (b) at the date of this statement there are reasonable grounds to believe that the Society will be able to pay its debts as and when they fall due.

The Board of Directors has, on the date of this statement, approved and authorised these financial statements for issue.

On Behalf of the Board of Directors



.....
Sik Kwang Sheng
President



.....
Chan Yong Luan
Secretary



.....
Lim Siew Hwa
Treasurer

Singapore, 30 June 2026

周懷禮特許會計師館
CHEW WHYEE LEE PAC
Chartered Accountants of Singapore

209 NEW UPPER CHANGI ROAD
#03-635 BEDOK TOWN CENTRE
SINGAPORE 460209
TEL: 6448 7073 FAX: 6445 2628
CO. REG. NO. 201503824R

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
SINGAPORE BUDDHIST FREE CLINIC**
(Registered in the Republic of Singapore)

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Singapore Buddhist Free Clinic (the Society), which comprise the statement of financial position of the Society as at 31 March 2026, and the statement of financial activities, statement of changes in funds and statement of cash flows of the Society for the year then ended, and notes to the financial statements, including material accounting policy information.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Singapore Societies Act 1966 (the Societies Act), the Charities Act 1994 and other relevant regulations (the Charities Act and Regulations) and Financial Reporting Standards in Singapore (FRSs) so as to present fairly, in all material respects, the financial position of the Society as at 31 March 2026 and of the results, changes in funds and cash flows of the Society for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing (SSAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Society in accordance with the Accounting and Corporate Regulatory Authority (ACRA) *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* (ACRA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises the information included in the Statement by Directors set out on page 1, and annual report but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

周懷禮特許會計師館
CHEW WHYEE LEE PAC
Chartered Accountants of Singapore

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**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
SINGAPORE BUDDHIST FREE CLINIC**
(Registered in the Republic of Singapore)

Responsibilities of Management and Directors for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the provisions of the Societies Act, the Charities Act and Regulations and FRSs, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatements, whether due to fraud or error.

In preparing the financial statements, the management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the management either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

The directors' responsibilities include overseeing the Society's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.

HIGHLIGHTS OF THE YEAR

周懷禮特許會計師館

CHEW WHYE LEE PAC

Chartered Accountants of Singapore

209 NEW UPPER CHANGI ROAD
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SINGAPORE 460209
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INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF SINGAPORE BUDDHIST FREE CLINIC

(Registered in the Republic of Singapore)

- Conclude on the appropriateness of the management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

In our opinion,

- (a) the accounting and other records required to be kept by the Society have been properly kept in accordance with the provisions of the Societies Act and Regulations, the Charities Act and Regulations; and
- (b) the fund-raising appeals held during the year have been carried out in accordance with Regulation 6 of the Societies Regulations issued under the Societies Act and proper accounts and other records have been kept of the fund-raising appeals.

During the course of our audit, nothing has come to our attention that causes us to believe that during the year:

- (a) the Society has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institution of a Public Character) Regulations; and
- (b) the Society has not complied with the requirements of Regulation 15 of the Charities (Institution of a Public Character) Regulations.

The engagement partner on the audit resulting in this independent auditor's report is Hon Siew Yun.



CHEW WHYE LEE PAC
Public Accountants and Chartered Accountants

Singapore, 30 June 2026

SINGAPORE BUDDHIST FREE CLINIC

(Registered in the Republic of Singapore)

Statement of Financial Activities for the financial year ended 31 March 2026

	Notes	2026			2025		
		Accumulated Fund	Health Endowment Fund	Total funds	Accumulated Fund	Health Endowment fund	Total funds
		\$	\$	\$	\$	\$	\$
INCOMING RESOURCES							
Voluntary income	4	787,054	4,855,644	5,642,698	766,526	4,178,340	4,944,866
Income from fund raising activities	4	630,472	616,824	1,247,296	2,995,634	558,835	3,554,469
Charitable activities	4	643,092	-	643,092	688,451	-	688,451
Investment income	5	813,259	-	813,259	732,225	-	732,225
Other income	6	-	269,569	269,569	-	463,709	463,709
Total incoming resources		2,873,877	5,742,037	8,615,914	5,182,836	5,200,884	10,383,720
RESOURCES EXPENDED							
Cost of generating funds		22,272	31,174	53,446	773,965	52,370	826,335
Cost of charitable activities		198,978	6,036,880	6,235,858	153,483	6,211,093	6,364,576
Administrative costs		48,093	1,588,981	1,637,074	43,889	1,540,805	1,584,694
Total resources expended	7	269,343	7,657,035	7,926,378	971,337	7,804,268	8,775,605
Net surplus/(deficit) for the year		2,604,534	(1,914,998)	689,536	4,211,499	(2,603,384)	1,608,115

The annexed notes to the financial statements form an integral part of these financial statements.

HIGHLIGHTS OF THE YEAR

SINGAPORE BUDDHIST FREE CLINIC

(Registered in the Republic of Singapore)

Statement of Financial Position as at 31 March 2026

	Notes	2026 \$	2025 \$
ASSETS			
Non-Current Assets			
Property, plant and equipment	9	3,654,377	3,849,661
Investment properties	10	1,134,143	1,191,360
Debt investments	11	8,508,953	10,504,917
		13,297,473	15,545,938
Current Assets			
Inventories	12	109,614	117,855
Debt investments	11	4,497,800	1,481,513
Other receivables	13	371,485	271,388
Cash and cash equivalents	14	9,557,537	9,776,529
		14,536,436	11,647,285
Total assets		27,833,909	27,193,223
FUNDS AND LIABILITIES			
Funds			
Accumulated fund	15	21,963,285	25,358,751
Health endowment fund	15	5,354,896	1,269,894
		27,318,181	26,628,645
Non-Current Liabilities			
Other liabilities	16	50,001	70,001
Current Liabilities			
Trade and other payables	17	427,842	431,762
Other liabilities	16	37,885	62,815
		465,727	494,577
Total funds and liabilities		27,833,909	27,193,223

The annexed notes to the financial statements form an integral part of these financial statements.

SINGAPORE BUDDHIST FREE CLINIC

(Registered in the Republic of Singapore)

Statement of Changes in Funds for the financial year ended 31 March 2026

	Accumulated Fund \$	Health Endowment Fund \$	Total \$
Balance at 1 April 2024	21,147,252	3,873,278	25,020,530
Surplus/(Deficit) for the year	4,211,499	(2,603,384)	1,608,115
Balance at 31 March 2025	25,358,751	1,269,894	26,628,645
Balance at 1 April 2025	25,358,751	1,269,894	26,628,645
Surplus/(Deficit) for the year	2,604,534	(1,914,998)	689,536
Transfer of funds	(6,000,000)	6,000,000	-
Balance at 31 March 2026	21,963,285	5,354,896	27,318,181

The annexed notes to the financial statements form an integral part of these financial statements.

HIGHLIGHTS OF THE YEAR

SINGAPORE BUDDHIST FREE CLINIC

(Registered in the Republic of Singapore)

Statement of Cash Flows for the financial year ended 31 March 2026

	Notes	2026 \$	2025 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
Net surplus for the year		689,536	1,608,115
Adjustments for:			
Depreciation of property, plant and equipment	9	432,996	391,013
Depreciation of investment properties	10	57,217	57,216
Amortisation of deferred government grants	6	(74,130)	(62,815)
Interest income on fixed deposits	5	(159,730)	(201,070)
Income from debt investments	5	(403,929)	(407,055)
Operating surplus before working capital changes		541,960	1,385,404
Changes in:			
- inventories		8,241	9,708
- other receivables		(77,060)	(32,545)
- trade and other payables		(3,920)	57,804
Cash generated from operations		469,221	1,420,371
Net cash generated from operating activities		469,221	1,420,371
CASH FLOWS FROM INVESTING ACTIVITIES			
Acquisition of debt investments		(2,491,272)	(5,031,250)
Acquisition of property, plant and equipment		(237,712)	(310,153)
Interest received		540,771	558,799
Proceeds from redemption of debt investments upon maturity		1,500,000	2,000,000
Proceeds from sales of debt investments		-	506,350
(Placement)/Withdrawal of fixed deposits with maturities of more than 3 months		(1,900,000)	2,956,976
Net cash (used in)/generated from investing activities		(2,588,213)	680,722
Net (decrease)/increase in cash and cash equivalents		(2,118,992)	2,101,093
Cash and cash equivalents at beginning of year		3,676,529	1,575,436
Cash and cash equivalents at end of year	14	1,557,537	3,676,529

The annexed notes to the financial statements form an integral part of these financial statements.

SINGAPORE BUDDHIST FREE CLINIC

(Registered in the Republic of Singapore)

Notes to the Financial Statements for the financial year ended 31 March 2026

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

1. General Information

The financial statements of Singapore Buddhist Free Clinic (the Society) for the year ended 31 March 2026 were authorised for issue by the board of directors on 30 June 2026.

The Society is established in Singapore under the Societies Act, Chapter 311. The Society is also a charity registered under the Charities Act 1994 and approved Institutions of a Public Character (IPC) under the Singapore Income Tax Act 1947.

The registered office is located at No. 48, Lorong 23, Geylang, Singapore 388376.

The principal activity of the Society is to provide free medical care for the poor and needy.

2. Material Accounting Policy Information**2.1 Basis of preparation**

These financial statements have been prepared in accordance with Financial Reporting Standards in Singapore (FRSs) under the historical cost convention, except as disclosed in the accounting policies below, and on the basis that it will continue to operate as a going concern.

2.2 Adoption of new and amended standards and interpretations

The accounting policies adopted are consistent with those of the previous financial year except that in the current financial year, the Society has adopted all the new and amended standards which are relevant to the Society and are effective for annual financial periods beginning on 1 April 2025. The adoption of these standards did not have any material effect on the financial activities or position of the Society.

2.3 Functional currency

These financial statements are presented in Singapore dollars, which is the Society's functional currency.

2.4 Standards issued but not yet effective

A number of new standards and amendments to standard that have been issued are not yet effective and have not been applied in preparing these financial statements. The Society expects that the adoption of these standards will have no material impact on the financial statements in the year of initial application.

2.5 Significant accounting judgements and estimates

The preparation of the Society's financial statements requires the management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses, and the disclosure of contingent liabilities at the end of each period. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in the future periods.

HIGHLIGHTS OF THE YEAR

SINGAPORE BUDDHIST FREE CLINIC

(Registered in the Republic of Singapore)

Notes to the Financial Statements for the financial year ended 31 March 2026

2. Material Accounting Policy Information (continued)

2.5 Significant accounting judgements and estimates (continued)

Judgements made in applying accounting policies

The management is of the opinion that there are no significant judgements made in applying accounting estimates and policies that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

Key sources of estimation uncertainty

The management is of the opinion that there are no significant assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

2.6 Revenue

Revenue is measured based on the consideration to which the Society expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.

Revenue is recognised when the Society satisfies a performance obligation by transferring a promised good or service to the customer, which is when the customer obtains control of the good or service. A performance obligation may be satisfied at a point in time or over time. The amount of revenue recognised is the amount allocated to the satisfied performance obligation.

Donations

Income from donations is recognised when received, except for committed donation that are recorded when the commitment is signed. Such income is only deferred and recognised over time when the donor specifies that the grant or donation must only be used in future accounting periods; or donor has imposed conditions when must be met before the Society has unconditional entitlement.

Fund raising

Income from fund raising is recognised when the event takes place.

Rendering of services

Income from rendering of services, which include registration fees, membership subscription fees and clinical service fees that are of short duration is recognised when the Society satisfies the performance obligation at a point in time generally when the significant acts have been completed and when transfer of control occurs.

Interest income

Interest income is recognised on a time-proportion basis using the effective interest method.

SINGAPORE BUDDHIST FREE CLINIC

(Registered in the Republic of Singapore)

Notes to the Financial Statements for the financial year ended 31 March 2026

2. Material Accounting Policy Information (continued)

2.6 Revenue (continued)

Rental income

Rental income under operating leases is recognised in profit or loss on a straight-line basis over the term of the lease. Lease incentives granted are recognised as an integral part of the total rental income, over the term of the lease.

2.7 Employee benefits

Defined contribution plan

A defined contribution plan is a post-employment benefit plan under which an entity pays fixed contributions into a separate entity and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution pension plans are recognised as an employee benefit expense in the statement of financial activities as incurred.

Short-term employee benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A liability is recognised for the amount expected to be paid under short-term cash bonus if the Society has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably.

2.8 Grants

Government grants are recognised at their fair value where there is reasonable assurance that the grant would be received and all attaching conditions would be complied with. When the grant is related to an expense item, it is recognised in the Statement of Financial Activities over the period necessary to match them on a systematic basis to the costs that it is intended to compensate. The grant related to assets is presented in the statement of financial position by recognising the grant as deferred income that is recognised in profit or loss on a systematic basis over the useful life of the asset and in the proportions in which depreciation expenses on those assets is recognised.

2.9 Financial instruments

(a) Financial assets

(i) Initial recognition and measurement

Financial assets are recognised when, and only when the entity becomes party to the contractual provisions of the instruments.

At initial recognition, the Society measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss (FVPL), transaction costs that are directly attributable to the acquisition of the financial assets. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

HIGHLIGHTS OF THE YEAR

SINGAPORE BUDDHIST FREE CLINIC

(Registered in the Republic of Singapore)

Notes to the Financial Statements for the financial year ended 31 March 2026

2. Material Accounting Policy Information (continued)

2.9 Financial instruments (continued)

(a) Financial assets (continued)

(i) Initial recognition and measurement (continued)

Trade receivables are measured at the amount of consideration to which the Society expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third party, if the trade receivables do not contain a significant financing component at initial recognition.

(ii) Subsequent measurement

Debt instruments

Subsequent measurement of debt instruments depends on the Society's business model for managing the asset and the contractual cash flow characteristics of the asset. The three measurement categories for classification of debt instruments are amortised cost, fair value through other comprehensive income (FVOCI) and FVPL. The Society only has debt instruments at amortised cost.

Financial assets that are held for the collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Financial assets are measured at amortised cost using the effective interest method, less impairment. Gains and losses are recognised in profit or loss when the assets are derecognised or impaired, and through the amortisation process.

Debt instruments at amortised costs comprise cash and cash equivalents, other receivables and debt investments.

(iii) Derecognition

A financial asset is derecognised where the contractual right to receive cash flows from the asset has expired. On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that had been recognised in other comprehensive income for debt instruments is recognised in profit or loss.

(b) Financial liabilities

(i) Initial recognition and measurement

Financial liabilities are recognised when, and only when, the Society becomes a party to the contractual provisions of the financial instrument. The Society determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value plus in the case of financial liabilities not at FVPL, directly attributable transaction costs.

SINGAPORE BUDDHIST FREE CLINIC

(Registered in the Republic of Singapore)

Notes to the Financial Statements for the financial year ended 31 March 2026

2. Material Accounting Policy Information (continued)

2.9 Financial instruments (continued)

(b) Financial liabilities (continued)

(ii) Subsequent measurement

After initial recognition, financial liabilities that are not carried at FVPL are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the liabilities are derecognised, and through the amortisation process.

Financial liabilities measured at amortised cost comprise trade and other payables and other liabilities.

(iii) Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. On derecognition, the difference between the carrying amounts and the consideration paid is recognised in profit or loss.

Offsetting

Financial assets and liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Society has a legal right to offset the amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

2.10 Cash and cash equivalents

Cash and cash equivalents comprise cash balances and short-term deposits that are readily convertible to known amount of cash and that are subject to an insignificant risk of changes in their fair value, and are used by the Society in the management of its short-term commitments. For the purpose of the statement of cash flows, pledged deposits are excluded whilst bank overdrafts that are repayable on demand and that form an integral part of the Society's cash management are included in cash and cash equivalents.

2.11 Property, plant and equipment

Items of property, plant and equipment are measured at cost less accumulated depreciation and accumulated impairment losses. The cost of an item of property, plant and equipment initially recognised includes its purchase price and any cost that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Dismantlement, removal or restoration costs are included as part of the cost of property, plant and equipment if the obligation for dismantlement, removal or restoration is incurred as a consequence of acquiring or using the property, plant and equipment.

The cost of replacing a component of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the component will flow to the Society, and its cost can be measured reliably. The carrying amount of the replaced component is derecognised. The costs of the day-to-day servicing of property, plant and equipment are recognised in profit or loss as incurred.

HIGHLIGHTS OF THE YEAR

SINGAPORE BUDDHIST FREE CLINIC

(Registered in the Republic of Singapore)

Notes to the Financial Statements for the financial year ended 31 March 2026

2. Material Accounting Policy Information (continued)

2.11 Property, plant and equipment (continued)

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

On disposal of an item of property, plant and equipment, the difference between the disposal proceeds and its carrying amount is recognised in profit or loss.

Depreciation

Freehold land is not depreciated. For all other items of property, plant and equipment, depreciation is based on the cost of an asset less its residual value. Significant components of individual assets are assessed and if a component has a useful life that is different from the remainder of that asset, that component is depreciated separately.

Depreciation is recognised as an expense in profit or loss on straight-line basis over the estimated useful lives of each component of an item of property, plant and equipment. Leased assets are depreciated over the shorter of the lease term and their useful lives unless it is reasonably certain that the Society will obtain ownership by the end of the lease term.

Depreciation is recognised from the date that the property, plant and equipment are installed and are ready for use, or in respect of internally constructed assets, from the date that the asset is completed and ready for use.

The estimated useful lives for the current and comparative years are as follows:

Freehold land	Not depreciated
Freehold building	50 years
Renovations	10 years
Plant and equipment	3 to 6 years

Depreciation methods, useful lives and residual values are reviewed at the end of each reporting period and adjusted prospectively, if appropriate.

Fully depreciated assets still in use are retained in the financial statements.

2.12 Investment Properties

Investment properties are properties held either to earn rental income or for capital appreciation or for both, but not for sale in the ordinary course of business, use in the production or supply of goods or services or for administrative purposes.

Investment properties are measured at cost less accumulated depreciation and accumulated impairment losses.

Cost includes expenditure that is directly attributable to the acquisition of the investment properties. The cost of self-constructed investment properties includes the cost of materials and direct labour, any other costs directly attributable to bringing the investment properties to a working condition for their intended use and capitalised borrowing costs.

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2. Material Accounting Policy Information (continued)

2.12 Investment Properties (continued)

On disposal of an investment properties, the difference between the disposal proceeds and the carrying amount is recognised in profit or loss.

Depreciation

Depreciation is recognised in profit or loss on a straight-line basis over the estimated useful life of the investment property of 50 years.

Depreciation is recognised from the date that the investment properties are ready for use.

Depreciation methods and useful lives are reviewed, and adjusted as appropriate, at each reporting date.

Transfers

Transfer to, or from, investment properties are made where there is a change in use, evidenced by:

- commencement of owner-occupation, for a transfer from investment properties to property, plant and equipment;
- commencement of development with a view to sell, for a transfer from investment properties to development properties;
- end of owner-occupation, for a transfer from property, plant and equipment to investment properties; and
- commencement of operating leases, for a transfer from completed development properties to investment properties.

2.13 Funds

Fund balances restricted by outside sources are so indicated and are distinguished from unrestricted funds allocated to specific purposes if any by action of the management. Externally restricted funds may only be utilised in accordance with the purposes established by the source of such funds and are in contrast with unrestricted funds over which management retains full control to use in the achieving any of its institutional purposes.

2.14 Impairment of financial assets

The Society recognises an allowance for expected credit losses (ECLs) for all debt instruments not held at FVPL. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Society expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is recognised for credit losses expected over the remaining life of the exposure, irrespective of timing of the default (a lifetime ECL).

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2. Material Accounting Policy Information (continued)

2.14 Impairment of financial assets (continued)

The Society considers a financial asset in default when contractual payments are past due. However, in certain cases, the Society may also consider a financial asset to be in default when internal or external information indicates that the Society is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Society. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

2.15 Impairment of non-financial assets

The Society assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, (or, where applicable, when an annual impairment testing for an asset is required), the Society makes an estimate of the asset's recoverable amount.

An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs of disposal and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or group of assets. Where the carrying amount of an asset or cash-generating unit exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

Impairment losses are recognised in profit or loss.

A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increase cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised previously. Such reversal is recognised in profit or loss.

2.16 Leases

The Society assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

As lessee

The Society applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Society recognises lease liabilities representing the obligations to make lease payments and right-of-use assets representing the right to use the underlying leased assets.

Right-of-use assets

The Society recognises right-of-use assets at the commencement date of the lease (i.e. the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses. The cost of right-of-use assets includes the initial direct costs incurred. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

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2. Material Accounting Policy Information (continued)**2.16 Leases (continued)**As lessee (continued)*Right-of-use assets (continued)*

If ownership of the leased asset transfers to the Society at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. The right-of-use assets are also subject to impairment. The accounting policy for impairment is disclosed in Note 2.15.

The Society's right-of-assets are presented within investment properties in Note 10.

Short-term leases and leases of low-value assets

The Society applies the short-term lease recognition exemption to its short-term leases (i.e. those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases that are considered to be low value. Lease payments on short-term leases and leases of low value assets are recognised as expense on a straight-line basis over the lease term.

As lessor

Leases in which the Society does not transfer substantially all the risks and rewards incidental to ownership of an asset are classified as operating leases. Rental income arising from operating leases on the Society's investment property is accounted for on a straight-line basis over the lease terms. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income.

3. Related Party Relationships And Transactions

A party is related to the Society if the Society controls, or is controlled by, or can significantly influence or is significantly influenced by the other party.

3.1 Key management compensation

	2026	2025
	\$	\$
Salaries and other short-term employee benefits	329,204	296,604

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Society, directly and indirectly. The above amounts are for 2 (2025 - 2) key management personnel.

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Notes to the Financial Statements for the financial year ended 31 March 2026

3. Related Party Relationships And Transactions (continued)

3.1 Key management compensation (continued)

Number of key management in compensation bands:

	2026	2025
\$100,001 to \$200,000	2	2

The above amounts are included under employee benefits expense.

The Board members and people connected with them, including close members of the family of the Executive Head or Board members, have not received remuneration, or other benefits, from the Society for which they are responsible, or from institutions connected with the Society.

There is no claim by the Board members for services provided to the Society, either by reimbursement to the Board or by providing the board members with an allowance or by direct payment to a third party.

All Board members are required to read and understand the conflict of interest policy in place and make full disclosure of interests, relationships and holding that could potentially result in conflict of interests. When a conflict of interest situation arises, the members or staff shall abstain from participating in the discussion, decision and voting on the matter.

4. Income From Donations, Fund Raising And Charitable Activities

	Notes	2026 \$	2025 \$
Voluntary Income			
Non-tax-deductible donations		985,949	655,141
Tax-deductible donations	4.1	3,668,783	3,073,199
Charity boxes		787,054	766,526
Government grant - Tote Board		200,912	450,000
		<u>5,642,698</u>	<u>4,944,866</u>
Income From Fund Raising Activities			
Tax-deductible donations - vesak day	4.1	179,956	-
- flag day	4.1	131,294	237,958
- walkathon	4.1	156,658	221,438
- anniversary	4.1	579,002	512,500
- concert	4.1	-	1,442,448
Non-tax-deductible donations - vesak day		46,927	-
- flag day		69,818	116,640
- walkathon		45,819	79,953
- anniversary		37,822	46,335
- concert		-	587,658
Sales of tickets - concert		-	309,539
		<u>1,247,296</u>	<u>3,554,469</u>

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Notes to the Financial Statements for the financial year ended 31 March 2026

4. Income From Donations, Fund Raising And Charitable Activities (continued)

	Note	2026 \$	2025 \$
Charitable Activities			
Medication fees		622,402	665,903
Membership subscriptions		10,600	10,600
Counselling fees		7,380	9,240
Patient card services		2,710	2,705
Other income		-	3
	4.2	<u>643,092</u>	<u>688,451</u>

4.1 Tax-deductible receipts

The Society enjoys a concessionary tax treatment whereby qualifying donors are granted a double tax deduction for the donations made to the Society. The current IPC status is granted by Ministry of Health for the period from 1 October 2024 to 30 September 2027 (2025 - 1 October 2024 to 30 September 2027).

	2026 \$	2025 \$
Tax-deductible receipts issued for donations collected during the reporting year	<u>4,715,693</u>	<u>5,487,543</u>

4.2 Timing of revenue recognition

Revenue from charitable activities is recognised at a point in time.

5. Investment Income

	Note	2026 \$	2025 \$
Interest income on fixed deposits		159,730	201,070
Income from debt investments		403,929	407,055
Rental income	10	<u>249,600</u>	<u>124,100</u>
		<u>813,259</u>	<u>732,225</u>

6. Other Income

	Note	2026 \$	2025 \$
Government grants		195,439	400,894
Amortisation of deferred government grants	16.1	<u>74,130</u>	<u>62,815</u>
		<u>269,569</u>	<u>463,709</u>

Government grants comprise Wage Credit Scheme, Senior Employment Credit and CPF Transition Offset payouts.

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7. Total Resources Expended

Total resources expended include the following:

	Notes	2026 \$	2025 \$
Depreciation expense	9,10	490,213	448,229
Employee Benefits Expense:			
Short-term employee benefits expense		4,768,277	4,737,095
Contribution to defined contribution plans		528,081	520,117
Other benefits		42,949	48,220
Total employee benefits expense		<u>5,339,307</u>	<u>5,305,432</u>

The depreciation expense and employee benefits expense are presented in the statement of financial activities as follows:

	2026 \$	2025 \$
Administrative expenses	291,081	294,747
Charitable expenses	<u>199,132</u>	<u>153,482</u>
Total depreciation expense	<u>490,213</u>	<u>448,229</u>
Administrative expenses	958,498	855,460
Charitable expenses	<u>4,380,809</u>	<u>4,449,972</u>
Total employee benefits expense	<u>5,339,307</u>	<u>5,305,432</u>

8. Income Tax

The Society is exempted from tax on income and gain falling within Section 13(1)(zm) of the Singapore Income Tax Act 1947 to the extent that these are applied to its charitable objects. Therefore, no provision for income tax has been made in the financial statements.

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Notes to the Financial Statements for the financial year ended 31 March 2026

9. Property, Plant And Equipment

Cost	Freehold Land	Freehold Building	Leasehold Property	Renovations	Plant And Equipment	Total
	\$	\$	\$	\$	\$	\$
As at 1 April 2024	100,000	3,336,085	2,351,062	4,377,502	1,150,719	11,315,368
Additions	-	-	-	194,772	115,381	310,153
Reclassification to investment properties (Note 10)	-	-	(2,351,062)	-	-	(2,351,062)
Disposals/Written off	-	-	-	(518,853)	(48,395)	(567,248)
As at 31 March 2025	100,000	3,336,085	-	4,053,421	1,217,705	8,707,211
Additions	-	-	-	144,534	93,178	237,712
Disposals/Written off	-	-	-	(219,890)	(65,053)	(284,943)
As at 31 March 2026	100,000	3,336,085	-	3,978,065	1,245,830	8,659,980

Accumulated depreciation

As at 1 April 2024	-	1,134,270	1,316,592	2,926,615	972,900	6,350,377
Depreciation (Note 7)	-	66,721	-	230,719	93,573	391,013
Reclassification to investment properties (Note 10)	-	-	(1,316,592)	-	-	(1,316,592)
Disposals/Written off	-	-	-	(518,853)	(48,395)	(567,248)
As at 31 March 2025	-	1,200,991	-	2,638,481	1,018,078	4,857,550
Depreciation (Note 7)	-	66,721	-	248,749	117,526	432,996
Disposals/Written off	-	-	-	(219,890)	(65,053)	(284,943)
As at 31 March 2026	-	1,267,712	-	2,667,340	1,070,551	5,005,603

Carrying amount

At 31 March 2025	100,000	2,135,094	-	1,414,940	199,627	3,849,661
At 31 March 2026	100,000	2,068,373	-	1,310,725	175,279	3,654,377

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Notes to the Financial Statements for the financial year ended 31 March 2026

9. Property, Plant And Equipment (continued)

The freehold land and freehold building are held in trust on behalf of the Society by the trustees of the Societies are as follows:

Location	Term
48 Lorong 23 Geylang Singapore 388376	Freehold

The depreciation expense is presented in the statement of financial activities as follows:

	2026	2025
	\$	\$
Administrative expenses	233,864	237,531
Charitable expenses	199,132	153,482
Total depreciation expense	<u>432,996</u>	<u>391,013</u>

10. Investment Properties

Cost	\$
As at 1 April 2024	509,779
Additions	-
Transferred from property, plant and equipment (Note 9)	<u>2,351,062</u>
As at 31 March 2025	2,860,841
Additions	-
As at 31 March 2026	<u>2,860,841</u>
Accumulated depreciation	
As at 1 April 2024	295,673
Depreciation (Note 7)	57,216
Transferred from property, plant and equipment (Note 9)	<u>1,316,592</u>
As at 31 March 2025	1,669,481
Depreciation (Note 7)	57,217
As at 31 March 2026	<u>1,726,698</u>
Carrying amount	
At 31 March 2025	<u>1,191,360</u>
At 31 March 2026	<u>1,134,143</u>

	Note	2026	2025
		\$	\$
Income statement:			
Rental income from investment properties	5	<u>249,600</u>	<u>124,100</u>
Direct operating expenses (including repairs and maintenance) arising from:			
- Rental generating property		<u>55,493</u>	<u>79,433</u>

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Notes to the Financial Statements for the financial year ended 31 March 2026

10. Investment Properties (continued)

The investment properties comprise of a HDB commercial-cum-residential property and a shophouse that are leased to third parties under operating leases. Subsequent renewals are negotiated with the lessees. No contingent rents are charged.

The investment properties are held in trust on behalf of the Society by the trustees of the Society are as follows:

	Locations	Term	Remaining leasehold period as at 31 March 2026
(a)	77 Indus Road Singapore 160077	Leasehold	46 years
(b)	44 Craig Road Singapore 089682 ⁽¹⁾	Leasehold	63 years
(1)	Transferred from property, plant and equipment on 15 July 2024 upon commencement of lease to a third party.		

The depreciation expenses are recognised in administrative expenses.

At 31 March 2026, the fair value of the Society's investment properties was estimated by the management to be approximately \$10,819,000 (2025 - \$10,340,000) based on the current prices of similar properties on similar locations.

The fair value is categorised within Level 2 of the fair value hierarchy (Note 20.1).

11. Debt Investments

	2026 \$	2025 \$
Non-current		
Debt investments - at amortised cost	8,508,953	10,504,917
Current		
Debt investments - at amortised cost	4,497,800	1,481,513
	<u>13,006,753</u>	<u>11,986,430</u>

Debt investments measured at amortised cost by the Society have stated interest rates ranging from 0% to 5.25% (2025 - 0% to 5.25%) per annum and mature within a period of one month to ten years (2025 - one month to nine years).

The Society has measured these debt investments at amortised cost due to the Society's intention to hold them for contractual cash flow until their maturities.

The Society's exposure to credit risks arising from debt investments designated at amortised cost is disclosed in Note 19.2.

HIGHLIGHTS OF THE YEAR

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Notes to the Financial Statements for the financial year ended 31 March 2026

12. Inventories

	2026 \$	2025 \$
Medical consumables and supplies	109,614	117,855

13. Other Receivables

	2026 \$	2025 \$
Interest receivables		
- Fixed deposits	83,617	85,074
- Debt investments	106,347	111,053
	189,964	196,127
Prepayments	148,152	48,853
Deposits to secure services	18,769	18,759
Government grant receivable	14,600	-
Others	-	7,649
	371,485	271,388

14. Cash And Cash Equivalents

	2026 \$	2025 \$
Cash on hand and at bank	1,557,537	3,676,529
Fixed deposits with financial institutions	8,000,000	6,100,000
Cash and cash equivalents in the statement of financial position	9,557,537	9,776,529
Less: Fixed deposits with original maturities of more than 3 months	(8,000,000)	(6,100,000)
Cash and cash equivalents in the statement of cash flows	1,557,537	3,676,529

15. Fund Account Balances

	2026 \$	2025 \$
<i>Unrestricted funds</i>		
Accumulated fund ⁽¹⁾	21,963,285	25,358,751
Health Endowment fund ⁽²⁾	5,354,896	1,269,894
Total unrestricted funds	27,318,181	26,628,645
Ratio of unrestricted funds to annual operating expenditure (times)	3.45	3.03

(1) The unrestricted accumulated funds of the Society provide financial stability and the means for the development of the Society activities. The Society intends to maintain the funds at a level sufficient for its operating needs. The Board of Directors reviews the level of funds regularly for the Society's continuing obligations.

(2) The Health Endowment Fund of the Society represents funds used to provide free medical care for the poor and needy. The incoming source of fund is mainly derived from tax-deductible donations from public.

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Notes to the Financial Statements for the financial year ended 31 March 2026

16. Other Liabilities

	Notes	2026	2025
		\$	\$
Non-current			
Deferred government grants	16.1	50,001	70,001
Current			
Deferred government grants	16.1	37,885	62,815
		<u>87,886</u>	<u>132,816</u>

16.1 Deferred government grants

	Note	2026	2025
		\$	\$
Balance at beginning of the year		132,816	195,631
Grant received		29,200	-
Less: Amortisation of grant income	6	(74,130)	(62,815)
Balance at end of the year		<u>87,886</u>	<u>132,816</u>

Deferred government grants comprise grants received under the Care & Share Matching Grant and the Charities Capability Fund.

17. Trade And Other Payables

	2026	2025
	\$	\$
Trade payables - External parties	122,518	114,109
Accruals	248,724	261,053
Deposits	56,600	56,600
	<u>427,842</u>	<u>431,762</u>

18. Leases

Society as a lessee

The Society has lease contracts for premises. The Society's obligation under the leases are secured by the lessor's title to the leased assets. The Society is restricted from assigning and subleasing the leased assets.

(a) Right-of-use assets

The carrying amount of right-of-use assets classified within investment properties is disclosed in Note 10.

HIGHLIGHTS OF THE YEAR

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Notes to the Financial Statements for the financial year ended 31 March 2026

18. Leases (continued)

Society as a lessee (continued)

(b) Amounts recognised in the statement of financial activities

	Note	2026 \$	2025 \$
Depreciation of right-of-use assets	10	57,217	57,216
Lease expense not capitalised in lease liabilities			
- Expenses relating to short-term leases		42,313	42,392
Total amount recognised in the statement of financial activities		99,530	99,608

(c) Total cash outflows

The Society had total cash outflows for leases of \$42,313 (2025 - \$42,392).

Society as a lessor

The future minimum lease receivables under non-cancellable operating leases contracted for at the reporting date but not recognised as receivables, are as follows:

	2026 \$	2025 \$
Not later than one year	231,400	243,200
One to two years	144,500	193,000
Two to three years	-	112,500
	375,900	548,700

The Society leases out its investment properties. The leases typically run for a period of two to three years. Lease payments are usually increased to reflect market rentals. The leases do not include contingent rentals.

Rental income from investment properties are disclosed in Note 10.

19. Financial Instruments

19.1 Financial risk management

The Society has exposure to the following risks from its use of financial instruments:

- credit risk
- liquidity risk
- market risk

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Notes to the Financial Statements for the financial year ended 31 March 2026

19. Financial Instruments (continued)

19.1 Financial risk management (continued)

The Society's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Society.

There has been no change to the Society's exposure to these financial risks or the manner in which it manages and measures the risks.

The Society's Investment Committee is tasked with the responsibility to review the investment operations of the Society and to make appropriate investment decisions. The Investment Committee works within the guidelines of the Society's investment policy, which is to invest excess funds in investment-grade securities issued in Singapore, including Singapore Government Bonds or Treasury Bills, or securities issued by statutory boards or listed companies which are components of the Straits Times Index (STI). The Investment Committee meets regularly to assess and review the risks as well as performance of the investments.

The Society does not hold or issue derivative financial instruments for trading purposes or to hedge against fluctuations, if any, in interest rates and foreign exchange.

19.2 Credit risk

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the Society to incur a financial loss. The Society's exposure to credit risk arises primarily from its bank balances and debt investments.

Bank balances are transacted with reputable financial institutions possessing high credit quality; hence the risk of default is low. For debt investments, the Society limits its exposure to credit risk on investments held by investing in debt securities issued or backed by the Singapore government, Singapore-listed companies which are components of the STI, or counterparties with investment-grade credit ratings.

The maximum exposure to credit risk is represented by the carrying amount of each financial asset in the statement of financial position.

19.3 Liquidity risk

Liquidity risk is the risk that the Society will encounter difficulty in raising funds to meet the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Society's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, without incurring unacceptable losses or risking damage to the Society's reputation.

The Society maintains sufficient level of cash and cash equivalents to meet its working capital requirements.

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Notes to the Financial Statements for the financial year ended 31 March 2026

19. Financial Instruments (continued)

19.3 Liquidity risk (continued)

The following are the contractual maturities of financial liabilities, including estimated interest payments and excluding the impact of netting agreements:

	Less than 1 year \$	Between 1 and 5 years \$	Over 5 years \$	Total \$
<u>At 31 March 2026</u>				
Trade and other payables	427,842	-	-	427,842
<u>At 31 March 2025</u>				
Trade and other payables	431,762	-	-	431,762

19.4 Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates, interest rates and equity prices will affect the Society's income or the value of its holdings of financial instruments.

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of the Society's financial instruments will fluctuate because of changes in market interest rates.

At the reporting date, the Society is not exposed to any interest rate risk as it does not hold any financial instruments with variable interest rates.

Foreign currency risk

Currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates. Currency rate risk arises when transactions are denominated in foreign currencies.

At the reporting date, the Society is not exposed to any foreign currency risk as it does not hold any financial instruments denominated in a foreign currency.

Market price risk

Market price risk is the risk that the value of a financial instrument will fluctuate due to changes in market prices.

At the reporting date, the Society is not exposed to any market price risk as it does not hold quoted or marketable financial instruments.

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Notes to the Financial Statements for the financial year ended 31 March 2026

19. Financial Instruments (continued)

19.5 Financial instruments by category

The aggregate carrying amounts of financial assets and financial liabilities were as follows:

	2026	2025
	\$	\$
Financial assets		
Debt investments	13,006,753	11,986,430
Other receivables	223,333	222,535
Cash and cash equivalents	9,557,537	9,776,529
Total financial assets measured at amortised cost	<u>22,787,623</u>	<u>21,985,494</u>
Financial liabilities		
Trade and other payables	427,842	431,762
Total financial liabilities measured at amortised cost	<u>427,842</u>	<u>431,762</u>

20. Determination of Fair Values

A number of the Society's accounting policies and disclosures require the determination of fair value, for both financial and non-financial assets and liabilities. Fair values have been determined for measurement and/or disclosure purposes based on the following methods. When applicable, further information about the assumptions made in determining fair values is disclosed in the notes specific to that asset or liability.

20.1 Fair value hierarchy

The Society categorises fair value measurements using a fair value hierarchy that is dependent on the valuation inputs used as follows:

- (a) quoted prices (unadjusted) in active markets for identical assets or liabilities (Level 1);
- (b) inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices) (Level 2); and
- (c) inputs for the asset and liability that are not based on observable market data (unobservable inputs) (Level 3).

Assets not measured at fair value but for which fair values are disclosed

	Note	Level 1	Level 2	Level 3	Total
		\$	\$	\$	\$
31 March 2026					
Non-Financial Assets					
Investment properties	10	-	10,819,000	-	10,819,000
Total assets		-	10,819,000	-	10,819,000

HIGHLIGHTS OF THE YEAR

SINGAPORE BUDDHIST FREE CLINIC

(Registered in the Republic of Singapore)

Notes to the Financial Statements for the financial year ended 31 March 2026

20. Determination of Fair Values (continued)

20.1 Fair value hierarchy (continued)

Assets not measured at fair value but for which fair values are disclosed (continued)

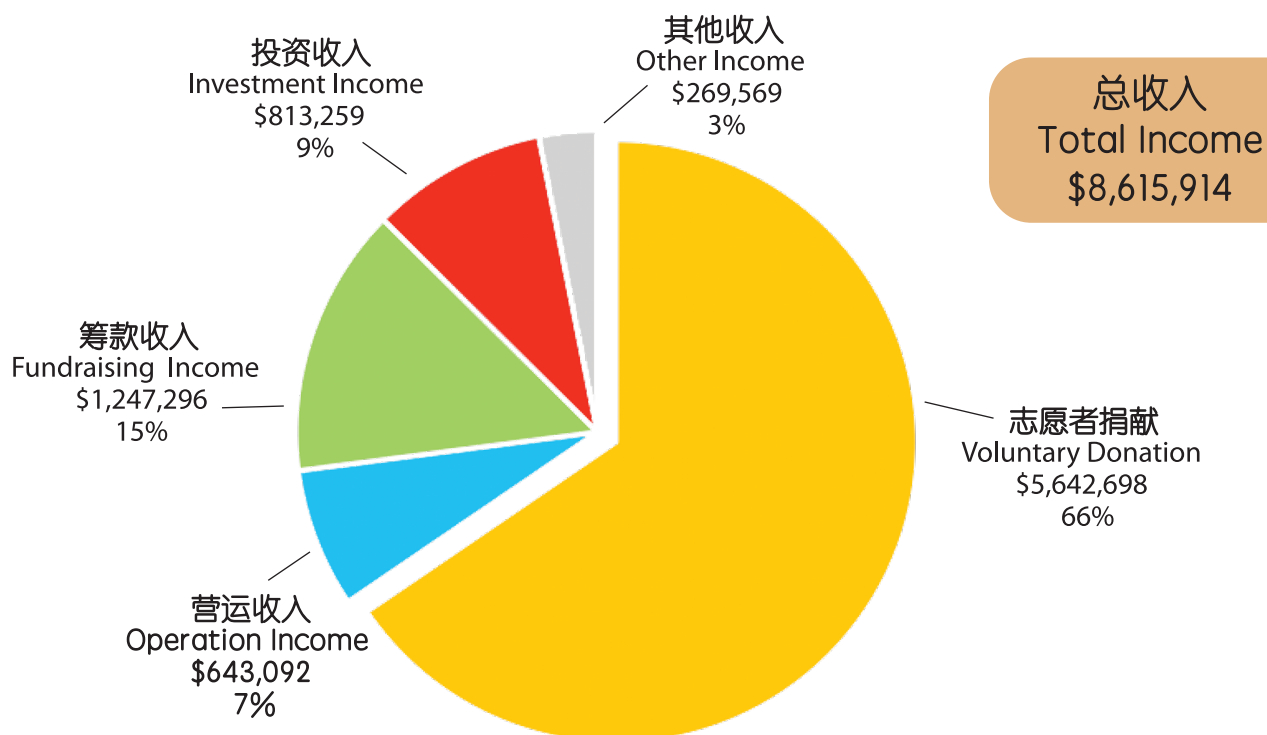
	Note	Level 1 \$	Level 2 \$	Level 3 \$	Total \$
<u>31 March 2025</u>					
Non-Financial Assets					
Investment properties	10	-	10,340,000	-	10,340,000
Total assets		-	10,340,000	-	10,340,000

20.2 Valuation policies and procedures

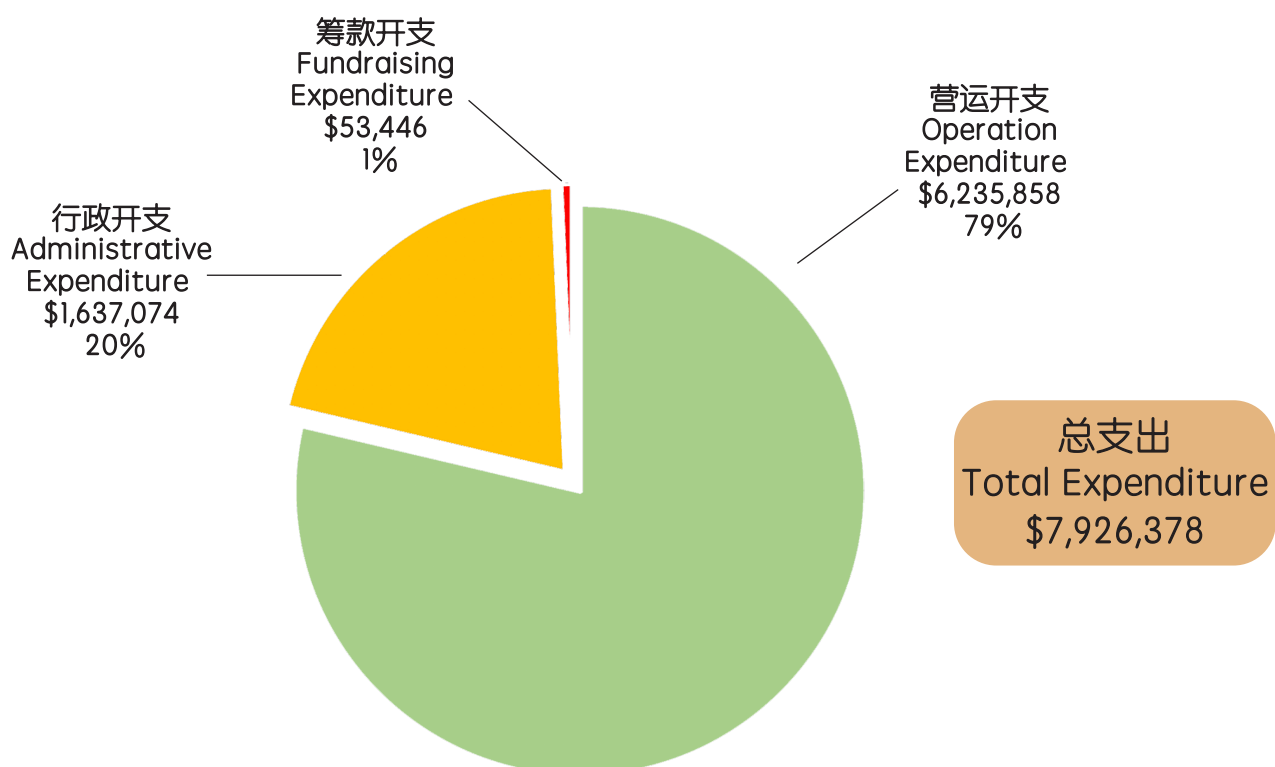
Financial assets and liabilities

The carrying amount of financial assets and liabilities with a maturity of less than one year is assumed to approximate their fair values.

收入来源 Source Income

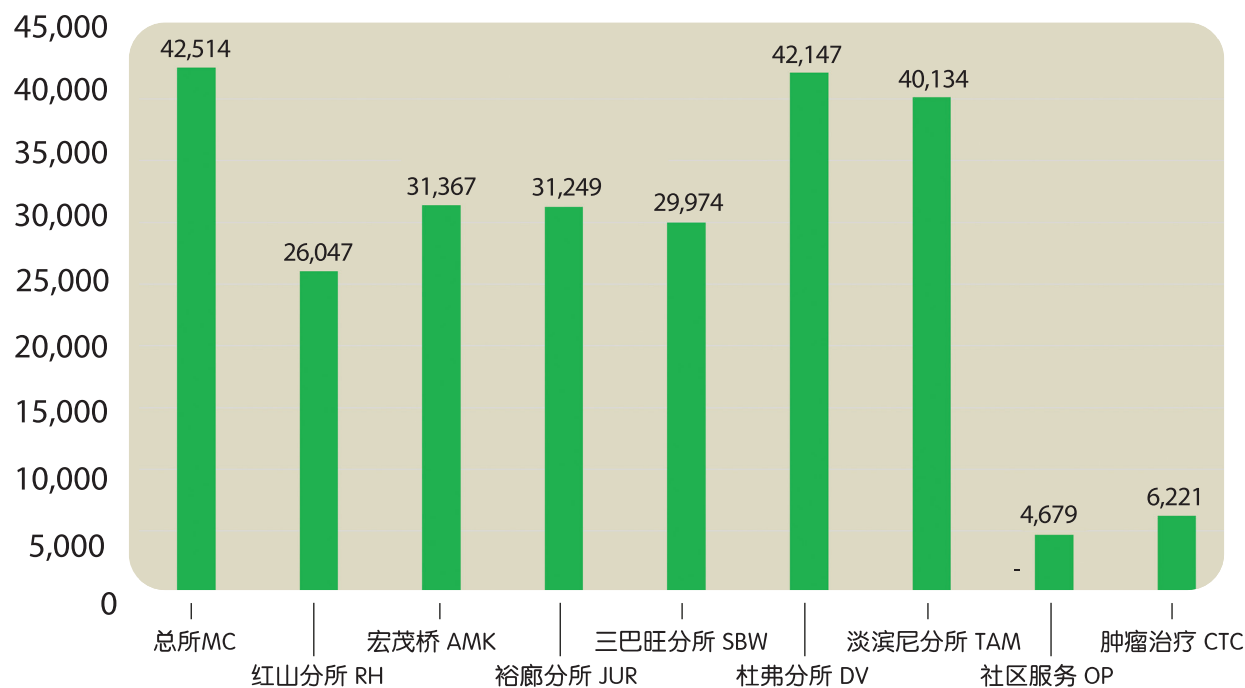


支出费用 Expenditure

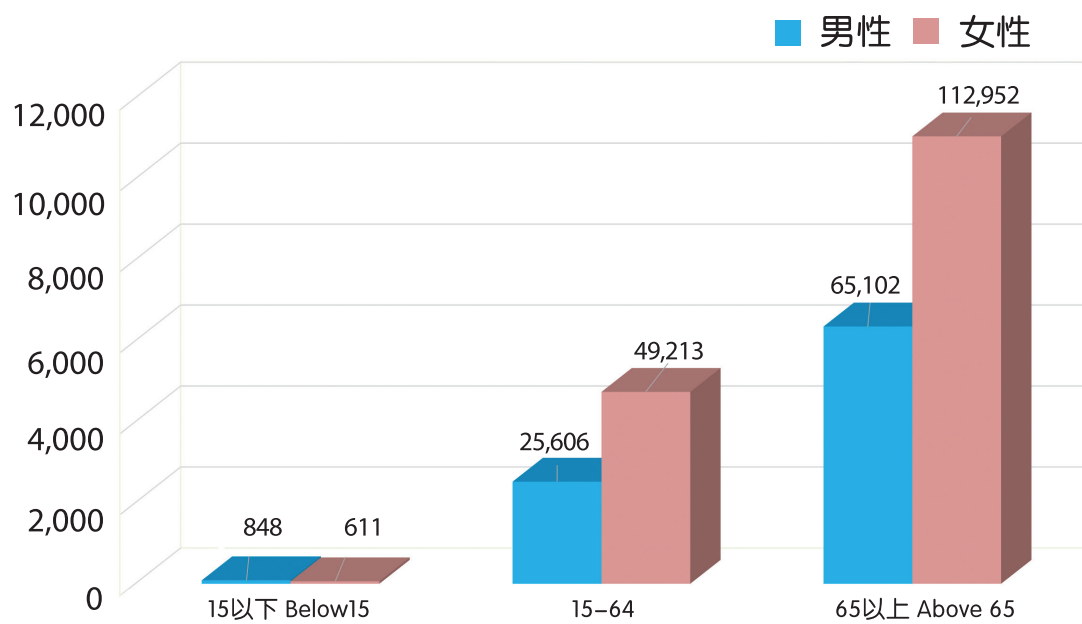


HIGHLIGHTS OF THE YEAR

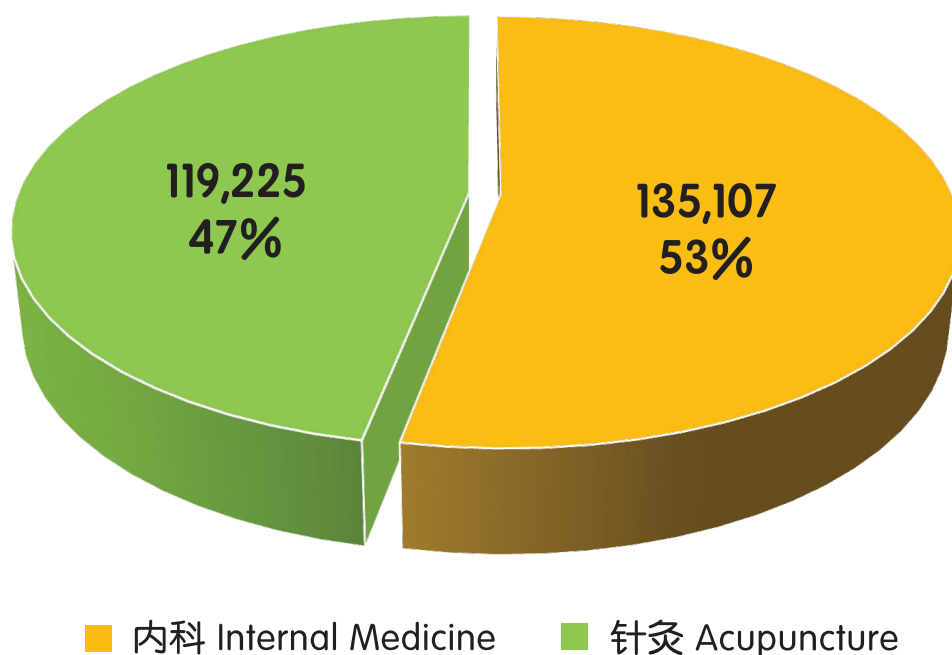
各所义诊人数
Number of Patients By Branches



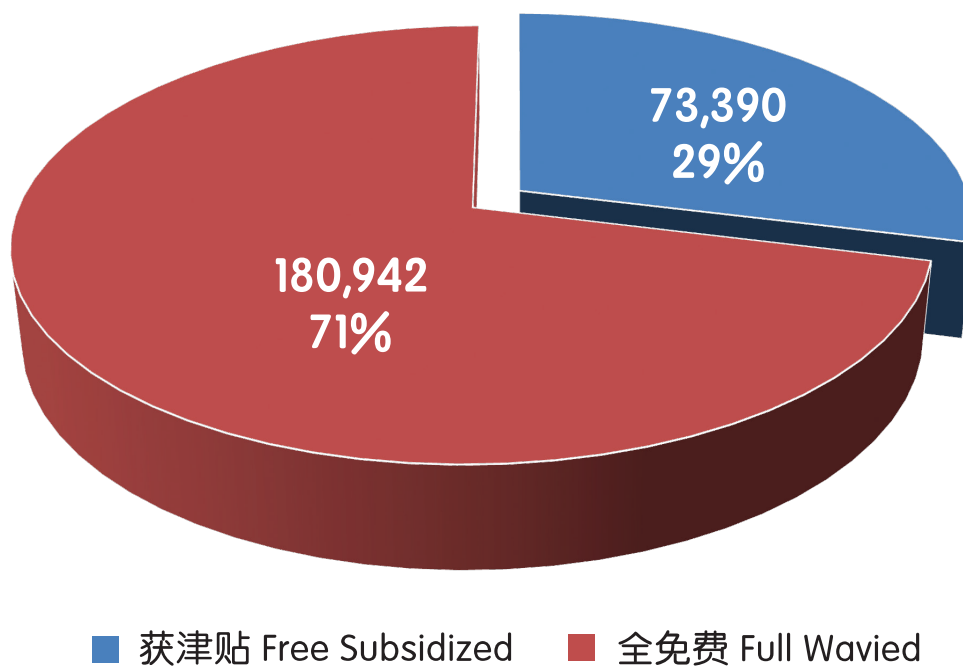
义诊人士年龄分类
Patients By Age



全年内科与针灸科人数
Patients By Internal Medicine & Acupuncture

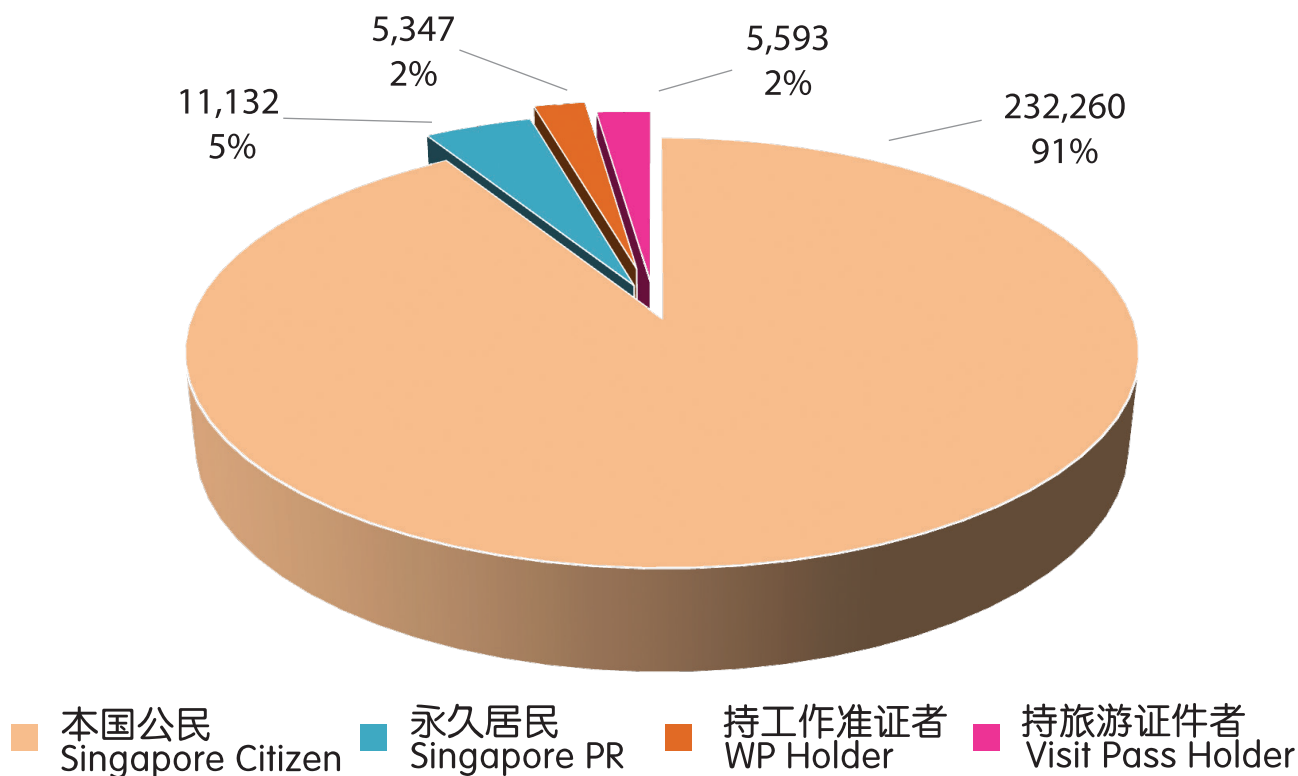


获津贴与全免费人数
Patients By Fee Subsidized & Full Wavied

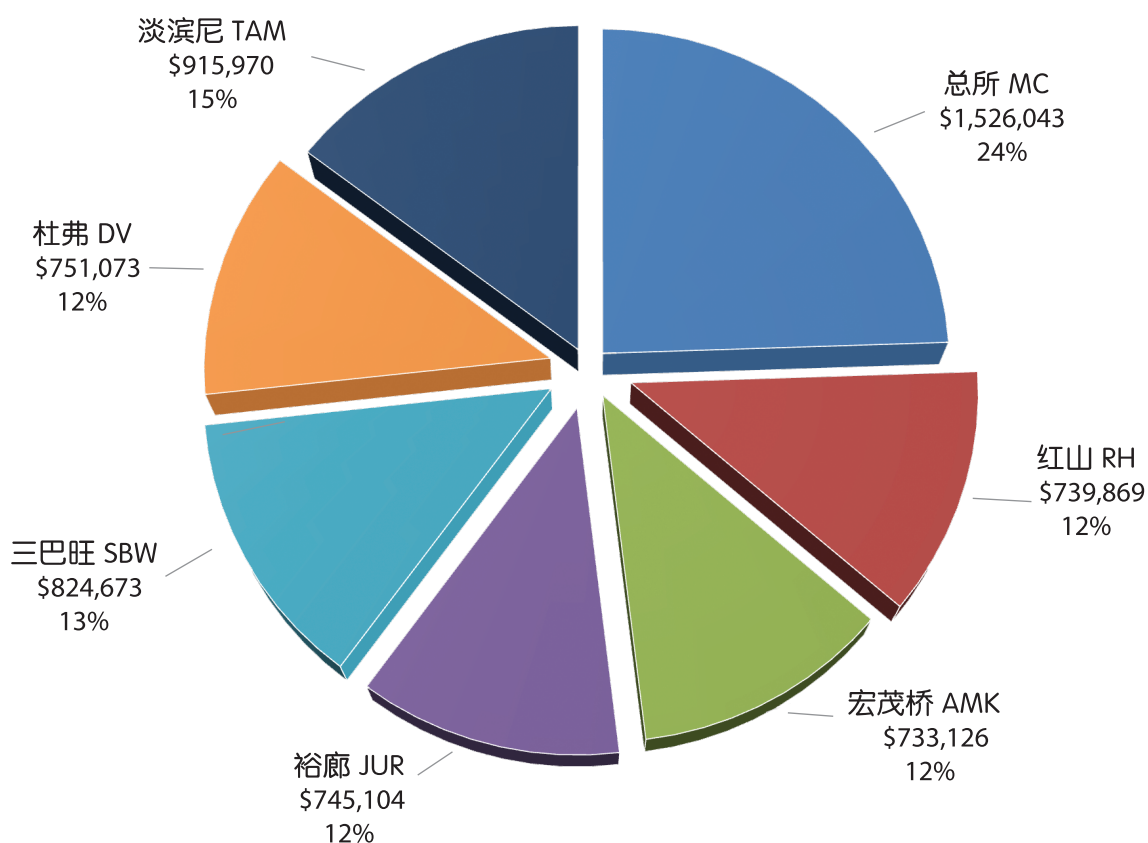


HIGHLIGHTS OF THE YEAR

义诊人数国籍分类
Patients by Nationalities



各所营运开支
Cost of Operation by Branches



Governance Evaluation Checklist
监管评估清单
(for the financial year April 2025 to March 2026)

Principle 原则 1			
The charity serves its mission and achieves its objectives 慈善团体致力履行使命实现宗旨			
Code Guideline 准则指南	Code ID 准则 编号	Did the charity put this guideline into action? (select "Yes", "No" or "Partial Compliance", whichever is applicable) 慈善团体是否有把这个 原则付诸行动? (选择“有”、“没有”或 “部分遵守”，以适用者 为准)	Explanation (if “No” or ‘Partial Compliance’ is selected) 解释 (如果选择“没有” 或“部分遵守”)
1. The charitable purposes (For example, the charity's vision and mission, objectives, use of resources, and activities) are clearly stated and published on platforms that can be easily accessed by the public. The objectives are also included in the charity's governing instrument. 慈善宗旨（例如，愿景和使命、目标、资源用途、活动等）清楚列出，并发布在公众容易接触到的平台上。这些宗旨也列入其监管章程内。	1.1	Yes 有	
2. Strategic plans are developed and implemented to achieve the stated charitable purposes. 制定及实施策略规划，以实现所述的慈善宗旨。	1.2	Yes 有	
3. The Board reviews the charity’s strategic plans regularly to ensure that the charity is achieving its charitable purposes. The Board also monitors, evaluates and reports on the outcome and impact of the charity's activities. 董事会定期检讨慈善团体的策略规划，确保慈善团体实现其慈善宗旨，并监督、评估及汇报慈善团体活动的成果和影响。	1.3	Yes 有	
4. The plan for building the capacity and capability of the charity is documented and the Board monitors the progress of this plan. 明文制定一套发展慈善团体规模和能力的计划，董事会负责监督该计划的进展。 “Capacity” refers to a charity’s infrastructure and operational resources while “capability” refers to its expertise, skills and knowledge. “规模”指的是慈善团体的基础设施和运作资源，而“能力”指的是它的专长、技能和知识。	1.4	Yes 有	
Principle 原则 2			
The charity has an effective Board and Management 慈善团体有一个称职的董事局和管理层			
5. The Board and Management are collectively responsible for achieving the charity’s charitable purposes. The roles and responsibilities of the Board and Management should be clear and distinct. 董事会和管理层共同负责实现慈善团体的慈善宗旨。两者的角色和责任应有明确区分。	2.1	Yes 有	
6. The Board and Management should be inducted and undergo training, where necessary, and their performance reviewed regularly to ensure their effectiveness. 董事会和管理层在必要时应接受入门和在职培训，其表现应定期受到评估，以确保他们的效力。	2.2	Yes 有	

GOVERNANCE

7. The terms of reference for the Board and each of its committees are documented. The Board has appointed committees (or designated governing Board member(s)) to oversee the following areas: (a) audit; (b) finance. 明文规定董事会及各委员会的职责范围。董事会设有委员会（或指定董事会成员）来监督以下事务： (a) 审查 (b) 财政	2.3	Yes 有	
8. The Board is diverse and of an appropriate size, and has a good mix of skills, knowledge, and experience. All governing board members exercise independent judgement and act in the best interest of the charity. 董事会多元化，人数适当，并融汇不同的技能、知识和经验。所有董事会成员皆行使独立的判断力，并以慈善团体的最佳利益为依归。	2.4	Yes 有	
9. Proper processes for leadership renewal are developed. This means establishing a term limit for each governing board member and ensuring that all governing board members submit themselves for re-nomination and re-appointment at least once every 3 years. 制定适当的领导层更新程序，包括设定每位董事的任期期限。确保所有董事会成员至少每三年一次被重新提名和重新任命。	2.5	Yes 有	
10. Proper processes for leadership renewal are developed. This means establishing a term limit for the Treasurer (or equivalent position). For Treasurer (or equivalent position) only: (a) The maximum term limit for the Treasurer (or equivalent position such as a Finance Committee Chairperson, or a key person on the Board responsible for overseeing the finances of the charity) is 4 consecutive years. If there is no governing board member who oversee the finances, the Chairperson will take on the role. (i) After meeting the maximum term limit for the Treasurer, a governing board member's re-appointment to the position of Treasurer (or an equivalent position) may be considered after at least a 2-year break. (ii) If the Treasurer leaves the position for less than 2 years, and when he or she is being re-appointed, the Treasurer's years of service continues from the time he or she stepped down as Treasurer. 制定适当的领导层更新程序，包括设定财政（或同等职务）任期限制。 只适用于财务主管（或同等职务）： (a) 财政（或同等职务，如财政委员会主任，或负责管理慈善团体财务的董事会主要成员）的任期顶限为连续四年。如果没有任何董事会成员统管财政事务，此项任务则由董事会主席兼任。 (i) 董事会成员担任财政（或同等职务）达到任期顶限后，可以间隔至少两年之后，被考虑再度受委为财政（或同等职务）。 (ii) 如财政离职少于两年，当再度获得委任时，他或她的服务年将从他/她离职的日期继续计算。	2.6	Yes 有	
11. The Board has suitable qualifications and experience, understands its duties clearly and performs well. (a) No staff chairs the Board and staff do not comprise more than one-third of the Board. 董事会成员具备适当资格和经验，清楚了解职责，并很好地履行任务。 (a) 职员不担任董事会主席，且职员在董事会所占的人数不超过三分之一。	2.7	Yes 有	

12. The Management has suitable qualifications and experience, understands its duties clearly and performs well. (a) Staff provide the Board with complete and timely information and staff do not vote or participate in the Board's decision-making. 管理层具备适当资格和经验，清楚了解职责，能够很好地履行任务。 (a) 职员及时向董事会提供完整的信息，且不表决或参与董事会决策。	2.8	Yes 有	
13. The term limit for all governing board members is set at 10 consecutive years or less. Re-appointment to the Board may be considered after at least a 2-year break. For all governing board members: (a) If the governing board member leaves the Board for less than 2 years, and when he or she is being re-appointed, the governing board member's years of service continues from the time he or she left the Board. (b) If the charity considers it necessary to retain a particular governing board member (with or without office bearers' positions) beyond the maximum term limit of 10 consecutive years, the extension is deliberated and approved at the general meeting where the governing board member is being re-appointed or re-elected to serve for the charity's term of service. (For example, a charity with a 2-year term of service conducts its election once every 2 years at its general meeting). (c) The charity discloses the reasons for retaining any governing board member who has served on the Board for more than 10 consecutive years, as well as its succession plan, in its annual report. 所有董事会成员的任期顶限设定为连续十年或更短。在离职至少两年后方可被考虑重新任命为董事会成员。适用于董事会成员。 (a) 如董事会成员离开董事会不到两年，再次获任命时，他/她的服务年限将从他/她离开董事会的日期继续计算。 (b) 如慈善团体认为有必要在某位董事连续达十年的任期顶限后，延长这位董事（不论是否有担任职务）的任期，则提交会员大会进行审议和批准，方可让这位董事连任或重新当选。（如董事任期为两年的慈善团体，每两年将召集一次会员大会进行选举）。 (c) 慈善团体在其年度报告中披露挽留任何连续服务超过十年的董事会成员的原因，以及慈善团体的接班人计划。	2.9a 2.9b 2.9c	Yes 有	
14. For Treasurer (or equivalent position) only: (d) A governing board member holding the Treasurer position (or equivalent position such as a Finance Committee Chairperson or key person on the Board responsible for overseeing the finances of the charity) steps down from the Treasurer or equivalent position after a maximum of 4 consecutive years. i. The governing board member may continue to serve in other positions on the Board (except the Assistant Treasurer position or equivalent), not beyond the overall term limit of 10 consecutive years, unless the extension was deliberated and approved at the general meeting – refer to 2.9.b. 只适用于财政（或同等职务）： (d) 担任财政（或同等职务，如财政委员会主任，或负责管理慈善团体财务的董事会主要成员），在四年任期顶限后卸任财政或同等职务。 i. 可以继续任在董事会担任其他职务（除了助理财政或同等职务外），但不得超过连续十年的顶限期，除非经会员大会审议和批准--参见 2.9.b。	2.9d	Yes 有	

GOVERNANCE

Principle 原则 3			
The charity acts responsibly, fairly and with integrity 慈善团体做事有责任感, 公平和具诚信			
15. Appropriate background checks are conducted on the members of the Board and Management to ensure they are suited to work at the charity. 对董事会成员和管理层进行适当的背景调查, 确保他们适合担任慈善团体职务。	3.1	Yes 有	
16. The processes for the Board and Management to declare actual or potential conflicts of interest, and the measures to deal with these conflicts of interest when they arise are documented. (a) Any governing board member with a conflict of interest in the matter(s) discussed recuses himself or herself from the meeting and does not vote or take part in the decision-making during the meeting. 明文制定董事会和管理层申报实际或潜在利益冲突的程序, 以及处理利益冲突的措施。 (a) 当董事会成员与所讨论事项有利益冲突时退出会议, 在会议期间不参与决策或投票。	3.2	Yes 有	
17. No governing board member is involved in setting his or her own remuneration directly or indirectly. 没有任何董事直接或间接参与制定自己的薪酬。	3.3	Yes 有	
18. No staff is involved in setting his or her own remuneration directly or indirectly. 没有任何职员直接或间接参与制定自己的薪酬。	3.3	Yes 有	
19. A Code of Conduct that reflects the charity's values and ethics is established and applied appropriately. 制定并适当实行体现慈善团体价值观和道德的行为准则。	3.4	Yes 有	
20. The Environmental, Social and Governance factors are taken into account when conducting the charity's activities. 在开展慈善活动时, 有考虑环境、社会和治理三方面因素。	3.5	Yes 有	
Principle 原则 4			
The charity is well-managed and plans for the future 慈善团体管理妥善, 并为未来做好规划			
21. Key policies and procedures are implemented and regularly reviewed to ensure that they continue to support the charity's objectives. (a) The Board approves the annual budget for the charity's plans and regularly reviews and monitors the charity's income and expenditures (For example, financial assistance, matching grants, donations by governing board members to the charity, funding and staff costs). 实行并定期检讨主要政策和程序, 确保能够继续支持慈善团体的宗旨。 (a) 董事会批准慈善团体的常年预算, 并定期审查和监督其收支 (例如财政援助、配对资助、董事会成员对慈善团体的捐款、资金、员工成本等)。	4.1a	Yes 有	
22. Key policies and procedures are implemented and regularly reviewed to ensure that they continue to support the charity's objectives. (b) Appropriate internal controls are implemented to manage and monitor the charity's funds and resources. This includes key processes such as: (i) revenue and receipting policies and procedures; (ii) procurement and payment policies and procedures; and (iii) system for the delegation of authority and limits of approval. 实行并定期检讨主要政策和程序, 确保能够继续支持慈善团体的宗旨。	4.1b	Yes 有	

(b) 实行适当的内部监控，以管理和监督慈善团体的资金与资源。包括以下的关键程序： (i) 收入和收据的政策及程序； (ii) 采购和付款的政策及程序；以及 (iii) 授权和审批权限的制度。			
23. The Board's approval is sought for any loans, donations, grants, or financial assistance provided by the charity which are not part of the core charitable programmes listed in its policy. (For example, loans to employees or subsidiaries, and grants or financial assistance to business entities). 慈善团体所提供的任何贷款、捐款、资助或经济援助，如不属于其政策所列的核心慈善项目，均须获得董事会批准。（例如：给予雇员或附属公司的贷款、给予商业组织的拨款或财务援助）。	4.2	Yes 有	
24. The key risks that the charity is exposed to are regularly identified and reviewed, and the charity's processes to manage these risks are referred to. 定期识别和检讨慈善团体面临的主要风险，并参照慈善团体的程序来管控这些风险。	4.3	Yes 有	
25. Internal policies for the charity in the following areas are set and regularly reviewed: (a) anti-money laundering and countering the financing of terrorism (AML/CFT); (b) Board strategies, functions, and responsibilities; (c) employment practices; (d) volunteer management; (e) finances; (f) information technology (IT) including data privacy management and cyber-security; (g) investment (advice is obtained from qualified professional advisors if this is deemed necessary by the Board); (h) service or quality standards; (i) other key areas such as fund-raising and data protection. 为慈善团体的以下领域制定的内部政策，并定期检讨： a. 反洗黑钱和反恐怖主义融资； b. 董事会的策略、职能和责任； c. 雇用常规； d. 义工管理； e. 资金； f. 资讯科技（IT），包括数据隐私管理和网络安全； g. 投资（如董事会认为有必要，可向合格的专业顾问征询意见）； h. 服务或质量标准； i. 其他关键领域，如筹款和数据保护。	4.4	Yes 有	
26. The charity's audit committee or equivalent is confident that the charity's operational policies and procedures (including IT processes) are effective in managing the key risks of the charity. 慈善团体的审查委员会或同等职务人员有信心确保慈善团体的运作政策和程序（包括资讯科技流程）能有效管控慈善团体的主要风险。	4.5	Yes 有	
27. The charity measures the impact of its activities, reviews external risk factors and their likelihood of occurrence, and responds to key risks for the sustainability of the charity. 慈善团体衡量其活动所产生的影响，评估外部风险因素及其发生的可能性，且能应对主要风险，让慈善团体持续发展。	4.6	Yes 有	
Principle 原则 5			
The charity is accountable and transparent 慈善团体是负责任和公开透明的			
28. The necessary documents (Annual Report, Financial Statements, Governance Evaluation Checklist) are disclosed or submitted in accordance with the requirements of the Charities Act 1994 and its Regulations.	5.1	Yes 有	

GOVERNANCE

根据《慈善法令》和其附属条例，披露和提交所需的报告（如年度报告、财务报表、监管评估清单等）。			
29. Governing board members do not receive remuneration for their services to the Board. Where the charity's governing instrument expressly permits remuneration or benefits to the governing board members for their services, the charity provides reasons for allowing remuneration or benefits and discloses in its annual report the exact remuneration and benefits received by each governing board member. 董事会成员为董事会提供服务不收取报酬。如果慈善团体的管理章程明确允许董事会成员因提供服务而获得报酬或利益，则提供支付报酬或利益的理由，并在年度报告中披露每名董事会成员所获得的确切报酬和利益。	5.2	Yes 有	
30. The charity discloses the following in its annual report: (a) the number of Board meetings in the financial year; (b) the number of Board meetings each governing board member attends in the financial year expressed as a fraction or percentage of the total number of Board meetings expressed in that financial year. 慈善团体在年度报告中披露： (a) 每年董事会会议的次数； (b) 每位董事会成员在一个财年中出席董事会会议的次数，以该财年董事会会议总次数的分数或百分比表述。	5.3	Yes 有	
31. The charity discloses in its annual report the total annual remuneration (including any remuneration received in the charity's subsidiaries) for each of its 3 highest-paid staff, who each receives remuneration exceeding \$100,000, in incremental bands of \$100,000. If any of the 3 highest-paid staff serve on the Board of the charity, this is also disclosed. If none of its staff receives more than \$100,000 in annual remuneration each, the charity discloses this fact. 慈善团体在其年度报告中披露总薪酬超过 10 万元的三名最高薪职员的年薪总额（包括从附属机构领取的任何薪酬），以每 10 万元为一增幅逐一列明。如果三名最高薪职员中有任何人在董事会任职，也据实披露。如果没有任何一名职员的年薪超过 10 万元，慈善团体亦据实披露。	5.4	Yes 有	
32. The charity discloses in its annual report the number of paid staff who are close members of the family belonging to the Executive Head or governing board members, and whose remuneration exceeds \$50,000 during the financial year. The annual remuneration of such staff is listed in incremental bands of \$100,000. If none of its staff is a close member of the family belonging to the Executive Head or governing board members and receives more than \$50,000 in annual remuneration, the charity discloses this fact. 慈善团体在其年度报告中披露有多少受薪职员是执行主管或董事会成员的家属，并在该年度年薪超过 5 万元。这些职员的年薪以每 10 万元为一增幅逐一列明。如果慈善团体职员中没有人是执行主管或董事会成员的家属，并且年薪超过 5 万元，慈善团体亦据实披露。	5.5	Yes 有	
33. Clear reporting structures are implemented so that the Board, Management and staff can access all relevant information, advice, and resources to conduct their roles effectively. (a) Relevant discussions, dissenting views and decisions are recorded in the minutes of general and Board meetings. The minutes of these meetings are circulated to the Board as soon as practicable. 实行明确的汇报机制，以便董事会、管理层和职员能够获得所有的相关信息、通知和资源，从而有效地履行其职责。 (a) 会员大会与董事会议中所讨论的事项、反对意见和决议都列入会议记录，并尽快将此会议记录发送给董事会。	5.6a	Yes 有	
34. Clear reporting structures are implemented so that the Board, Management, and staff can access all relevant information, advice, and resources to conduct their roles effectively.	5.6b	Yes 有	

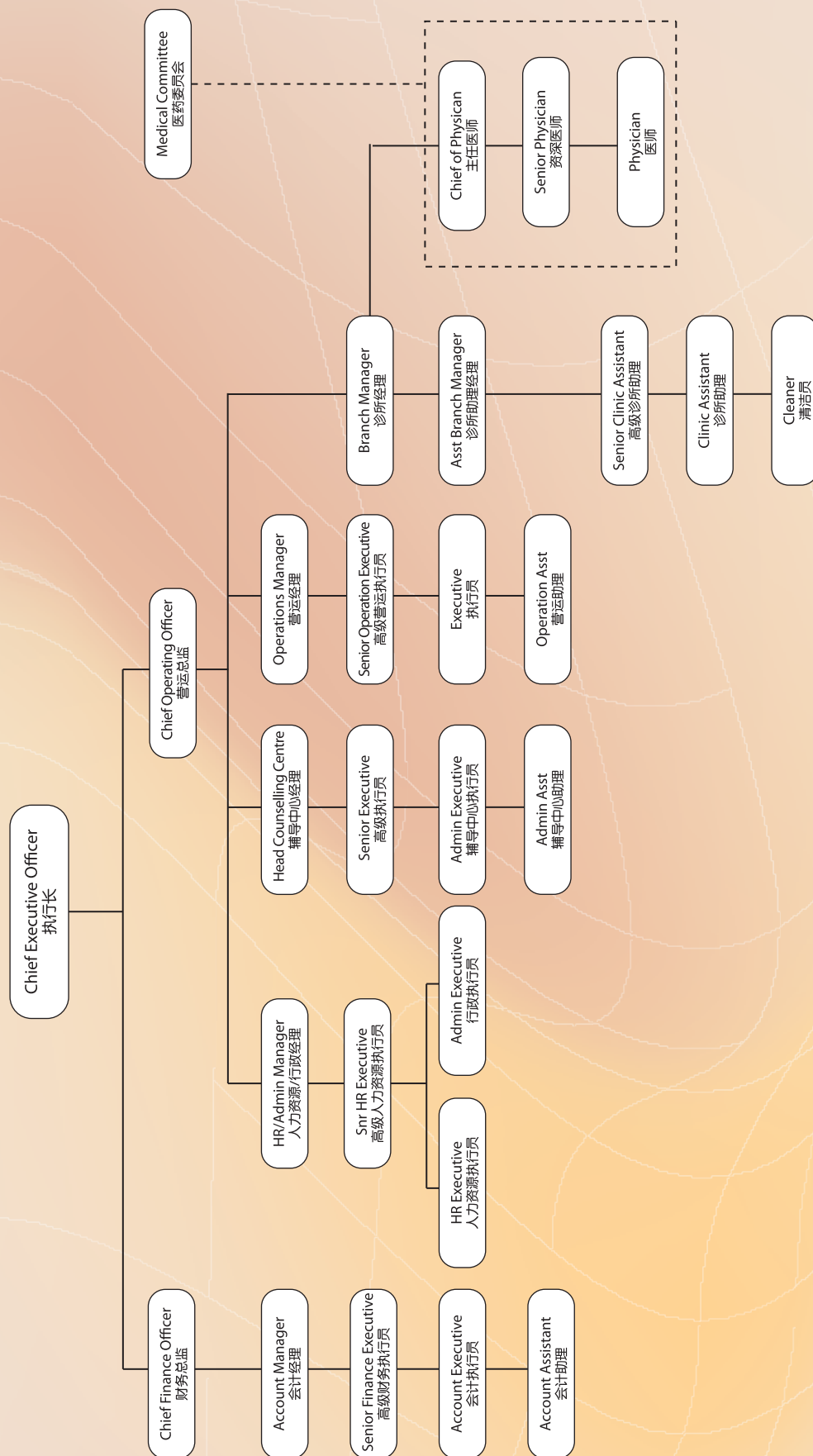
(b) The Board meetings have an appropriate quorum of at least half of the Board, if a quorum is not stated in the charity's governing instrument. 实行明确的汇报机制，以便董事会、管理层和职员能够获得所有的相关信息、通知和资源，从而有效地履行其职责。 (b). 如果慈善团体的监管章程中没有规定，出席董事会会议的适当法定人数至少为董事会成员的一半。			
35. A whistle-blowing policy is implemented for any person to raise concerns about possible wrongdoings within the charity. Such concerns are independently investigated and follow-up action is taken as appropriate. 实行举报政策，任何人都可对慈善团体内部可能存在的的行为表达关注。举报将进行独立调查，酌情采取后续行动。	5.7	Yes 有	
Principle 原则 6 The charity communicates actively to instil public confidence 慈善团体积极对外沟通，树立公众信心			
36. Strategies for regular communication with the charity's stakeholders and the public are developed and implemented. (For example, focusing on the charity's branding and overall message, raise awareness of its cause to maintain or increase public support, and showing appreciation to supporters). 制定和实施与慈善团体的利益相关者和公众定期沟通的策略（例如，注重慈善团体的品牌和整体信息，提高公众对其慈善事业的认知，维持或加强公众对慈善团体的支持，以及对支持者表示感谢）。	6.1	Yes 有	
37. The views of the charity's stakeholders and the public are listened to and responded to constructively. 聆听慈善团体的利益相关者和公众的意见，并做出建设性的回应。	6.2	Yes 有	
38. A media communications policy is implemented to help the Board and Management build positive relationships with the media and the public. 实施媒体沟通政策，以协助董事会和管理层与媒体及公众建立积极的关系。	6.3	Yes 有	

Declaration 声明

Name 姓名	Seck Sian Tiong 释贤通
Email 电邮	sstong@sbfc.org.sg
Contact 联系	63090590
Designation 职位	Chief Executive Officer
☒ I confirm that the information provided in this submission is true and accurate to the best of my knowledge. I am aware that the provision of false or misleading information in relation to this submission to the Commissioner of Charities can constitute a criminal offence, which is punishable by imprisonment and/or a fine. 我确认，就我所知，提呈文件中的信息均属真实和准确。我知道向慈善总监提供虚假或具误导性的资料，将会构成刑事罪行，可被判处监禁和/或罚款。	
☒ I hereby declare that the Governing Board has approved this Governance Evaluation Checklist and has authorised me to submit this checklist on its behalf. All information given by me in this checklist submission is true to the best of my knowledge and I have not willfully suppressed any material fact. 我谨此声明，董事会已批准这份监管评估清单，并授权我代表董事会提交。就我所知，这份评估清单中的所有资料均属真实，而我并没有故意隐瞒任何重要事实。	

新加坡佛教施诊所管理架构图表

SBFC Management Structure





新加坡佛教施诊所
筹募医药基金
FUND RAISING PROJECT FOR
Singapore Buddhist Free Clinic

荣誉呈献
PROUDLY PRESENT

2026
DECEMBER
26/12 SAT 8.00pm
27/12 SUN 2.30pm
27/12 SUN 8.00pm
新加坡滨海艺术中心剧院
Esplanade - Theatres on the Bay, Singapore



A GRAND ORIGINAL DANCE DRAMA
Thousand-Armed Guanyin
大型原创舞剧
千手观音

中国舞蹈领域唯一「世纪之星」称号获得者／2008年北京奥运会开闭幕式副导演／残奥会开闭幕式执行总导演
中国国家一级导演 张继钢 作品
China's National First-Class Director | ZHANG JIANG

Performed By
演出单位

中国山西省
太原舞蹈团

中国山西省
太原幼儿师范
高等专科学校

历经数年之久
全方位全新升级版的倾力巨作
古老而永恒的动人故事
动听的颂歌唯美的意境画卷

山西省艺术基金
SHANXI PROVINCE ARTS FUND
中国山西省艺术基金
2025年度传播
交流推广资助项目

汇聚近200人空前阵容震撼呈献视听盛宴

VIP 赞助人

请联系佛教施诊所
CONTACT SBFC

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TICKET SALE ON 1ST SEPTEMBER

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免责声明：舞剧为现代艺术创作，有别于传统的观音灵感故事，内容不作宗教教义诠释。敬请观众以艺术欣赏之角度观演。
Disclaimer: This performance is a contemporary artistic creation that differs from the traditional Guanyin-inspired narrative and is not intended as a doctrinal interpretation.

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Managed by
项目策划管理



TANG DYNASTY
大唐文化

新加坡佛教施诊所主办大型原创舞剧【千手观音】演出赞助表格
The Grand Original Dance Drama [Thousand-Hand Guanyin] Sponsorship Form

赞助人/机构 Sponsor's Name

Corporate UEN

Individual NRIC (FULL)

赞助金额 (请在以下打勾) Sponsorship Amounts (please ticks below)

☐ \$1000
2 VIP Tickets

☐ \$5000
10 VIP Tickets

☐ \$10,000
20 VIP Tickets

Others _____
VIP Tickets

观赏日期 Date Of Show: ☐ 26.12.2026 ☐ 27.12.2026 ☐ 27.12.2026
(请打勾)(please ticks) Sat 8.00pm Sun 2.30pm Sun 8.00pm

☐ Cheque No _____ 银行 Bank _____
Payable to "SINGAPORE BUDDHIST FREE CLINIC" (Please indicate "Guanyin" at the back)

☐ PayNow to A/C: UOB 211-307-461-4 (SBFC UEN S69SS0009J)
(Please email the information to donation@sbfc.org.sg)

☐ Credit/Debit Card (Only VISA/Mastercard)

Card Holder's Name _____

Credit Card No: - - -

Expiry Date:

联络人电话 Contact Person No.

电邮 Email

地址 Address

我同意SBFC按照个人资料保护法2012和SBFC资料保护政策(可在SBFC网页<https://www.sbfc.org.sg/protection-notice>查询)收集、使用及披露此捐款表格中提供的个人资料用于以下目的:(a) 处理和管理所收的捐款,以及 (b) 向IRAS呈报个人资料作税务减免。
I agree that SBFC may use, collect and disclose my personal data as provided in this donation form for the following purposes in accordance with the Personal Data Protection Act 2012 and SBFC's data protection policy (available on the SBFC website at <https://www.sbfc.org.sg/protection-notice>): (a) Processing and administering of donation received; and (b) Submission to IRAS for tax deduction.

签名 Signature

姓名与职衔 Name & Designation

日期 Date

本所填写 For SBFC use

收到日期 Received Date

收据号码 Receipt No

收据日期 Receipt Date

Seats No:

☐ 26.12.2026 ☐ 27.12.2026 ☐ 27.12.2026
Sat 8.00pm Sun 2.30pm Sun 8.00pm

各所地址 CLINICS LOCATION

- 总所 Main Clinic (附设肿瘤治疗中心/辅导中心)
48 Lorong 23 Geylang Singapore 388376
询问电话 Tel: 6848 4306 内科/针灸
询问电话 Tel: 6309 0595 肿瘤治疗中心
- 红山分所 Redhill Branch
Blk 131 Clarence Lane #01-20 Singapore 140131
询问电话 Tel: 6473 6638
- 宏茂桥分所 Ang Mo Kio Branch
Blk 348 Ang Mo Kio Ave 3 #01-2096 Singapore 560348
询问电话 Tel: 6453 9466
- 裕廊分所 Jurong Branch
Blk 320 Jurong East St 31 #01-74 Singapore 600320
询问电话 Tel: 6563 0063
- 三巴旺分所 Sembawang Branch (附设肿瘤治疗)
Blk 503A Canberra Link #01-13 Singapore 751503
询问电话 Tel: 6555 6705
- 杜弗分所 Dover Branch
Blk 23 Dover Crescent #01-388 Singapore 130023
询问电话 Tel: 6255 2049
- 淡滨尼分所 Tampines Branch (附设肿瘤治疗/辅导服务)
Blk 156 Tampines St 12 #01-09 Singapore 521156
询问电话 Tel: 6226 2880

社区服务 Community Service

- 星期一 Monday 油池林邦景居委会
YewTee Lim Bang View RC
- 星期二 Tuesday 勿洛北凤山民众俱乐部
Bedok North Fengshan CC
- 星期四 Thursday 巴西立东民众俱乐部
Pasir Ris East CC
- 星期六 Saturday 西海岸乐龄中心
SASCO@West Coast AAC
- 农历廿七(上午) 光明山普觉禅寺 鼓楼
27th day of lunar KMSPKS Drum Tower

中医义诊服务 TCM Consultation
8:30am—12:00pm, 1:30pm—5:00pm

辅导服务 Counselling Service 9:00am—4:00pm
需要预约 by Appointment 68413370

星期日及公共假期休息 Closed on Sundays and Public Holidays

我们的 愿景 使命 和 价值观

OUR VISION, MISSION & CORE VALUES

愿景 Vision

发扬佛教慈悲喜舍精神，
缔造关怀互助的健康生活。

To propagate the Buddha's teaching of Loving-kindness, Compassion,
Joy and Equanimity and to promote healthy living
through sincere care and mutual support.

使命 Mission

于诸病苦，为作良医—为病患者提供高素质的医药照顾；
于贫穷者，令得伏藏—为弱势群体减轻经济负担。

To provide high quality medical healthcare
to the sick & needy at a subsidized cost.

To provide FREE medical services to the low income families
to help them relieve of financial burden.

核心价值观 Core Values

慈悲 / 平等 / 智慧 / 真诚 / 感恩 / 奉献

Loving-Kindness and Compassion /

Equality / Wisdom / Sincerity /

Gratitude / Contribute